



FACULTY HANDBOOK

REVISED BY THE FACULTY SENATE
April 3, 2014

SAVANNAH STATE UNIVERSITY FACULTY HANDBOOK

Introduction

The Savannah State University Faculty Handbook contains policies and procedures regarding the governance and management of the institution as a unit of the University System of Georgia. The official handbook is maintained in the offices of the Vice President for Academic Affairs and the Faculty Secretary. All other copies are unofficial and provided only for the general information and use of the members of the faculty and other personnel of the University. Faculty members covered by this handbook are current employees of Savannah State University and, through the Board of Regents, the University System of Georgia.

This edition of the *Handbook* was approved by the Faculty Senate on October 4, 2011 and replaces the earlier revisions of 1989, 1992, 1994, 1998, and 2007. The original Faculty Handbook replaced two earlier documents, Organization and Statues and Faculty Manual, both published in 1979.

This handbook is limited, in so far as is possible, to those matters that pertain directly to the interests of academic personnel at Savannah State University. To the extent these policies and procedures affect the employment of members of the faculty, they describe the contractual obligations of the University and the faculty members concerning the terms and conditions of employment. Copies of this handbook are available in the faculty member's department, division, or college. Copies are also on reserve in the Asa Gordon Library.

Amendments to any part of this handbook not required by state statute or Board of Regents' *Policy* require compliance with the amending procedures set forth in the Faculty Senate bylaws. Such policies become effective at the beginning of the next contract term, unless otherwise approved by the Faculty Senate. Amendments to the Bylaws of the Faculty Senate are made following the amending provisions contained in those documents and become effective as specified therein. Other university policies and procedures become effective immediately upon the signature of the President or his/her designee.

Another resource that details policy and procedure for Savannah State University is the Policy Manual of the Board of Regents.

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1 History, Mission, General Organization, and Governance

1.1 Historical Development

On November 26, 1890, by act of the General Assembly, the state of Georgia “established in connection with the State University, and forming one of the departments thereof, a school for the education and training of Negro students.” The Commission on the School for Negro Students was established as Board of Trustees and directed to procure the grounds and buildings and to prescribe a curriculum to include studies required by the Morrill Land Grant Acts of 1862 and 1890. The school held a preliminary session during the summer of 1891, in Athens, Georgia. The following year it moved to its present site in Savannah and was named the Georgia State Industrial College for Colored Youth.

Major Richard R. Wright was appointed the first president. He served until 1921. Since that time, the institution has enjoyed the tenure of numerous distinguished individuals in that post: C. G. Wiley (1921-1926), Benjamin F. Hubert (1926-1927), James A. Colston (1947-1949), W. K. Payne (acting then permanent, 1949-1963), Timothy C. Myers (acting, 1963), Dr. Howard Jordan, Jr. (1963-1971), Dr. Prince A. Jackson, Jr., (1971-1978), Dr. Clyde W. Hall (acting, 1978-1980), Dr. Wendell G. Rayburn (1980-1988), Dr. Wiley S. Bolden (acting, 1988-1989), Dr. William E. Gardner, Jr., (1989-1991), Dr. Annette K. Brock (acting, 1991-1993), Dr. John T. Wolfe, Jr., (1993-1997), Dr. Carlton Brown (1997-2006), Dr. Julius Scott (acting, 2007), Dr. Earl G. Yarbrough, Sr. (2007- 2011), and Dr. Cheryl D. Dozier (acting, 2011 - present).

The institution has undergone many changes during the hundred plus years of its existence. After its inception as a land grant institution with a high school curriculum, it added a normal, that is, teacher training department. It admitted women students as boarders in 1921 and conducted its first summer session in 1922. The school became a four-year college operating as a unit of the University System of Georgia in 1931, and began offering bachelor’s degree programs. The institution ceased to be a land grant institution in 1947 and was renamed Savannah State College in 1950. At that time, the curriculum was expanded and the college became accredited by the Southern Association of Colleges and Schools. A graduate studies program in elementary education was initiated in 1968. In 1971 and 1973, respectively, the college was accredited by the National Council for the Accreditation of Teacher Education and the Engineers Council for Professional Development. In 1979, in compliance with a desegregation plan, the Division of Education moved from Savannah State to Armstrong and the Division of Business moved from Armstrong to Savannah State. The institution adopted its current organization plan of three schools (now colleges) during this time. The faculty approved the creation of the Faculty Senate in 1996. The institution achieved university status during 1996 and changed its name to Savannah State University. Savannah State University has earned the following specialized accreditations:

- Bachelor of Social Work and Master of Social Work – by the Council on Social Work Education
- Chemistry – by the American Chemical Society
- Civil Engineering Technology – by the Technology Accreditation Commission of the Accreditation Board for Engineering and Technology
- College of Business Administration – by the Association to Advance Collegiate Schools of Business International
- Electronics Engineering Technology – by the Technology Accreditation Commission of the Accreditation Board for Engineering and Technology and by the National Association of Radio and Telecommunications Engineers, Inc.

- Mass Communications – by the Accrediting Council on Education in Journalism and Mass Communications
- Master of Public Administration – by the National Association of Schools of Public Affairs and Administration

1.2 Mission Statement

Savannah State University, the oldest public historically black university in the State of Georgia, develops productive members of a global society through high quality instruction, scholarship, research, service, and community involvement. The University fosters engaged learning and personal growth in a student-centered environment that celebrates the African-American legacy while nurturing a diverse student body. Savannah State University offers graduate and undergraduate studies including nationally accredited programs in the liberal arts, the sciences, and the professions.

1.3 Vision Statement

Savannah State University will become the institution of choice in our region, where students maximize their potential in a nurturing environment that embraces social and intellectual diversity. The University will create an efficient, student-centered culture, responsive to the needs of its stakeholders, supportive of ideals and ethical verities, and loyal to its rich legacy and heritage.

1.4 The Board of Regents of the University System of Georgia

As one of the institutions comprising the University System of Georgia, Savannah State University is governed by the Board of Regents. The charter of the Board of Regents consists of the original charter of the Trustees of the University of Georgia as approved in the Act of the General Assembly of the State of Georgia on January 27, 1785 and modified by a subsequent Act of the General Assembly in 1931. The Board of Regents consists of one member from each congressional district in the state and five additional members from the state at large, appointed by the Governor and confirmed by the Senate. The term of office of each member is seven years. The Board of Regents has the exclusive authority to create new public colleges in the state subject to approval by the House of Representatives and the Senate. The government, control, and management of the University System of Georgia and of all of the institutions of the system are vested in the Board of Regents of the University System of Georgia.

The Board of Regents information can be found at <http://www.usg.edu/>.

1.5 Organizational Structure and Function

University organizational structure can be found at <http://irp.savannahstate.edu/SSUOrgChart/SSUOrg.pdf>.

1.5.1 President

As the chief administrative officer of the University, the President is the chief spokesperson for the institution, and provides leadership in setting goals, in the initiation of new programs, and in the implementation of existing programs (See Board of Regents' *Policy*, Section 2.5).

Among other duties, powers, and responsibilities, the President shall:

1. Be the chairperson of the Faculty Senate and *ex-officio* chairperson of the faculty who shall preside at meetings of both groups;
2. Respond to all decisions recommended by the Faculty Senate for approval within 30 days;

3. Exercise such supervision and direction as will promote the efficiency of the work of every school and department of the University, insuring its proper management and operation within the policies and procedures of the Board of Regents;
4. Be the official medium of communication between the faculty and students and the Board of Regents;
5. Prepare the annual report of the programs and needs of the University for the Board of Regents;
6. Prepare the annual budget for presentation to the Board of Regents;
7. Appoint suitable persons to fill vacancies which arise in the University;
8. Recommend to the Board of Regents, leaves of absence for faculty members, either with or without pay;
9. Confer degrees and certificates upon recommendation of the faculty;
10. Appoint special or standing committees other than those appointed by the Faculty Senate to advise regarding the administration of the University or to assist in the performance of his/her duties;
11. Have suspensive veto power over any legislative action of the faculty or any councilor committee; provided that on the exercise of such veto power, the presiding officer of such body may request the President to explain his/her reasons for the veto;
12. Have the authority to execute, accept, or deliver, on behalf of the Board of Regents, research agreements, settlement agreements, service agreements, and reciprocal emergency law enforcement agreements according to Board of Regents' *Policy*, Section 2.5.4;
13. Follow Board of Regents' *Policy*, Section 8.3.2 and faculty handbook policy in searches for major faculty and administrative positions: chaired professors; vice presidents; deans; department chairs, Registrars; chief admissions officers; head librarians; directors of institutes, centers, experiment stations; directors of continuing education; and directors of cooperative divisions; and
14. Perform other such duties and exercise other powers that may be set forth in policies of the Board of Regents.

1.5.2 Vice President for Academic Affairs

The Vice President for Academic Affairs is appointed by the President with the approval of the Board of Regents. The Vice President for Academic Affairs holds office at the pleasure of the President. The Vice President for Academic Affairs serves as the President's deputy in all matters delegated to him/her and directs the work of the faculty.

Among the responsibilities of his/her office, the Vice President for Academic Affairs shall:

1. Be responsible for the direction and supervision of all academic programs of the University and for the execution of policies established by the President or faculty;

2. Establish, with the full cooperation of the faculty and consistent with Board of Regents' *Policy*, admissions standards and criteria that appropriately link with institutional mission and historical traditions;
3. Establish, in cooperation with the admissions and records personnel, policies and procedures to ensure the accuracy, privacy, and maintenance of student records and to meet the student information needs of the University and the Board of Regents;
4. Conduct periodic reviews of all academic programs to determine needs for new programs, deactivation of existing programs, and revitalization of programs;
5. Serve on the New Programs and Curriculum Committee (NPCC) of the Faculty Senate;
6. Develop, in consultation with the chief financial officer, the annual budget for the areas under supervision;
7. Ensure that the allocation of resources for all academic programs and their support services is predicated on reasonable and consistent performance measures;
8. Develop in consultation with other senior officers, deans, and department chairs initiatives that effectively provide for systematic improvement in overall retention and graduation rates;
9. Evaluate the performance of all personnel reporting to the Vice President for Academic Affairs;
10. Ensure the annual evaluation of faculty, including student evaluations following the guidelines set forth in the faculty handbook;
11. Transmit to the President recommendations for promotion and/or tenure not later than January 15 of each year;
12. With the concurrence of the President, appoint special committees to advise the Vice President for Academic Affairs on university policies, procedures, academic programs, and support services;
13. Provide for the orientation of new faculty and administrative personnel;
14. Prepare and submit to the President an annual report on academic affairs by August 1;
15. Communicate and collaborate routinely with other vice presidents in the conduct of divisional and university business;
16. Supervise academic computing;
17. Provide oversight for the Office of Research and Sponsored Programs;
18. Provide oversight for the campus Radio Station; and
19. Perform other such duties as designated by the President.

1.5.2.1 Assistant Vice President for Academic Affairs

The Assistant Vice President for Academic Affairs is accountable to the Vice President for Academic Affairs. The Assistant Vice President for Academic Affairs' duties and responsibilities shall be delegated by the Vice President for Academic Affairs.

1.5.3 Vice President for Business and Financial Affairs

The Vice President for Business and Financial Affairs is appointed by the President and shall hold office at the pleasure of the President. The Vice President for Business and Financial Affairs is the chief financial officer of the University, and is responsible for the business operations of the University. These include budget, accounting, payroll, financial aid, business services, purchasing, warehouse, auxiliary services, and physical plant. The vice president supervises the directors of these units.

The Vice President for Business and Financial Affairs shall:

1. Direct the business and financial administration of the University;
2. Maintain custody and control of all university funds and securities;
3. Direct student financial aid for the University;
4. Install and provide administrative direction for all accounting procedures, and assure that the books are kept in accordance with general accounting procedures for not-for-profit organizations, including the preparation and interpretation of all financial reports;
5. Maintain proper books of account fully setting forth the financial condition and transactions of the University, including general supervision over all accounts which deal with the receipt and disbursement of funds;
6. Maintain adequate records of all contracts and leases, compile cost analyses and supervise the preparation of business and financial statistical reports;
7. Examine all contracts before the execution thereof and with the approval of the President, affix his/her official signature thereto;
8. Receive all funds paid to the University and give receipt thereof in the name of the University and sign checks against all funds deposited in the name of the University;
9. Examine all accounts, claims, and demands against the University to ensure that no money shall be drawn from the treasury for payment of them unless they are found to be correct and unless there shall be money in the treasury legally available for such payment;
10. Supervise the accounting and business management of all income producing activities of the University. All auxiliary enterprises shall be under the direct financial management and control of the Vice President for Business and Financial Affairs;
11. Recommend and/or approve for employment persons in the Business and Financial Affairs units;
12. Ensure that all persons in the division are fairly evaluated annually;

13. Determine, in consultation with the director of human resources and department heads, the hours and wages of all classified personnel in accordance with general policies established and promulgated by the Board of Regents;
14. Prepare and submit to the President all budgets for the University;
15. Provide operational controls to ensure compliance with approved budgets;
16. Provide appropriate reports comparing budgets to actual expenditures;
17. Provide proper maintenance and security for the physical assets of the University, to include proper insurance coverage and inventory systems;
18. Serve as financial advisor to the President in all policy decisions;
19. Ensure that appropriate and necessary hardware and software are available for administrative computing; and
20. Perform such other duties as the President may designate.

1.5.4 Vice President for Student Affairs

The Vice President for Student Affairs is appointed by the President, with the approval of the Board of Regents, and holds office at the pleasure of the President. The Vice President for Student Affairs is responsible for all functions and matters relating to student affairs and services.

The Director of Counseling Services, the Director of the Student Center and Student Activities, the Director of Resident Life, the Director of Career Planning and Placement, the Director of Health Services, and the Chief of Public Safety report to and are directly responsible to the Vice President for Student Affairs.

In fulfilling the responsibilities of this office, the Vice President for Student Affairs shall;

1. Interpret policy and procedures involving student government, student organizations, student activities, fraternities and sororities, and programs dealing with student life;
2. Collaborate with the professional staff in the area of student development on all aspects of student life, with specific emphasis on resident life and dormitory rules and regulations;
3. Provide oversight for the Offices of Enrollment Management and the Registrar;
4. Coordinate and promote programs of student leadership, student development, conduct and behavior, and human relations as they relate to overall student development concepts;
5. Ensure that a professionally trained and adequately prepared student affairs staff is available to support the work of the division;

6. Develop innovative ideas for the enhancement of student support services under his/her aegis with particular emphasis on retention, residence life, student activities, counseling, career services, and budget management, including the student activities budget;
7. Serve on the student affairs committee; work with the committee to develop a recommended budget for student activity funds that ensures equitable distribution of those funds;
8. Serve on the committee for recruitment and admissions to establish procedures for recruiting admitting, retaining, and managing records, and graduating students;
9. Consult and confer with students, parents, and faculty as may be necessary on all student affairs matters;
10. Provide for the orientation of all new students to the University;
11. Monitor the condition of students who are ill or hospitalized and provide information as may be appropriate;
12. Exercise jurisdiction over all social clubs, fraternities, sororities, societies, the Student Government Association and other such organizations by administering and enforcing university policies, rules, and regulations governing and concerning such student organizations and requiring from each detailed annual reports of their activities;
13. Approve all social functions sponsored by student organizations;
14. Work with the student affairs committee of the Faculty Senate to ensure the accuracy, currency, revision, compilation, and publication of the Student Handbook Code of Conduct;
15. Prepare and submit to the President an annual report on student affairs by August 1; and
16. Perform other such duties as designated by the President.

1.5.5 Vice President for University Advancement

The Vice President for University Advancement, appointed by the President, shall hold office at the pleasure of the President. The Vice President for University Advancement is the chief advancement and development officer of the University after the President. The chief advancement officer is responsible for the development, administration, and management of all functions and matters relating to fund raising programs, their support services, and relations with alumni, the media, and the community.

Additional information on the Vice President for University Advancement can be found at <http://www.savannahstate.edu/alumni-donors-parents/univ-advance.shtml>.

1.5.6 Deans of Colleges

The deans are appointed by the Vice President for Academic Affairs with the advice of the President. They hold office at the pleasure of the Vice President for Academic Affairs. The deans of the respective colleges are responsible to the Vice President for Academic Affairs for the programs and activities of the colleges for which they have oversight.

In fulfilling the duties and responsibilities of this office, each dean shall:

1. Preside at all regular and called meetings of the faculty of the college;
2. Recommend the appointment, salary, tenure, promotion, and dismissal of faculty members after consultation with appropriate chairs of departments;
3. Coordinate the curricula, courses, and methods of instruction and work cooperatively with the faculty to establish and implement processes that ensure quality instruction;
4. Present to the NPCC those actions of the faculty that require consultation or approval;
5. Serve as the medium of communication for all official business of the college with university authorities, and students;
6. Implement the purposes of the college, consistent with the purposes of the University and the policies of the Board of Regents;
7. Nominate candidates for degrees and certificates;
8. Empower faculty and provide support so that faculty may perform well their responsibilities consistent with the university mission;
9. Coordinate the activities of the faculty, staff, and students of the college;
10. Coordinate with and support department chairs in the implementation of their responsibilities designed to accomplish the mission of the University;
11. Administer and coordinate the program of academic advisement and the scheduling of course offerings;
12. Develop, in consultation with the Vice President for Academic Affairs, the annual budgets for the areas under supervision;
13. Serve as liaison to the other administrative units of the University to promote university-wide endeavors;
14. Prepare for the Vice President an annual report describing the work of the college; and
15. Perform such other duties as designated by the Vice President for Academic Affairs.

1.5.7 Associate Dean

Associate or assistant deans are responsible for organizing and supervising the courses of instruction offered by the college, for distribution of the teaching and research load, for care of equipment assigned to or in the custody of the college, and for supervision of funds. This officer makes recommendations to the dean for appointments, promotions, and salaries of members of the faculty, and transacts official business with the dean.

1.5.8 Department Chairs

The department chairs are appointed by the Vice President for Academic Affairs with the advice of the deans of the colleges in which they are employed, after consultation with the President. They hold office at the pleasure of the Vice President for Academic Affairs.

As the leaders of the basic units of academic organization of the University, department chairs shall:

1. Give direction and supervision to the work of their departments, and in consultation with the members of their departments, be responsible for the formulation and execution of departmental policies, in conformity with those of the Board of Regents, the University, and their colleges;
2. Be responsible for the quality of instruction offered in the department; consulting with faculty members regarding the nature, scope, and quality of their work;
3. Be responsible for the supervision of the faculty's preparation, revision, and distribution of outlines and syllabi for all departmental courses;
4. Prepare for the dean of the college a suggested schedule of duties for staff members;
5. Be responsible for recommending the ordering of basic textbooks which are prescribed for courses offered by their departments;
6. Be responsible for the administration of an effective student advisory program and the maintenance of accurate student records and files in their departments;
7. Serve on the policy making committee of their respective colleges;
8. Prepare schedules of classes offered by their departments each semester;
9. Prepare for the dean of the college an annual report describing the work of their departments;
10. Develop, in consultation with the dean, the annual budget for the areas under their supervision;
11. Prepare a document for the annual report of the President that details the status of its faculty. Numbers of tenured and non-tenured faculty, by rank, shall be furnished. Faculty members who have been retained for seven years or longer without the award of tenure shall be listed and justification for their retention provided; and
12. Perform such other duties as designated by the dean.

1.5.9 Director of Library and Media Services

The Director of Library and Media Services, who holds faculty rank and status, shall be appointed by the Vice President of Academic Affairs in consultation with the advice of the President. The Director of Library and Media Services holds office at the pleasure of the Vice President for Academic Affairs.

The Director of the Library shall:

1. Formulate and implement the plans, goals, and budgets for the operation of the university library, media services, distance learning, and the archives;
2. Have charge of the university library and serve as custodian for all books, periodicals, films, tapes, documents, and other materials in the library's collection;
3. Direct and supervise the faculty and staff of the library;
4. Select, plan, and organize the collections of the library;
5. Perform such other duties as may be assigned by the vice president;
6. Prepare and submit to the vice president an annual report on the work of the Library; and
7. Administer the university archives, the audio visual/instructional technology and distance learning labs.

1.5.10 Director of Institutional Research, Planning and Assessment

The Director of Institutional Research, Planning and Assessment is appointed by the President. The director is responsible for the development of the university planning process, the coordination of external data requests, the development of internal research projects, and the writing and editing of a broad array of university reports and presentations.

The Director shall:

1. Provide to key administrators and management groups information and analysis of management problems facing the University;
2. Maintain, report and analyze data and information on the University;
3. Provide support and direction for the President's Cabinet and overall university planning efforts;
4. Coordinate planning and institutional research activities with the Institutional Effectiveness Committee;
5. Respond to external requests for data from educational groups, the Chancellor's office, the federal government, and numerous information data bases on higher education;
6. Perform specific research projects, such as: enrollment trends and projections, academic productivity, cost studies, student retention, and student characteristics;
7. Serve on, and act as staff to, the President's Cabinet; and
8. Write and edit grant proposals, reports to external groups, and reports of university committees and commissions.

1.5.11 Director of Title III Programs

The Director of Title III is appointed by and holds office at the pleasure of the President. The Director serves as a liaison between the University and the United States Department of Education and procures and administers federal funds allocated by the Department for the purpose of strengthening developing institutions under Title III of the Higher Education Act of 1965. Title III awards single, multi-year grants to ensure that developing institutions can better accomplish their goals and missions.

1.6 Other Administrative and Management Positions of Interest to the Faculty

Director of Athletics - The Director of Athletics is responsible for the total operation of the intercollegiate athletics program. This officer will administer all aspects of the athletics program including: developing goals, monitoring adherence to established budgets, overseeing all internal financial and administrative operations, coordinating the scheduling of events that involve conference participation or revenue generating contracts, and negotiating and administering radio and television contracts. In addition, the director is responsible for directing the coordination and supervision of the coaching staff, setting policies and procedures to ensure compliance with NCAA rules and regulations, and ensuring the highest levels of academic achievement for student athletes.

Director of Enrollment Management/Registrar - The Office of the Director of Enrollment Management/Registrar is responsible for registration and graduation activities related to collecting, recording, maintaining and reporting of student records and evaluating transcripts. The scheduling of classes and final exams is established by the Office of the Vice President for Academic Affairs in collaboration with the faculty and implemented by the Office of the Director of Enrollment Management/Registrar.

Director of Testing - The Director of Testing is responsible for coordinating and administering required testing programs as stipulated by the University System. This officer also serves as coordinator and administrator of national standardized testing programs. For information on the types of tests that are administered, visit the Testing homepage at <http://www.savannahstate.edu/academic-affairs/testing.shtml>.

Associate Vice President of the Office of Sponsored Research Administration - The Associate Vice President of the Office of Sponsored Research Administration is responsible for providing university-wide leadership for all aspects of pre-award grant activity including dissemination of grant information, proposal development, and grant management. This officer will work with faculty to encourage research and scholarly activity.

Executive Director for ACCESS Programs - The Executive Director for ACCESS Programs is responsible for developing proposals, achieving program objectives, serving as liaison between federal agencies and the University, managing the budget, and submitting reports.

1.7 Governance Structure

1.7.1 General Institutional Governance

1.7.1.1 Faculty Membership

The faculty shall consist of two classes of members: the corps of instruction and specified administrative officers.

The corps of instruction shall include all professors, associate professors, assistant professors, instructors, special lecturers and other teaching personnel who hold appointments to full-time positions. In addition, full-time research and extension personnel and duly certified librarians shall also be included in the corps of instruction on the basis of comparable training. Persons holding adjunct appointments or other honorary titles shall not be considered to be members of the faculty.

Administrative officers having faculty status are the following: President, Vice President for Academic Affairs, Assistant Vice President for Academic Affairs, academic deans, associate deans, the Director of the School of Teacher Education, and the Director of Library. Additionally, the Vice President of Student Affairs and the Vice President for Business and Finance shall serve as ex-officio members of the corps of instruction.

A faculty member who has academic rank and rights of tenure in the corps of instruction and who accepts an appointment to an administrative office shall retain his/her academic rank and rights of tenure as an ex-officio member of the corps of instruction but shall have no rights of tenure in the administrative office to which he/she has been appointed. The additional salary, if any, for the administrative position shall be stated in the employment contract and shall not be paid to the faculty member when he/she ceases to hold the administrative position. An administrative officer having faculty status shall have all the responsibilities and privileges of faculty membership.

A list of administrative officers that have faculty status (by office, not by name of individual) is required to be on file with the Board of Regents.

1.7.1.2 Faculty Secretary

In the spring semester, the faculty shall elect one tenured member holding one of the senior ranks to serve as faculty secretary. The term of office shall be two years; the secretary is eligible to be re-elected.

The faculty secretary shall:

1. Take minutes at university faculty meetings;
2. Present minutes for faculty approval;
3. Send a copy of approved minutes to the Chancellor's office no later than three days after approval;
4. Chair the committee to revise the *Handbook*; and
5. Transfer all secure materials pertaining to faculty grievance proceedings to the office of the Internal Auditor.

Logistical support for the faculty secretary will come from the office of the Vice President for Academic Affairs.

1.7.1.3 Meetings and Procedures

The faculty shall meet in full assembly a minimum of once per semester and at such other times as may be determined by the President and/or executive committee of the Faculty Senate. The President or his/her designee shall preside.

The Vice President for Academic Affairs shall compile the agenda and distribute it to faculty members at least three days prior to the meeting. Any faculty member may ask to have items included on the agenda. These should be submitted to the office of the Vice President for Academic Affairs.

Business at meetings of the faculty shall be conducted in accordance with *Robert's Rules of Order, Newly Revised* unless otherwise provided for in these Bylaws. A simple majority of the members shall constitute a quorum. At the call to order, the faculty secretary shall determine whether a quorum is present.

1.7.2 Legislative, Rule Making and Regulatory Authority of the Faculty

As designated by the Board of Regents and the By-Laws of the Faculty Senate, with approval of the President, the faculty has the right and responsibility to make rules and regulations for its governance. In conjunction with the Vice President for Student Affairs, the faculty may have the responsibility to make rules and regulations for the students. This involves providing such committees as may be required; prescribing regulations regarding admission, suspension, expulsion, classes, courses of study, and requirements for graduation; and making such regulations as may be necessary or proper for the maintenance of high educational standards. The faculty may also prescribe rules for the regulation of student publications, athletics, intercollegiate games, musical, dramatic and literary clubs, fraternities and sororities, and all other student activities and affairs, subject to the approval of the President. The faculty may also have primary responsibility for those aspects of student life which relate to the educational process, subject to the approval of the President.

In the event that there is disagreement regarding these rules and regulations, the spirit of shared governance shall prevail in that, unless the rules and regulations oppose those of the Board of Regents, the parties will discuss and reach agreement for the best interest of the University. In all negotiations, the well-being of the institution shall be foremost. The faculty has authorized the Savannah State University Faculty Senate and the Board of Regents has approved the creation of this body. It has been delegated legislative authority on behalf of the faculty. A copy of the Bylaws has been filed with the Chancellor. The meetings of the Faculty Senate are conducted in accordance with *Robert's Rules of Order, Newly Revised* (See Board of Regents' *Policy*, Section 3.1, 3.2.4, and 4.1.1).

Logistical support for the Faculty Senate shall come from the office of the Vice President for Academic Affairs until such time as a separate budget is allocated.

Working in conjunction with the Vice President of Student Affairs, the faculty may handle matters dealing with admission, discipline, promotion, graduation, and formulation of rules and regulations pertaining to the students of the University, working within the framework of the regulations of the Board of Regents. Students violating rules and regulations of the institution may be punished, suspended, excluded, or expelled as indicated in the *University's Handbook for Students*.

1.7.3 Guiding Principle(s) for Faculty

The faculty of Savannah State University is committed to teaching and learning. Its primary goal is to protect, defend and promote the integrity of the learning process for both student and teacher in a community of scholars. To meet this goal, members pledge to fulfill all the rights and responsibilities of the faculty as delineated in the policy manual of the Board of Regents.

All faculty members shall be able to express themselves in open meetings and shall support and respect each other's stand on the vital issues of the institution. Similarly, the faculty shall speak to and work with students, staff, and administration with the professional respect and cooperation that must be the operating norm of professional relationships in a democratic institution.

The Faculty Senate as a body shall not allow itself or any other constituency to attack or undermine the professional and academic integrity of Savannah State University. For this reason, among others, the Faculty Senate as a body exists to mediate whatever problems or disputes that arise so that the integrity of the institution is preserved.

1.7.4 Academic Units

The instructional program of Savannah State University is organized under the Vice President for Academic Affairs. A complete list of academic units can be found at <http://www.savannahstate.edu/academic-affairs/>.

1.8 Committee Structure

Membership on all standing and *ad hoc* committees varies. All chairpersons of standing committees must be senators. Some committees permit only tenured faculty members. Additionally some committees require only tenured faculty in good standing at the University. Please see By-laws and description of each committee. (See By-Law, Section 6)

1.8.1 Savannah State University Administrative Committees

Much of the work and governance of the University is conducted through its committees. The duties, responsibilities and composition of standing committees shall be specified in the bylaws. Special committees may be appointed from time to time by the President, but such committees may neither circumvent nor usurp duties properly belonging to standing committees. Service on committees is one of the ways in which faculty members, staff, students, and administrators participate in the governance of the University and such service is an important part of the work of faculty members. A complete list of Administrative Committees can be found at <http://www.savannahstate.edu/academic-affairs/admin-committees.shtml>.

Administrative committees include President's Cabinet, President's Planning and Budgeting Group, Athletic Committee, Board of Review, Campus Safety and Security Committee, Computer Utilization Committee, Facilities Management, Institutional Effectiveness Committee, Ceremonial Occasions Committee, Institutional Animal Care and Use Committee, Institutional Biosafety Committee, Institutional Review Board for the Protection of Human Subjects in Research, and Right to Know Committee.

1.8.2 Faculty Senate Committees

The Senate shall establish and maintain standing, *ad hoc*, and special committees of the University faculty and shall make rules and regulations for their establishment, maintenance, and reporting with final approval by the President of the University. The terms of membership on standing committees shall be two years, beginning with the fall semester with service to be staggered for one year for half of the membership of each committee. Terms of office for all committee members shall end only when new appointments are made or new elections are held. The terms of membership on other committees shall be determined by the Executive Committee at the time that such committees are created. The senate shall require periodic reports from each of its committees at regularly scheduled meetings. Except where noted below, committee membership will include senators but is not limited to senators only. Membership shall, as much as possible, be representative of race and gender. The chairpersons of standing committees shall

be senators elected by the committee. Any committee (including *ad hoc* committees) dealing with promotion and tenure, retention and dismissal of faculty, and grievances by or against faculty shall consist of tenured faculty only.

Committees of the Faculty Senate include the following: Executive, Committee on Committees, Faculty Affairs, Student Affairs, Academic Suspensions and Appeals, Handbook, NPCC, Faculty Development, International Students, Programs, and Services, Library and Educational Media, Scholarship, Academic Calendar, and Distance Learning.

1.8.2.1 Executive Committee

The Executive Committee is the elected leadership of the Faculty Senate and the channel of communication between the Senate and the University administration. It consists of the Vice Chairperson, Recording Secretary, Corresponding Secretary, Parliamentarian, and Logistics Officer. Chairperson of Faculty Affairs Committee is non-voting member of Executive Committee. The Vice Chairperson is the presiding officer. He/she is responsible for meeting regularly with the President; planning and directing the work of the Senate; preparing and distributing meeting agendas through its Corresponding Secretary; requesting and receiving reports from its committees, and establishing *ad hoc* committees.

The term of office is one year. Elections are held at the final, regularly scheduled meeting of the spring semester. Officers shall be sworn and take office at the first, regularly scheduled meeting in the fall semester. For further descriptions of its duties, composition and functions, see the Bylaws (Appendix, Section 7.1).

1.8.2.2 Committee on Committees

The Committee on Committees consists of five (5) senators appointed by the Senate on the recommendation of the Executive Committee at the final regularly scheduled meeting of the spring semester. No person shall serve more than two consecutive terms. The members shall select a chairperson.

At the September meeting of the Senate, the committee shall recommend faculty members for approval by the senate as members of administrative and senate committees. In making such recommendations, the committee shall take care so that no person is a member of more than two committees, though exceptions to this guideline may be allowed when written justification is provided to the senate. The committee shall also, to the extent possible, assure fair representation of the University's colleges on committees.

The committee shall from time to time review the senate's committee structure and make recommendations for changes in such structure if they are deemed advisable. The committee shall periodically examine the Faculty Handbook, the Statutes, the Senate Bylaws, and the Senate website to assure that the committees described in those publications are consistently described, listed, and constituted and that there is consistency across all documents.

The committee shall assure that all committees begin operations during the fall semester of each academic year.

1.8.2.3 New Programs and Curriculum Committee (NPCC)

The NPCC shall consist of the Vice President for Academic Affairs, the deans of the degree-granting units; the Registrar and six (6) faculty members from academic units of the appointed by the Senate in the final regularly scheduled meeting of the spring semester on the recommendation of the committee on committees. Newly appointed faculty will take office the following September. The chairperson shall be the Vice President for Academic Affairs or his/her designated representative.

1. The NPCC shall assume leadership in the development and coordination of sound and progressive academic programs for the University that are in conformity with practices followed in the University System of Georgia and by regional and professional accrediting bodies.
2. It shall consider the recommendations of all colleges and committees relating to instructional matters and forward all curricula modification proposals, with a recommended action, to the Faculty Senate for action.
3. It shall consider and recommend to the Faculty Senate such rules, program modifications (initiation, expansion, suspension, and/or deactivation), and regulations as will, in its opinion, facilitate and improve the academic operations of the University.
4. All proceedings of the NPCC, except those dealing with routine matters, shall be promptly communicated in writing to and acted upon by the university Faculty Senate.

The NPCC shall meet at least twice each semester and at such other times as the presiding officer shall deem necessary.

1.8.2.4 Faculty Affairs Committee

The Faculty Affairs Committee shall consist of twelve (12) tenured faculty members (four elected by the faculties of each College). Members shall be chosen for staggered terms at the beginning of the fall semester (August). Members shall be eligible for re-election. The chair of the Faculty Senate shall designate a convener. The committee shall elect the chairperson.

The committee shall consider any matters that are of concern to the faculty, including but not limited to academic freedom and economic status. It shall evaluate the operation of the Faculty Senate and shall develop and recommend such rules and procedures that would facilitate the operation of the Senate.

The committee shall appoint from its members an Evaluation Subcommittee. The subcommittee is charged with developing and reviewing evaluation tools for the annual evaluation of faculty (Sections 2.8.3 and 2.8.4 and Board of Regents' *Policy*, Section 8.3.5) The subcommittee shall also be responsible for periodic review of pre- and post-tenure policies and procedures (Section 2.9.6) and for suggesting revisions to the Faculty Senate when deemed of benefit to the faculty.

The committee shall appoint from its members or from the senior ranks (ASOP/PROF) of the faculty a twelve member Academic Program Review Subcommittee. At least four members of the committee must serve on this subcommittee. A chairperson shall be elected by the membership. The subcommittee shall be responsible for planning for and conducting periodic assessment of each of the University's academic degree programs (See Board of Regents' *Policy*, Section 3.6.3 and *Academic Affairs Policy*, Section 2.3.6). The review cycle for undergraduate programs shall be no longer than seven years, and the review cycle for graduate programs shall be no longer than every ten (10) years. The subcommittee must address the quality, viability, and productivity of efforts in teaching and learning, scholarship, and service as appropriate to the University's mission. In its review of academic programs, the subcommittee shall include analysis of both quantitative and qualitative data. The subcommittee, through the Faculty Affairs Committee, shall make recommendations to the Senate and to the President. The subcommittee members must demonstrate that they "make judgments about the future of academic programs within a culture of evidence" (Board of Regents' *Policy*, Section 3.6.3).

At the beginning of the fall semester (August), a slate of seven (7) members of the Committee shall be presented for approval to the tenured members of the Faculty Senate to serve on the University Post-Tenure Review Appeals Committee (Section 2.9.6). Members of this committee shall be comprised of faculty members who are not completing a Faculty Development Plan as prescribed by the Post-Tenure Review Policy. This committee shall be a subcommittee of the Faculty Affairs Committee and the chairperson shall be a member of the Faculty Affairs Committee. Members shall be elected for staggered two-year terms and shall be representative of each of the degree-granting units of the University. The members of the subcommittee shall hear the appeals of faculty members who have received a unit Post Tenure Review “finding of unsatisfactory performance.” The members shall report their findings to the faculty member within fourteen (14) days following a review.

The committee shall meet at least twice each semester and shall report in writing to the Faculty Senate each semester.

1.8.2.4.1 Evaluation Committee

The Evaluation Committee is a subcommittee of the Faculty Affairs Committee. Its functions are to oversee evaluation processes and procedures for the faculty.

1.8.2.5 Faculty Development Committee

The Faculty Development Committee shall consist of twelve (12) members, approved by the Faculty Senate on the recommendation of the Committee on Committees, and the Assistant/Associate Vice President for Academic Affairs. The committee membership shall be representative of the academic units of the University. The committee shall elect the chair from among its members. The Faculty Development Committee shall meet at least once each semester, and shall report, in writing, to the Faculty Senate at least once each semester.

The Faculty Development Committee shall coordinate the dissemination of information concerning faculty development opportunities and shall occasionally conduct workshops, seminars, and conferences that shall contribute to the professional development of the faculty-The committee shall devise strategies and programs enabling faculty to pursue mid-career adjustments in either professional areas or fields of interest, as will be beneficial to the overall program of the University. The committee shall publish and distribute information concerning international travel, research opportunities, and other faculty strengthening activities.

The members of the committee shall appoint a Teaching and Learning Grants Subcommittee charged with monitoring and facilitating the Teaching and Learning Grants available to faculty members. The subcommittee shall include the Director of Title III Programs, the Assistant/Associate Vice President for Academic Affairs and five other members either from the membership of the committee or from the tenured faculty of the University. This subcommittee shall recommend awards to faculty members and shall monitor each grantee’s achievements against goals. The subcommittee shall conduct formative evaluations with grantees if the members believe such evaluation will benefit the grantee. The subcommittee, through the Faculty Development Committee, shall submit to the Faculty Senate an annual summative performance report for each of the grantees at the November meeting. The summative report shall include judgments about the grantee’s quality of work, budget expenditures, and benefits to the University.

The members of the committee shall appoint a Distinguished Professor Subcommittee charged with the annual identification and selection of a Distinguished Professor. The subcommittee shall consist of the current and immediate past Distinguished Professor, the Assistant/Associate Vice President for Academic

Affairs and four additional faculty members. These faculty members may be selected from the committee membership or from the senior, tenured faculty of the University. The subcommittee members shall elect a chairperson. The subcommittee is charged with developing criteria for the selection of a faculty member who demonstrates outstanding teaching, research and service to both the University and the community. The subcommittee is further charged with the development of application procedures, for reviewing applications, and for making a nomination for Distinguished Professor to the Faculty Senate through the Faculty Development Committee. Nominations must be presented to the Senate for consideration and approval by the April meeting.

The Faculty Development Committee shall form a Patent/Copyright Subcommittee. This subcommittee shall consist of five members selected by the committee from among its membership or appointed from the tenured faculty of the University. The subcommittee members shall elect a chairperson. In its capacity as the patent/copyright subcommittee, it shall through the Faculty Development Committee recommend to the President or his designee the rights and equities in copyrightable materials. Division of income from royalties and other use shall be agreed upon by employees and appropriate administrative personnel in accordance with policies of the patent/copyright subcommittee in advance of the use of the institution's personnel or facilities. In the event of a disagreement as to the ownership and use of such materials, the institution's policies shall provide for an appeal procedure within the institution with final appeal to the Board of Regents. An appeals committee, if needed, shall be approved as an *ad hoc* committee from among the membership of the Faculty Senate on the recommendation of the Committee on Committees.

1.8.2.6 Faculty Handbook Committee

All revisions of the *Savannah State University Faculty Handbook* will be first presented to the Handbook Committee. Procedures to revise the *Handbook* are found in Section 1.9 below. The Faculty Senate will appoint this committee of five (5) members (at least one from each college) on the recommendation of the Committee on Committees at the September meeting. Members will be eligible for re-election. The secretary of the faculty will serve on this committee and will serve as the chairperson. The committee is responsible for modification of the *Handbook* to conform to Board of Regents' *Policy* revisions and is responsible for presenting all substantive changes of the *Handbook* to the Faculty Senate for approval (See Section 1.9). The process of revision should be ongoing.

The committee shall meet monthly and shall report in writing to the Faculty Senate as needed. The Faculty Senate must approve amendments. The secretary of the faculty shall transmit senate-approved changes to the *Handbook* to the President for approval. Following approval by the President, the secretary of the faculty shall make and distribute changes to members of the faculty.

1.8.2.7 International Students, Programs, and Services Committee

The Committee on International Students, Programs, and Services shall consist of the Vice President for Student Affairs or his/her designee, the Director of the International Education Center, four (4) faculty members appointed by the Senate upon the recommendation of the Committee on Committees, and three international students appointed by the Director of the International Education Center. The chair shall be a faculty member elected by the committee.

The committee shall assist in the recruitment and retention of international students, promote programs for such students, provide advisory and counseling services for such students, and make recommendations to departments and colleges about curricula offerings in the area of international studies.

The committee shall promote awareness of international issues through the use of guest speakers, panel discussions, and other cultural activities.

The committee shall formulate policy and procedures for the selection of students who will participate in the Study Abroad Program. The committee shall receive applications from prospective study abroad students and shall select student participants. The committee shall monitor the performance of these students in their programs abroad and shall determine the form of and require written and oral presentations from the students upon their return.

The committee shall meet at least once each semester and shall report in writing to the Faculty Senate annually at a spring meeting.

1.8.2.8 Library and Educational Media Committee

The Library and Educational Media Committee shall consist of the director of library and media services, four (4) faculty members appointed by the Senate upon recommendation of the Committee on Committees, and one (1) student appointed by the President of the Student Government Association. All members shall be eligible for re-appointment. The chair will be a faculty member elected by the committee.

The committee shall advise the director and the faculty regarding the composition of the library collections, distribution of funds for purchases, rules and regulations for library use, and development of projects to stimulate use of the library. The committee shall receive annual reports from the Library on library resources and services. In conjunction with the faculty, the committee is charged with assuring the holdings are current and in compliance.

The committee shall meet at least twice each semester and shall report in writing to the Faculty Senate annually at a spring meeting.

1.8.2.9 Student Affairs Committee

The Student Affairs Committee shall consist of the Vice President for Student Affairs; four (4) faculty appointed by the Senate in the final regularly scheduled meeting of the spring semester by the Faculty Senate upon the recommendation of the Committee on Committees; and three students appointed by the President of the Student Government Association. The Vice President's secretary shall serve as staff to the committee. These members will assume their position in September. A faculty member, elected by the committee, will serve as chairperson. All members shall be eligible for reappointment.

The committee shall assist in developing activities and programs which will facilitate the academic, personal, cultural, and social growth of students, make recommendations to the President through the Vice President for Student Affairs regarding the distribution of student activity funds, establish policies for student health services, provide supervision for Greek-letter organizations, advise administrative officers with regard to all student organizations and activities, and provide advice and guidance for the Student Government Association. The committee shall also monitor the organization, implementation and evaluation of a program of intramural activities.

The committee is responsible for developing a student handbook, for presenting this handbook to the Faculty Senate for approval, and for periodic revision of the *Handbook* at least every two years.

The committee shall meet at least once each semester and shall report in writing to the Faculty Senate at least once each semester.

1.8.2.10 Academic Calendar Committee

The Academic Calendar Committee consists of the Assistant/Associate Vice President for Academic Affairs, the Executive Director of Enrollment Management/Registrar, and five (5) faculty members approved in October by the Senate on the recommendation of the Committee on Committees. The Assistant/Associate Vice President shall chair the committee which is charged with development of the University's two-year academic calendar in compliance with Board of Regents' *Policy* 304.

The members shall assure the proper number of days of instruction for each semester, shall observe the start and end dates set by the Executive Vice Chancellor, and shall provide that neither registration nor the first day of classes occurs on a religious holiday. The committee shall add other events, assemblies, ceremonies, and meetings as necessary for the smooth operation of the University. The committee shall request and receive its information from each of the University's four vice presidents. The committee shall construct a new, two-year calendar every second year in time for publication in the Catalog and in other University publications. The committee shall submit the calendar to the Senate for advice and consent.

1.8.2.11 Distance Learning Committee

The Distance Learning Committee shall have the authority to recommend equipment purchases, to establish operational procedures, and to evaluate the operation of instruction through various distance learning venues (Web-based Internet, Distance Learning, Correspondence, and/or Off Campus Instructional Sites). Members of the Committee include the Director of Library Services and members from each academic unit who are appointed by the Senate, on the recommendation of the Committee on Committees. The members are eligible for reappointment. The members of the committee will elect a chair.

The committee shall also be charged with assuring that faculty and students have ready access to adequate library/learning resources and services to support the courses, programs and degrees offered. Additionally, the committee will develop procedures to allow students access to appropriate student development services when they participate in distance learning programs. Finally, the committee will review the Deans' annual evaluative reports on distance learning.

The committee will meet as necessary to assure the growth of service via distance learning while maintaining compliance with SACS' criteria. The committee will report in writing to the Faculty Senate at the November meeting.

1.8.3 Graduate Study

Graduate Study programs are coordinated through the office of Academic Affairs. For more information concerning Graduate Study programs, visit the homepage <http://savannahstate.edu/prospective-student/grad.shtml>.

1.8.3.1 Membership

The Graduate Council recommends membership on the University's graduate faculty to the Vice President for Academic Affairs and the President. Qualifications for membership are defined in the Bylaws of the Graduate Council (the Bylaws of the Graduate Council can be found at <http://www.savannahstate.edu/prospective-student/graduate-council-bylaws.shtml>). Membership on the University's graduate faculty is for a term of five years from the date of appointment, or, in the case of administrators above the department level, from the date of return to full-time faculty status. Faculty members who wish to apply for reappointment must demonstrate continuing involvement in scholarly research activities and recent participation in graduate education.

1.8.3.2 Graduate Council

The Graduate Council shall be responsible for all operations of the University's graduate programs and shall be the legislative body acting on behalf of the Graduate Faculty. The Council shall have the authority to approve admission requirements for graduate students, to define and prescribe courses of study leading to graduate degrees, to determine the requirements for graduate degrees, and to enact rules and regulations for the operation of the graduate program. Actions of the Graduate Council should be transmitted by the chair through the Vice President for Academic Affairs to the President. Actions shall also be transmitted every semester to the Graduate Faculty as information.

The Graduate Council shall consist of nine (9) members of the Graduate Faculty of the University who are elected to office by the graduate faculty no later than the 1st day of May. The term of office shall be two years. Members are eligible for re-election. The chair of the Council shall be a full member of the Council. The Vice President for Academic Affairs, the Deans of the Colleges, the Graduate Program Directors/Chairs, and the University Librarian shall also serve as non-voting, ex-officio members of the Council.

The Council shall be governed by the Bylaws of the Graduate Council of Savannah State University. The Council shall form three committees:

1. The Graduate Programs and Curriculum Committee shall make recommendations to the Graduate Council on matters pertaining to new programs, curricula, course offerings and changes thereto.
2. The Graduate Faculty Committee shall make recommendations to the Graduate Council on matters pertaining to criteria for membership on the Graduate Faculty, graduate faculty welfare issues, and graduate research and publication issues.
3. The Graduate Student Affairs Committee shall make recommendations to the Graduate Council on matters pertaining to graduate student admissions, progression (including exclusion, suspension and graduation), student appeals and other graduate student issues (including graduate assistants and graduate student programs).

Each of the Graduate Council's standing committees shall have a chair, either initially appointed by the Graduate Administration officer or subsequently elected by the committee's membership.

1.8.4 Duties of Committee Chairpersons

An elected or appointed committee chairperson shall:

1. Schedule meetings and notify the members;
2. Prepare the agenda for each meeting (a copy to be filed with the report);
3. Preside at committee meetings and keep accurate attendance records;
4. Present written committee reports to the faculty, including in the reports, attendance and participation records.
5. Appoint a recorder, assure that the committee elects a recorder, or accept a volunteer committee member as recorder.

1.8.5 Duties of Committee Recorders

An elected, volunteered, or appointed recorder shall take notes at committee meetings, keep accurate attendance records, and prepare and present minutes to the committee and other individuals/groups as requested.

1.8.6 College and Departmental Committees

The various units of the University may appoint committees as needed so long that these do not usurp the powers of university wide committees defined in this handbook (see 1.8.6.1).

1.8.6.1 Committees of Colleges

No college committee may address issues for which there is a university-wide faculty committee. Each college may establish such committees as may be necessary for its functioning. Each college shall have an educational policies committee and a personnel committee.

1.8.6.1.1 Educational Policies Committee

Educational policies committees shall be responsible for the quality and evaluation of the instructional program, co-curricular activities, and graduation standards. Individual educational policies committee functions shall be determined by the bylaws of each unit.

Membership shall be limited to faculty in at least their second year of employment. Members of the individual educational policies committees shall be elected from and by the faculty of each college, division, or unit. All faculty should participate in the election of the committee annually, preferably at the first fall faculty meeting in each college, division, or unit.

The educational policies committee shall meet at least once each semester and shall report its proceedings to the college's faculty.

1.8.6.1.2 Personnel Committee

Personnel committees shall be responsible for policies and procedures relating to promotion and tenure. Individual personnel committees function shall be determined by the bylaws of each college or division. Personnel committees shall make recommendations concerning promotion and tenure to the deans after careful review of each faculty member's work and shall be governed by the policies of the Board of Regents, the University, and the college.

Membership is limited to tenured faculty (See Section 2.9.2) or in units in which tenure is not offered, must have completed two years of service, be full-time, and hold faculty rank. Members of the personnel committee shall be elected from and by the faculty of each college, division, or unit. All faculty should participate in the election of the personnel committee annually, preferably at the first fall faculty meeting in each college, division, or unit. Additionally, faculty serving in the following administrative positions: department chair, assistant/associate dean, academic dean, school director, assistant/associate Vice President, Vice President, and any other position in which the individual serves in a line position and makes administrative recommendations regarding faculty shall not serve on personnel or faculty search committees. Recommendations from faculty search committees and personnel committees are submitted to those serving in these positions.

1.8.7 Temporary Committees

As necessary, the President, the vice presidents, or the Faculty Senate, after determining that no standing committee has jurisdiction, may create temporary committees for specific purposes. The creating authority shall determine the composition and function, and select its members.

The life of a temporary committee, though ordinarily no longer than twelve months, shall be determined by the task. Temporary committees shall not infringe upon the proper rights and duties of the standing committees of the Faculty Senate.

1.8.8 Faculty of Colleges and Departments

Faculty of each of the colleges and instructional departments shall transact such business as relates to their respective areas. Deans and department chairs shall serve as presiding officers of their respective faculty.

Periodically, the faculty shall examine their course offerings, course outlines, teaching methods and materials, testing instruments and procedures, grading practices, enrollment/graduation/exit statistics and other phases of the instructional program to insure that these are appropriate. Changes in curricular offerings must be recommended to the NPCC through faculty of the units (See Sections 2.15.4 and 2.15.5).

Each department shall establish and maintain a student advisement program in accordance with the objectives of the University's advisement program and regulations.

Department faculty shall meet at least once each semester. College faculty shall meet at least once each semester.

1.9 Revision Process for the Faculty Handbook

Amendments to this handbook may be initiated by any member of the faculty.

All proposed amendments will be submitted in writing to the secretary of the faculty who shall present them to the *Handbook* Committee at either the next scheduled meeting or at a called meeting. Those amendments proposed to assure conformity to Regents' *Policy* shall be presented to the faculty for information. Those amendments requiring faculty approval in terms of Board of Regents' *Policy*, Section 3.2.4 will be presented to the faculty only as a part of the following procedure:

1. The committee must first ensure that locally proposed amendments do not conflict with existing Board of Regents' *Policy* and that amendments have been formulated in accord with proper procedures for revising the *Handbook*.
2. The committee will prepare a draft of the amendment and will circulate it to the Faculty Senate prior to the next scheduled senate meeting.
3. If the Faculty Senate approves the amendment, the committee shall forward the amendment to the President with the Faculty Senate's recommendation that the amendment become a part of the *Handbook*. If the President approves the proposed amendment, it shall be filed with the Chancellor.
4. Upon approval by the President, the President will notify the Secretary of the Faculty who will distribute copies of the amendment to each faculty member for inclusion in his/her copy of the *Handbook*.

1.10 Faculty/Staff Organizations

1.10.1 The Credit Union

Savannah State University operates the *SavaState Teachers Federal Credit Union*. This credit union offers all employees of the University an opportunity to save and borrow using payroll deductions. Interest on savings and loan rates is very competitive. Savings are federally insured up to \$100,000 by the National Credit Union Administration, an agency of the United States government.

2 Faculty Personnel Policies and Regulations

2.1 Corps of Instruction-- The Faculty

The faculty shall consist of the corps of instruction, the President, and the full-time administrative officers as identified by the institution (See Section 1.7.1.1).

2.2 Faculty Rights and Responsibilities

The principle of shared governance shall be paramount. Faculty shall participate in decision making across the University, but especially in the areas of Academic and Student Affairs. Full-time appointment to the Savannah State University Faculty entails the acceptance of responsibility to the University for the activities of learning, discovery and engagement. As a community of dedicated scholars, we willingly undertake these responsibilities in fulfillment of our commitment to the students, to each other and to the University. The responsibilities of members of the faculty include teaching, research, and service that will benefit both the institution and the community. Faculty must be accorded academic freedom, which may be considered an affirmation and extension of constitutional rights. This concept is understood to embrace teaching, research, and service and is not to be limited solely to the classroom. Freedom of expression is imperative in all aspects of academic life. Thus, all faculty members have the right to be treated with respect by other faculty and administrators.

All faculty members are accountable for meeting these responsibilities to the University through assignments and activities during the academic year (and, if under contract, in the summer) as authorized by the Board of Regents, the President of the University, the Vice President for Academic Affairs, and their respective Department Chairs. Department Chairpersons and Deans, in consultation with the Vice President for Academic Affairs, determine and assign all faculty obligations and responsibilities. The University encourages and expects its faculty members to apply their unique talents and abilities in service to the University, to organizations and to the community at large; specifically, these responsibilities include:

1. Teaching courses within the range equivalent to contact hours per week per semester for all tenure-track faculty during the academic year or contact hours per week per semester for all full-time non-tenure track faculty, with the appropriate adjustment during summer sessions as determined by the Vice President for Academic Affairs;
2. Being available on campus for interactions with students, which requires days per week of direct campus activities (includes off-campus assignments such as clinical lab and continuing education)

during the academic year, with appropriate adjustment during summer session; exceptions will only be made at the discretion of the Department Chair in consultation with the Vice President;

3. Maintaining regularly scheduled office hours each week during the semester, as determined by the department needs (minimally 10 hours per week);
4. Academic advising students as assigned within the department;
5. Participating in department and division meetings;
6. Engaging in activities to promote the advancement of department and University. Examples of such activities are programs of study through curricular development, recruitment and retention, promotion of student research and scholarship, assessment, outcome evaluation, fund raising, etc.;
7. Engaging in activities to promote individual professional development appropriate within the faculty member's primary discipline (examples of such service includes leadership in professional and learned societies, evaluation of manuscript and research proposal, editorial board work, and other professionally related activities with or without compensation);
8. Participating in faculty governance system of Campus and University;
9. Attending all official functions: this specifically includes but is not limited to Commencement, Founders' Day, and Honors Convocation;
10. Engaging in activities to promote the overall advancement of the Campus and University such as involvement in education programs, community service (University engagement activities), and student activities. Such activities include conducting workshops, consulting and serving on advising boards with or without compensation, giving news media interviews and professional advice to non-profit agencies (See Board of Regents' *Policy*, Section 8.2.15.1);
11. Being knowledgeable of and guided by all University Publications concerning academic policies and procedures. This specifically includes and is not limited to Board of Regents' Policies affecting conflicts of interest and ethics which apply to all individuals employed by this University (See Board of Regents' *Policy*, Section 8.2.20);
12. Seeking to constantly improve and refine classroom effectiveness; recognizing that teaching is a pedagogical art, not confined to imparting information. Acknowledge that there are a variety of teaching and learning styles and affirm the role of nurturing and empowerment in a multicultural context;
13. Exercising academic freedom with good judgment and ethical integrity;
14. Meeting deadlines to facilitate efficiency in the operation of the University; and

15. Sharing equally in the responsibility of preparing students to be academically successful. Within the mission, goals and needs of the department, at this Campus and of the University, the particular skills, talents and inclinations of each faculty member will be respected, subject to the overall fulfillment of aggregate responsibilities.

In fulfilling these obligations, faculty members are expected to have a substantial presence on campus during the academic year, beginning with freshman orientation and ending with commencement, which they are expected to attend.

A member of the faculty with research projects or other commitments requiring a lengthy absence from campus during the academic year should apply for leave for the period in question if the project is not part of a sponsored project or otherwise accounted for in terms of time and effort.

2.3 Definition of Faculty Status

2.3.1 Regular Faculty

The term “regular faculty” applies to those faculty members who have been selected through university defined search procedures and who are employed full-time on an academic year or fiscal year contract, to serve as faculty members on a tenure-track appointment as instructors, assistant professors, associate professors, or professors. (The term “full-time” is used to denote service on a 100 percent workload basis for two semesters.)

2.3.2 Non-tenure Track Faculty

Non-tenure track faculty members are employed in teaching or research programs that are anticipated to have a limited life span or which are funded, fully or partially, through non-system sources. Faculty members employed in non-tenure track positions shall not be eligible for consideration for the award of tenure. Probationary credit toward tenure shall not be awarded for service in non-tenure track positions. Notice of intention to renew or not to renew contracts of non-tenure track faculty who have academic rank shall follow the schedule required for tenure track faculty. Non-tenure track faculty may apply, on an equal basis with other candidates, for tenure track positions that may become available. The transfer of faculty from tenure track positions to non-tenure track positions shall be affected on a voluntary basis only.

2.3.3 Lecturers and Senior Lecturers

Full-time lecturers and senior lecturers are appointed by institutions on a year-to-year basis.

Lecturers and senior lecturers who have served full-time for the entire previous academic year have the presumption of reappointment for the subsequent academic year unless notified in writing to the contrary as follows:

1. For lecturers with less than three (3) years of full-time service, institutions are encouraged to provide non-reappointment notice as early as possible, but no specific notice is required.
2. For lecturers with three (3) or more years but less than six (6) years of full-time service, institutions must provide non-reappointment notice at least thirty (30) calendar days prior to the institution’s first day of classes in the semester.

3. For senior lecturers or lecturers with six (6) years or more of full-time service, institutions must provide non-reappointment notice at least one hundred and eighty (180) calendar days prior to the institution's first day of classes in the semester.

Lecturers or Senior Lecturers who have served for six (6) or more years of full-time service at an institution and who have received timely notice of non-reappointment shall be entitled to a review of the decision in accordance with published procedures developed by the institution. The procedures must be approved by the Chancellor or his/her designee prior to implementation. Additional appeal procedures are contained in Section VIII of the Bylaws of the Board of Regents of the University System of Georgia.

In no case will the service as lecturer or senior lecturer imply any claim upon tenure or reappointment under other conditions than those above. Please refer to [Section 8.3.4.3](#) of the Board of Regents' Policy Manual for additional information.

2.3.4 Visiting Faculty

Visiting faculty, similar to temporary faculty and non-tenure track faculty, are employed for a specified period of time, ordinarily one academic year at a time. While visiting faculty may be reappointed for subsequent years, they are limited to three consecutive academic years. Service as a visiting faculty member at Savannah State University may count toward the award of tenure should the visiting faculty member subsequently receive an appointment as a regular faculty member.

2.3.5 Part-Time Faculty

Part-time faculty, as defined by the Board of Regents of the University System of Georgia, may be temporarily employed on a less than full-time basis during an academic year. Part-time faculty members are entitled to the same rights as full-time faculty members with respect to academic privileges, except that they do not have the right to a year-to-year appointment. Persons holding part-time appointments shall not be considered members of the faculty. Part-time faculty shall be employed only for the term specified in Part-Time Faculty Contract and subsequent or future employment shall result solely from a separate offer and acceptance requisite to execution of a new and distinct contract.

Service as a part-time faculty member does not count toward an award of tenure, and faculty with part-time appointments shall not acquire tenure. Part-time faculty may be offered employment on a per course basis.

Part-time faculty shall not teach more than two courses per semester (no more than half time in an academic year). They may be reappointed for service during subsequent years. Although part-time faculty members are excused from service on committees, they are expected to meet classes regularly and to maintain adequate office hours to meet the needs of their students. They are also expected to undergo evaluation of their teaching effectiveness in the same manner as regular faculty. Compensation for part-time faculty members is based upon the number of courses taught per semester.

Part-time faculty employment cannot exceed more than one-half time for the year at a single USG institution. Part-time faculty teaching at more than one USG institution shall limit his/her employment to less than half-time employment across all USG institutions.

Departments are responsible for developing a handbook for part-time faculty. This responsibility may be delegated to area coordinators or a committee. As a minimum, this handbook shall contain the following information: job description; paydays; expectations concerning such matters as course syllabi, office

hours, and administration of examinations; record keeping; procedures for submitting grades; availability of secretarial assistance and computer facilities; laboratory use and scheduling; library use and hours; faculty identification cards; parking regulations; and institutional policy regarding rehiring and termination.

Department chairs and students will evaluate part-time faculty in the same manner as they evaluate full-time faculty members. The department chair and the part-time faculty member shall discuss this evaluation and use the results to improve the faculty member's teaching effectiveness.

2.3.6 Adjunct (Courtesy) Faculty

Adjunct faculty, as defined by the Board of Regents of the University System of Georgia, shall be appointed to serve according to the professional needs of the department and the University. As such, they form the collaborative link in the professional activity of scholars and the work of practitioners in their respective fields. This linkage serves students and faculty in bringing realism to educational experiences, while allowing professional observation of student work within the community. Adjunct faculty members are entitled to the same rights as full-time faculty members with respect to academic privileges, except that they do not have the right to year-to-year appointments. Persons holding adjunct appointments shall not be considered members of the faculty.

Adjunct faculty shall be appointed only for the term specified in a letter or memorandum of understanding or other contractual agreement and subsequent or future appointment shall result solely from a separate offer and acceptance requisite to execution of a new and distinct contract.

Service as an adjunct member of the faculty does not count toward an award of tenure, and faculty members with adjunct appointments shall not acquire tenure.

Adjunct faculty members are an invaluable part of a university community and may be appointed to work with students, participate in collaborative research, supervise field experiences, i.e., social work, student teaching, health delivery services, business internships, etc. They may be reappointed for service during subsequent years. They are excused from service on departmental and university committees and are not required to maintain office hours. The service of adjunct faculty should be evaluated according to services rendered. Adjunct faculty members serve in courtesy appointments and shall not receive compensation.

Departments are responsible for developing a handbook for adjunct faculty. This responsibility may be delegated to area coordinators or a committee. As a minimum, this handbook shall contain information concerning mutually agreed upon expectations; procedures for submitting grades, if applicable; and other matters, such as availability of secretarial assistance and computer facilities, laboratory use and scheduling, library use and hours, faculty identification cards, and parking decals and regulations.

2.3.7 Temporary Faculty

Temporary faculty members are employed on an emergency basis. Ordinarily, they are not selected through defined search procedures and are not on a tenure track. Temporary faculty members hold rank for the period of their contract, but for no more than one academic year at a time. Service as a temporary faculty member cannot exceed three one year appointments.

Temporary faculty members are eligible to apply for a regular faculty position when one for which they are qualified becomes available (See Section 2.5). One year of service as a temporary faculty member at Savannah State University may be credited toward the award of tenure.

2.3.8 Additional Faculty Appointment

Regents' Professorships may be granted by the Board of Regents to outstanding faculty members of the Georgia Institute of Technology, the University of Georgia, the Medical College of Georgia, Georgia State University, and, in special circumstances approved by the Board, other USG institutions. A Regents' Professorship shall be awarded by the Board only upon the unanimous recommendation of the President, the Chief Academic Officer, the appropriate academic dean, and three (3) other members of the faculty to be named by the president, and upon the approval of the Chancellor and the Committee on Academic Affairs.

A Regents' Professorship shall be granted by the Board for a period of three (3) years. Consideration of the renewal of the professorship for a second three-year period shall be given by the Board upon recommendation of the president of the institution, the Chancellor, and the Committee on Academic Affairs. After a period of six (6) years the Regents' Professorship shall automatically become coincidental in term with the regular professorship.

2.3.8.1 Regents' Researchers

Regents' Researcher titles may be granted by the Board of Regents to outstanding full-time principal researchers of the Georgia Institute of Technology, the University of Georgia, the Medical College of Georgia, Georgia State University, and in special circumstances approved by the Board, other USG institutions. The Regents' Researcher title shall be awarded by the Board only upon the unanimous recommendation of the President, the Chief Academic Officer, and three (3) members of the faculty to be named by the President, and upon the approval of the Chancellor and the Committee on Academic Affairs.

A Regents' Researcher title shall be granted by the Board for a period of three (3) years. Consideration of the renewal of the title for a second three-year period shall be given by the Board upon recommendation of the President of the University, the Chancellor, and the Committee on Chief Academic Officer. After a period of six (6) years, the Regents' Researcher title shall automatically become coincidental with the term of his/her employment.

2.3.9 Administrative Positions with Faculty Status

Administrative officers having faculty status are the following: the President, the Vice President for Academic Affairs, academic deans, associate deans, the Director of the School of Teacher Education, and the Director of Library. Additionally, the Vice President of Student Affairs and the Vice President of Business and Finance serve as *ex officio* members of the faculty (See Section 1.7.1.1).

2.3.10 Qualifications for Appointment to Rank

Minimum qualifications for employment as a faculty member at Savannah State University are the following:

1. Academic preparation consistent with the Southern Association of Colleges and Schools' requirements for institutional accreditation.
2. Evidence of ability as a teacher.
3. Evidence of scholarly competence and activity.

4. Successful experience (waived in the case of beginners who meet all other requirements).
5. Desirable personal qualities judged on the basis of personal interview, complete biographical data and recommendations.

These minimum qualifications are also considered in awarding the ranks of instructor, assistant professor and associate professor. The rank of professor requires that the faculty member has a doctor's degree or other terminal qualifications appropriate for the discipline in addition to numbers two through five above.

2.3.11 Full Graduate Faculty

A Full Graduate Faculty member is one who has demonstrated scholarly competence, professional achievement and experience with graduate education. Full Graduate Faculty members enjoy the following privileges: Directing theses and dissertations as well as serving on thesis and dissertation committees, teaching graduate courses, chairing and serving on terminal examination committees, standing for election to the Graduate Council, voting for members of the graduate faculty to serve on the Graduate Council.

Requirements for initial appointment and reappointment to Full Graduate Faculty are contained in the Graduate Council Bylaws.

2.3.12 Associate Graduate Faculty

An Associate Graduate Faculty member is one who has demonstrated ongoing research and scholarly activity which should lead to publication and who possesses the potential for making contributions to graduate education. Associate Graduate Faculty members enjoy the following privileges: teaching graduate courses, serving on terminal examination committees, serving on thesis committees, serving on reading committees for theses, voting for representatives on the Graduate Council but may not serve on the Council. An Associate Graduate Faculty member does not have voting privileges and cannot serve on the Graduate Council. Exceptions for directing or chairing theses and/or dissertation committees may be made upon approval of the Graduate Administration Officer. Requirements for initial appointment and reappointment to Associate Graduate Faculty are contained in Graduate Council Bylaws

2.3.13 Temporary Graduate Faculty

A Temporary Graduate Faculty member is one who serves for a limited period of time in order to teach graduate courses (one year or less). A Temporary Graduate Faculty member has the following privileges: teaching graduate courses. A Temporary Graduate Faculty member does not have voting privileges and cannot serve on the Graduate Council.

2.3.14 Adjunct Graduate Faculty Status

An Adjunct Graduate Faculty member is one who possesses the professional expertise needed to enhance graduate education. An Adjunct Graduate Faculty member has the following privileges: teaching graduate courses, serving on thesis committees, serving on reading committees for theses, and serving on terminal examination committees. An Adjunct Graduate Faculty member does not have voting privileges and cannot serve on the Graduate Council.

2.4 Types of Faculty Contracts

2.4.1 Regular

Regular faculty members, both tenured and non-tenured, are members of the corps of instruction who have been selected through proper search procedures (See Section 2.5). Regular faculty members, both tenured and non-tenured, are offered annual contracts. Contracts are offered to four ranks of faculty: instructor, assistant professor, associate professor, and professor. Contracts are ordinarily offered for an

academic year (a nine-month period, generally beginning in August and ending in May). Regular faculty members will ordinarily be expected to teach full time, engage in research, and perform public service.

2.4.2 Temporary

In an emergency, the University may offer a temporary contract to a faculty member, without conducting a search (See Section 2.4). A temporary contract may be issued to a faculty member for a period of one year and may be renewed twice. One year of temporary service may count toward the award of tenure.

2.4.3 Part-Time

Part-time faculty members may be offered employment on a per course basis. They shall, however, not teach more than two courses per semester. They may be reappointed for service during subsequent years, but their service as part-time faculty members does not count toward the award of tenure. Although part-time faculty members are excused from service on committees, they are expected to meet classes regularly and to maintain adequate office hours to meet their students' needs. They are also expected to undergo evaluation of their teaching effectiveness in the same manner as regular faculty (See Section 2.8).

2.4.4 Locus of Appointment

Employment rights, including tenure, reside at the institutional level.

2.4.5 Contract Forms

The University issues the appropriate official contract form approved by the Board of Regents of the University System of Georgia.

2.4.6 Timely Issuing of Contracts

The administration is responsible for mailing contracts in a timely manner to the correct address for each faculty member. Members of the faculty are responsible for address changes that should be filed through the Office of Human Resources. First year faculty shall receive a letter of appointment followed by a contract the next academic year.

2.4.7 Timely Response to a Contract Offer

Failure to sign and return annual contracts within the time period specified on the contract form may be construed as an abandonment of employment rights.

2.5 Faculty Search/Appointment/Orientation

2.5.1 Search Procedures

Candidates for all faculty and administrative positions must be located through a proper search procedure as defined in the approved monograph titled Recruitment Procedures: Administrators, Faculty, and Staff (See Recruitment and Hiring Procedures which is available at <http://savannahstate.edu/faculty-staff/human-resources/hiringprocedures.htm>), which is on file in both the Office of Human Resources and the Office of the Affirmative Action Officer. All searches for faculty and administrative staff must begin with the completion of an "Approval to Recruit" form available in the Office of Human Resources. The purpose of this form is to allow prior administrative approval for all searches. Usually the search process will begin no later than October of any academic year and will be completed by May 30 of that academic year. The Vice President for Academic Affairs will be responsible for the time frame of all faculty searches.

When a position becomes available in any academic department, the department chair must secure the

permission of the President to initiate a search through normal channels.

Once permission has been obtained, the department chair will identify a tenured member of the department, holding associate or full academic rank, to serve as the chairperson of a search committee constituted of at least three tenure-track departmental faculty and two students. The department chair shall provide the names of the search committee members to all faculty members within the department. Other members of the search committee should be in at least the second year of appointment. In instances where a department consists of fewer than five faculty members, the entire department (excluding those in the first year of appointment) augmented by three faculty members from within the college/division shall constitute the search committee. The committee, in consultation with the department chair, shall formulate a description of the position available. The description shall include: (1) the minimal academic credentials required, (2) the minimal experience required, (3) the probable appointment rank, (4) the duties, (5) the type of the contract (i.e., term or probationary), and (6) salary range available for the position. The description shall identify the application procedures and shall note that all application materials are to be submitted to the Office of Human Resources for initial processing. Following the deadline for applications, the director of human resources shall forward all application packages to the chairperson of the search committee.

When the description of the position is complete, the chairperson of the search committee shall forward a copy of the description to the Office of Human Resources, which shall be responsible for advertising copy including the equal employment opportunity and affirmative action notices required by state and federal law, and which shall then publish the notice of the vacancy in appropriate professional journals, The Chronicle of Higher Education, The Applicant Clearing House, and campus bulletin boards. The search committee must give final approval to the job description copy before publication.

When completed applications have been received and reviewed by the entire search committee, the committee shall determine which of the applicants to invite to campus for a personal interview and shall notify all applicants of their status in this regard. The minimum number of candidates to be interviewed for a single faculty position is three (3). The committee shall then schedule the necessary interviews, conducting them all within the same calendar week if at all possible. All interviews for faculty positions shall afford the departmental faculty the opportunity to meet with each of the applicants. The search committee should seek input from the faculty members individually and collectively regarding appraisal of the applicants. Applicants also should prepare and deliver a classroom presentation to students from the department. The search committee chairperson must afford students the opportunity to evaluate this presentation and report their evaluation to the search committee.

When the interviews are completed, the committee shall forward to the department chair (or dean for those colleges without a department chair) its recommendation of at least two (2), preferably three (3), ranked nominees for the position in question. The department chair, in consultation with the members of the search committee shall select the best qualified candidate and forward a hiring recommendation which details starting salary, probationary credit toward tenure (if applicable) and rank to the dean. The department chair's recommendation shall include the selected applicant's entire application file and the reports of the actions of the search committee.

Should none of the interviewees prove acceptable to the committee, the committee shall declare the search null and void and shall begin the search process anew. In its report to the department chair, the committee shall indicate, in writing, its compliance with all affirmative action and equal employment opportunity guidelines and criteria.

2.5.2 Membership on Search Committees

The chair of all faculty search committees shall be a tenured faculty member holding associate or full professor rank. All other members must also be tenure-track. In departments without tenured faculty, the chair shall be a non-tenured faculty member in at least the third year of employment. In the case of departments with fewer than five faculty members, all members of the department, excluding those in the first year of appointment, shall serve on the search committee. Additionally, three faculty members from within the college shall serve. These additional faculty members must be tenure-track. Additionally, faculty serving in the following administrative positions: department chair, assistant/associate dean, academic dean, school director, assistant/associate Vice President, Vice President, and any other position in which the individual serves in a line position and makes administrative recommendations regarding faculty shall not serve on personnel or faculty search committees. Recommendations from faculty search committees and personnel committees are submitted to those serving in these positions.

2.5.3 Appointment Procedures

When an applicant has been selected by the department chair in consultation with the search committee, the department chair shall forward the individual's name to the dean who shall, in turn, review the recommendation and forward a recommendation to the Vice President for Academic Affairs.

The Vice President for Academic Affairs shall forward a recommendation to the President for approval. Upon approval by the President, the Vice President for Academic Affairs shall prepare and mail a letter offering a faculty position to the approved applicant. That letter shall specify the term of the anticipated contract, the rank, the salary, and the probationary credit toward tenure (if applicable). The letter shall also state the procedures and time frame for the applicant to respond to the offer of a position. The appointment letter shall serve as the contract for the first year. Any subsequent contracts will be offered by the Vice President for Academic Affairs.

If the President, the Vice President for Academic Affairs, or the dean shall fail to approve the recommended candidate, the officer shall forward immediate notice to the department chair and the chair of the search committee. The department chair, in consultation with the members of the search committee, shall determine whether to recommend another candidate or to begin the search anew.

Upon accepting the appointment, the candidate shall be deemed an employee of the University, under the aegis of the Board of Regents, beginning in the academic year specified in the appointment letter. Should the first nominee not accept the position, the Vice President for Academic Affairs shall notify the President and the dean of that fact. The dean shall notify the department chair and the department chair, in consultation with the search committee shall determine whether to offer the position to another of the applicants or to begin the search process anew. At no time shall any applicant not recommended by the search committee be offered a permanent position.

2.5.5 Orientation

All new faculty members shall participate in the Fall Faculty Institute. The Vice President for Academic Affairs shall provide at least one session during that time to be designated exclusively for new faculty. New faculty will be given a copy of the Faculty Handbook; and the Vice President will review that document with them.

2.5.6 Temporary/Part-time/Adjunct Faculty Handbook

Each college is responsible for developing a handbook for temporary/part-time/adjunct faculty. This responsibility may be delegated to a committee representing each of academic units to ensure consistency

of university policy.

As a minimum, this handbook shall contain the following information: job description; paydays; college or division expectations concerning such matters as course outlines and syllabi, office hours, and administration of tests; record keeping; procedure for submitting grades; availability of secretarial assistance; availability of computer facilities; lab use and schedules; library use and hours; faculty identification cards; parking regulations; and institutional policy pertaining to rehiring and termination.

2.6 Equal Employment Opportunity/Employment of Relatives

2.6.1 Equal Employment Opportunity/Affirmative Action Policy

Savannah State University is an equal opportunity employer which assures that no person shall, on the grounds of race, color, sex, religion, creed, national origin, age, disability, sexual orientation, or veteran status, be excluded from employment or participation in, be denied the benefits of, or otherwise be subjected to discrimination under any program or activity the institution conducts. Savannah State University complies with all state and federal affirmative action guidelines and criteria in its employment and hiring procedures and practices.

2.6.2 Employment of Relatives

Savannah State University subscribes to and adheres to the policies of the Board of Regents regarding the employment of persons related by family or marriage. Thus, for appointment and promotion relationship by family or marriage shall constitute neither an advantage nor a disadvantage. No individual shall be employed in a position which will result in the existence of a subordinate-superior relationship between such individual and any relative of such individual through any line of authority extending vertically through one or more organizational levels of supervision or management.

For the purposes of this policy, relatives are defined as husbands and wives, parents and children, brothers, sisters, and any in-laws of any of the foregoing. These regulations do not apply to temporary or part-time employment of children under age twenty-five (25) or to any individual employed as of February 14, 1990, in such a position so that a relative then holds a superior position at least one level of supervision removed from such individual in any line of authority.

The Board of Regents may make exceptions upon the recommendation of the Chancellor if these are clearly in the best interest of the institution and the University System.

See Board of Regents' *Policy* Section 8.2.3.

2.7 Personnel Records

2.7.1 Pre-employment

The pre-employment file, consisting of the application for employment and all supporting documents, shall be returned to Human Resources. All files for both successful and unsuccessful applicants shall be so filed. The chairperson of each search committee will be responsible for assuring that these files are secure. After a period of three years, these files shall be destroyed.

2.7.2 Personnel/Business

Each individual's employment file will include employment and business matters. The former is understood to include salary, performance, position, and the like. The latter is understood to include travel vouchers and authorizations, reimbursement records, patent and royalty information pertaining to campus work, and the like.

The University will keep each employee's file pertaining to such matters as leave time, health, retirement, and insurance and beneficiaries, in the Office of Human Resources.

The department chairs shall maintain routine professional files, including information about the faculty member's professional activities, publications, presentations, courses taught, evaluations, and other professional matters.

The Vice President for Academic Affairs shall maintain as complete a file as possible on each faculty member's professional activity and performance. The file shall be understood to be each faculty member's official file. The individual faculty member, the appropriate department chair, the appropriate dean, the Vice President for Academic Affairs, or the President may insert information into this file. This file will also include the record of any action taken as the result of any grievance procedure in which the faculty member was either plaintiff or respondent.

Faculty members shall be notified whenever new material is inserted in their file and shall be given the opportunity to respond within ten (10) business days. Their response shall be included in the file.

2.7.3 Access to Public Records

Public records (all documents, papers, letters, maps, books, tapes, photographs, or similar material prepared and maintained or received in the course of the operation of the University except those exempt by federal or state law) shall be open for personal inspection by any citizen of the state at a reasonable time and place; and those in charge of such records shall not refuse this privilege to any citizen.

The individual in control of such public records shall have a reasonable amount of time to determine whether or not the records requested are subject to access under this article. In no event shall this time exceed three business days (Article 4, Chapter 18 of Title 50 of the Official Code of Georgia Annotated). Requests for this information should be made to the keeper of university records.

2.7.4 Grievance Files

During the course of a grievance hearing, all of the materials, including taped proceedings, shall be under the control of the chairperson of that hearing. When the hearing has reached some on-campus resolution, all hearing-related materials shall be placed on file in the office of the faculty secretary. Only those directly involved in a case, or their legal representatives, may have access to this information (except as provided for in Section 2.7.3 above). The findings and action taken by the grievance committee shall be noted in the official files of the parties thereto, but all other materials shall be deposited as noted for a period of three years. The exception is cases involved in the appeal process. In these instances, the material shall be kept for a period of three years beyond the end of the appeal. These materials should be forwarded to the office of the Internal Auditor.

2.7.5 Promotion/Tenure Files

Each faculty member shall be responsible for assembling a portfolio when applying for either promotion or tenure. Once decisions regarding such applications have been made, the action taken will be recorded in the applicant's official file, while the application portfolio will be returned to the applicant. The compilation of this file should begin at the date of employment.

2.8 Faculty Evaluation

The primary purpose of the evaluation of faculty performance is to improve the overall effectiveness of the faculty. The secondary purposes are to determine merit pay and to make promotion and tenure

decisions. All faculty members will be evaluated annually by their department chairs or a peer as identified in Section 2.8.2. This evaluation will include at least one classroom observation.

2.8.1 Faculty Evaluation Criteria

The evaluation of faculty shall include several areas, but the majority of weight shall be given to teaching effectiveness including ability, materials, presentation, classroom management, and out-of-class work with students. Student evaluation of an individual faculty member's effectiveness will be included in this area also. Other criteria are professional development (which includes publication, research, academic honors and recognition, achievement of or work toward additional relevant academic degrees, and participation in conferences and meetings), and service to both the institution and the community. Faculty may choose to emphasize either the professional development area or the service area. This choice is to be indicated on a form submitted to the department chair at the beginning of the evaluation period.

2.8.2 Evaluation Methods

The evaluation shall consist of a department chair evaluation, a student evaluation, and a peer evaluation, and shall include the following methods:

1. **Faculty portfolio** – Annually each faculty member will prepare supporting documents for the criteria identified above (See Section 2.8.1) and assemble these in a portfolio for submission to the department chair.
2. **Classroom evaluation** – Each year prior to March 1, the department chair will observe at least one complete class of each faculty member. Within one week of the visit, the department chair, dean, or director shall review with the faculty member his/her strengths and weaknesses in the classroom and make concrete suggestions for improving performance in those areas identified as weak. No later than three days after the evaluation conference, the faculty member shall forward to the evaluator a written growth plan addressing those areas identified as weak or needing improvement.
3. **Student evaluation** – A written system of faculty evaluation by students, with the improvement of teaching effectiveness as its primary goal, will be part of the overall evaluation of the faculty. By the fifth week of each semester (the fourth week for summer sessions and short courses), the Director of Institutional Research, Planning and Assessment will distribute forms for the student evaluation of instruction. Faculty members will then administer the evaluation immediately following mid-semester examinations. Departments can devise a suitable method for administration that may include individual faculty members distributing the instrument to the class and a student collecting and submitting them to the department. In order for the student evaluation of instruction to be used in meeting its primary goal, the Director of Institutional Research, Planning and Assessment will distribute the results from the previous semester to the members of the faculty and their administrators. This is to be done by the first week of the semester or summer session immediately following each administration of the student evaluation of instruction. Information from the student evaluation shall be incorporated into the faculty member's growth plan.
4. **Peer evaluation** – A system of peer evaluation, with improvement of teaching effectiveness as its goal, shall be conducted simultaneous to the department chair evaluation. The instrument shall be the same as that used by the department chair. The faculty member, with the approval of the department chair, may select from among his/her colleagues one faculty member (either within the

discipline or outside of the discipline) to complete the peer review. This peer evaluator will observe one complete class conducted by the faculty member. Within one week of the visit, the peer evaluator shall review with the department chair and the faculty member his/her strengths and weaknesses in the classroom and concrete suggestions for improving identifiable areas of weakness. The results of the peer evaluation should be considered along with the department chair's classroom evaluation, and may be modified to fit specific and unique need of different departments and disciplines.

2.8.3 Faculty/ Peer Evaluation Instrument

The evaluation instrument is not to be regarded as a rigid measuring instrument, but simply an aid in the fair, impartial, and meaningful evaluation of the faculty member. The instrument shall be reviewed by the faculty every three years for reconsideration. The Faculty Affairs Committee shall be responsible for reconsidering the evaluation instrument.

2.8.4 Student Evaluation of Faculty Instrument

The evaluation instrument is not to be regarded as a rigid measuring instrument, but simply an aid in the fair, impartial, and meaningful evaluation of the faculty member. The instrument shall be reviewed by the faculty every three years for reconsideration. The evaluation shall measure teaching effectiveness. The Faculty Affairs Committee shall be responsible for reconsidering the evaluation instrument.

2.8.5 Evidence

Each faculty member is responsible for maintaining a current faculty portfolio with supporting documents attesting to his/her professional development and service to the institution and community. Documentation of teaching effectiveness should include the department chair's evaluation and student evaluation. It is the responsibility of the department chairs, deans, and directors to verify the contents of the portfolio. All documents included in the portfolio should be current. If the portfolio is to be submitted as part of an application for promotion and/or tenure, all documents should relate to the last five years of work. Each year faculty members should remove materials predating the five-year span.

2.8.6 Professional Growth Plans

Professional growth ought to be a constant concern of every faculty member. The University will facilitate professional growth as much as possible. Written, concrete growth plans ought to be formulated on a fairly long-range (two to three years) basis. The department heads shall have ten (10) business days to submit the written plan following faculty evaluation, and faculty members should be monitored and encouraged in pursuit of these plans.

2.8.7 Evaluation of Adjunct Faculty

Department chairs and students will evaluate adjunct faculty in the same manner as they evaluate full-time faculty. The department chair and the adjunct faculty member shall discuss this evaluation and use the results to improve the faculty member's effectiveness in the classroom.

2.8.8 Faculty Evaluation of Administrators

Senior administrators shall be evaluated by the administrator's supervisor, using a performance management instrument which emphasizes:

1. Leadership qualities;
2. Management style;
3. Planning and organizing capacities;
4. Effective communication skills;

5. Accountability for diversity efforts and results; and;
6. Success at meeting goals and objectives.

All senior administrators shall be evaluated by their subordinates (one level down) at least once every five (5) years. Evaluation results will be the basis for the senior administrator's development plan.

2.9 Promotion and Tenure

2.9.1 Applications for Both Tenure and Promotion

Faculty members applying for both tenure and promotion should write one letter of application and submit one portfolio following the timetable specified in Section 2.9.5 below. Members of the personnel committee shall consider both requests at the same time.

2.9.2 Criteria for Promotion/Tenure

According to Board of Regents' *Policy*, faculty performance is evaluated in four areas: 1) teaching effectiveness, 2) academic achievement, 3) professional growth and development, and 4) institutional service. Board of Regents' *Policy* requires that a faculty member's performance be notable in two of these four areas. However, each college or discipline specific accrediting body may require more stringent standards. The more specific policy of Savannah State University is that teaching effectiveness be one of these two areas. To be eligible for promotion or tenure, a faculty member must demonstrate that notable performance in at least two areas of evaluation has been sustained for a length of time that is specified by university policy. A fifth criterion, length of service, is considered, but does not guarantee promotion.

Although Savannah State expects a minimum level of accomplishment in each of the four areas of evaluation, the University does not require that a faculty member's achievement be notable in all four areas. Indeed, the University values the talents, abilities, and interests of individual professors and recognizes that one may more readily make substantial contributions when attention is focused rather than diffused. However, effective teaching must be one of the areas of focus for a faculty member at Savannah State University. Faculty can select one additional area of focus that is in keeping with their own professional interests. They should, however, keep in mind that their endeavors should contribute to the goals of their department and college and to the achievement of the University's mission. This second area of emphasis need not, of course, remain the same throughout all stages of a faculty member's career. Goal-setting sessions with the department chair should provide opportunities for identifying areas of focus for each academic year.

Board policies are, by intent, general in nature, and to some extent, flexible, so that each institution within the system may make adjustments suitable to its circumstances. Savannah State's expectations of faculty in the four areas of evaluation are discussed below:

2.9.2.1 Teaching Effectiveness

Throughout its history, Savannah State University has identified effective teaching as its first priority. High-quality instruction and educational services comprise the primary element of the University's mission. Effective teaching is expected of all faculty members. Effective teaching requires that faculty members remain current in the content, expertise, and techniques of their disciplines, even after they obtain the terminal degree in their field of study.

2.9.2.2 Academic Achievement

Savannah State University, the University System of the State of Georgia, and the Southern Association of Colleges and Schools generally expect full-time faculty members to hold the terminal degree—usually

the earned doctorate—in the discipline, or the equivalent of the terminal degree in their respective disciplines. The earned doctorate is now considered to be the appropriate terminal degree not only for faculty teaching in traditional academic fields, but also for those teaching in programs that have more recently become a part of academe. The Commission on Colleges of the Southern Association of Colleges and Schools does indicate, however, that an institution may employ faculty members who do not hold terminal degrees when their professional and technical experience is more valuable than their academic preparation. This is particularly the case in the various fields of the visual and performing arts, where training and experience other than graduate study provide excellent preparation for college teaching (See Criteria for SACS Accreditation, pp. 18-19, Section 4.4.2.2).

Full-time faculty members without the terminal degree in the area in which they teach may be tenured and promoted to the rank of assistant professor only if their professional or academic achievements or their contributions to the University or community are judged to be consistently substantial and distinguished enough to offset the absence of a terminal degree. Promotions to the rank of associate professor or full professor require the appropriate terminal degree or the equivalent in academic or artistic achievement or in professional experience.

2.9.2.3 Professional Development, Scholarship, and Creative Activities

Academic tradition and accreditation standards indicate that scholarly activity and commitment to a professional field are the responsibilities of each faculty member. Savannah State University encourages scholarship activities for all faculty members and recognizes that notable scholarship may be demonstrated in different ways throughout the institution.

Scholarship at Savannah State University is broadly defined; it need not be limited to publications. It may be demonstrated in other ways such as presenting papers at professional meetings; practicing one's discipline through performance or consulting; engaging in creative activities in the fine arts; staying current in one's field through reading, research, and attendance at conferences; holding leadership positions in professional organizations, and/or actively engaging in the programs and meetings of professional organizations.

2.9.2.4 Institutional Service

Savannah State University considers professional service to be integral to its mission. Such service may be internal or external to the institution. All full-time faculty members have an obligation of internal institutional service that may include committee work, advisement, and various administrative or support functions at the department, division, college, or university level. Full-time faculty members whose internal service is performed primarily within the structure of formal administrative positions, such as department chairs, are expected to make significant contributions to the University through their administrative roles. External service involves community service. It becomes particularly significant to the institution when it is professional in nature, when it is related to the goals Savannah State University, and when the individual's achievements are notable.

The performance of a faculty member is reviewed periodically according to the policies and criteria established by the Board of Regents of the University System of Georgia and the more specific policies and guidelines of Savannah State University as a unit of this system. These reviews must be conducted annually by a faculty member's department chair. Additional reviews may also be conducted by the dean of the school, the Academic Vice-President, and/or the President. As specified in Section 1.8.6.1.2, all colleges shall have a personnel committee that shall evaluate candidates for promotion and make recommendations to the dean. These personnel committees shall consist exclusively of tenured faculty.

These committees shall be called upon to review performance for promotion. The dean or director responsible for appointing such committees will ascertain that all members are tenured.

2.9.3.1 Qualifications for Promotion

Academic administrators and elected teaching faculty make professional judgments when they assess a faculty member's performance in all four areas of evaluation. Every effort is made to ensure that judgments are based on objective evidence that is applied consistently.

The following general guidelines for promotion or tenure decisions are based on the understanding that review committees and university administrators have different expectations of faculty at the various levels or professorial ranks. What is expected of an instructor, for example, is not the same as what is expected of an associate professor. As stated previously, noteworthy achievement in all four areas is not demanded; but it is expected in at least two of the four areas, one of which must be teaching effectiveness. The faculty member's length of service with the University is also considered when determining whether a faculty member should be recommended for promotion and/or tenure; longevity of service, however, is no guarantee of either promotion or tenure.

2.9.3.2 Promotion from Instructor to Assistant Professor

An instructor's primary responsibility is to develop an effective teaching style. Both student and administrative evaluations of teaching should be included in the portfolio for each of the years of service considered.

An instructor expecting promotion to assistant professor must, at a minimum, have a master's degree in his/her field. Continuing academic or scholarly development is encouraged.

Promotion to the rank of assistant professor requires a minimum of three years of service at Savannah State University as an instructor. Instructors have a maximum of seven years of service at the University.

2.9.3.3 Promotion from Assistant to Associate Professor

An assistant professor is expected to have refined an effective teaching style. To be eligible for promotion to associate professor, the assistant professor must demonstrate above average performance in teaching.

The appropriate terminal degree is expected for promotion from assistant to associate professor. Faculty members without the terminal degree may be promoted to associate or full professor only if their professional or academic achievements render the degree superfluous.

To be considered for promotion, the assistant professor must also demonstrate notable achievement in either institutional service or scholarship.

With respect to institutional service, the applicant for promotion should demonstrate service on at least one department and/or college committee for each year that applies to his/her promotion review. Additional contributions in the area of institutional service can be either internal or external as identified on the University's evaluation instrument.

For the past several decades, the paradigm for scholarship has been research. Scholarship activities may include research, publication of papers, reviews and monographs, writing grant proposals, management of funded research projects, and participation in professional meetings.

Research also involves the application of knowledge in business, education, or governmental organizations. This may include consulting and other opportunities for the transfer of academic knowledge to private or public organizations.

Teaching includes writing textbooks or multimedia materials, the development of a new course in the curriculum, or the development of innovative teaching methods. An important component of this scholarly activity is the publication or presentation of the results of developments in these areas. Neither the possession of a doctorate nor longevity of service is a guarantee per se of promotion to associate professor.

2.9.3.4 Promotion from Associate to Full Professor

An associate professor at Savannah State University is expected to be a highly competent teacher who works to enhance the quality of instruction. The associate professor should be noted for initiatives undertaken and leadership roles assumed and sustained. At this rank, an individual is expected to expand activities in institutional service and in scholarship so that at least one of these areas is demonstrably notable. An associate professor who is an effective teacher and who has notable accomplishments in either service or scholarship is eligible for promotion to professor if these contributions have been sustained for at least five years. In addition to the minimum requirements above, promotion to the rank of professor requires the earned doctorate or its equivalent in training, ability, and/or experience. Neither the possession of a doctorate nor longevity of service is a guarantee per se of promotion.

2.9.4 Tenure Policy

It is expected that the standards for tenure change over time. Those who were tenured in the past were appropriately treated at that time. Current standards for tenure are those that the faculty has accepted as appropriate and desirable for this stage in the history of Savannah State University. All applications for tenure at Savannah State University shall meet currently adopted standards.

Academic tenure constitutes one of the important protections that supports the academic freedom of members of the teaching profession and provides a means of making the profession more attractive to persons of ability. Tenure is a condition of employment that is accorded to members of the Savannah State University faculty who have met the requirements established by the University.

Tenure is granted to faculty through procedures established by the Board of Regents and Savannah State University. Tenure may be awarded upon completion of a probationary period of at least five (5) years of fulltime service at the rank of Assistant Professor or higher and upon approval by the President. Faculty members holding these professorial ranks who are employed by or on the staff of a USG institution on less than a full-time basis, and who are assigned by the USG institution to or hold an appointment at a non-USG corporate or governmental entity shall, subject to the approval of the Chancellor, be eligible for promotion and/or the award of tenure by the institution president (BoR Minutes, August 2007; November 2013; BOR 8.3.7.2). Candidates may apply for tenure during their fifth year of full-time, tenure-track service. Faculty members with part-time, temporary, or adjunct appointments do not earn probationary credit toward tenure unless a specific agreement to the contrary is established at the time of appointment. The term full-time denotes service on a 100 percent workload basis for an academic year.

The five-year period must be continuous, unless the interruption is for a leave of absence or for part-time service, which must not, in either case, exceed two years. No probationary credit for the period of interruption shall be allowed.

As much as three years credit toward the minimum five years of service may be given for service at other institutions or for full-time service at the rank of instructor at Savannah State University provided such credit has been defined in writing by the President at the time of the initial appointment to one of the professorial ranks. A copy of such an agreement must accompany the application for tenure if a review for tenure is desired prior to the five-year minimum service requirement. The application of all or part of such credit toward tenure is, however, optional.

Notwithstanding anything to the contrary in the *Board of Regents' Policy*, in exceptional cases an institution president may approve an outstanding distinguished senior faculty member for the award of tenure upon the faculty member's initial appointment; such action is otherwise referred to as tenure upon appointment.

Each such recommendation shall be granted only in cases in which the faculty member, at a minimum, is appointed as an associate or full professor, was already tenured at a prior institution, and brings a demonstrably national reputation to the institution. If the person is being appointed to an administrative position and has not previously held tenure, the award of tenure must be approved by the Chancellor.

Except for the approved suspension of the probationary period due to a leave of absence, the maximum time that may be served at the rank of assistant professor or above without the award of tenure shall be seven (7) years. Ten (10) years is the maximum time for any combination of full-time instructional appointments (that is, at the rank of instructor, assistant professor or other professorial rank) without the award of tenure, provided, however, that a terminal contract for the 11th year may be proffered if a recommendation for tenure is not approved by the President. (See *Board of Regents' Policy*, Section 8.3.7.6.)

Except for the approved suspension of the probationary period due to a leave of absence, the maximum time that may be served at the rank of full-time instructor shall be seven (7) years.

Tenure or probationary credit toward tenure is lost upon resignation from Savannah State University, or written resignation from the tenured position in order to take a non-tenured position, or written resignation from a position for which probationary credit toward tenure is given in order to take a position for which no probationary credit is given. In the event such an individual is again employed as a candidate for tenure, probationary credit for the prior service may be awarded in the same manner as for service at another institution.

Institutional responsibility for employment of a tenured individual is to the extent of employment on a 100 percent workload basis for an academic year until retirement, dismissal for cause, or release because of financial exigency.

The President shall notify successful applicants in writing.

The criteria for tenure are similar to those for promotion. Teaching effectiveness, as demonstrated through student evaluations, letters from students, and reports of classroom observations by supervisors or peers, receives highest priority. An applicant whose teaching is not consistently judged to be better than satisfactory should not be recommended for tenure. The candidate should also demonstrate significant academic or professional activity for each year of service, along with substantial service to the University or community. Unless the candidate demonstrates outstanding professional or academic achievements as described above, he/she should have a terminal degree in the field in which he/she teaches in order to receive tenure.

2.9.5 Procedures for the Application for Promotion/Tenure (Dates below are approximate. See the Academic Calendar for Exact Dates.)

When being considered for promotion or tenure, each faculty member is responsible for preparing a portfolio of achievement. This is to take the form of a three-ring binder with sections for each of the four areas of performance--teaching effectiveness, academic achievement, professional development, scholarship, and creative activities, and institutional service. The title page should contain the name of the faculty member, current rank, and number of years of service to the institution at that rank.

In the section on teaching effectiveness, the faculty member must provide copies of the summaries of all relevant student, peer, or department chair evaluations relating to teaching. These may include letters from peers regarding the faculty member's teaching expertise.

The section on academic achievement must include an official copy of a transcript indicating the successful completion of a terminal degree or a letter from the faculty member's major professor indicating his/her progress toward the completion of the degree.

The section on scholarship should contain copies of all papers, publications, and other materials that provide evidence of scholarship, which may include photographs of fine arts exhibits and/or audio or video recordings of performances in the fine arts.

The section on institutional service should contain letters from committee chairs, department chairs, or other administrators concerning the quality of committee participation. In the event that service external to the institution is being considered as a component, the portfolio should contain letters of recommendation or accommodation from the chair of the board, president, or other organizational executive.

All materials should refer to the five (5) years previous to the application for tenure and/or promotion. In early October of each academic year, the dean/director of each college/unit shall notify in writing the faculty members eligible for promotion and/or tenure. Faculty members who elect to apply for promotion/tenure shall do so in writing to their respective department chairs. A portfolio, verifying the criteria met, shall accompany each faculty member's application. Department chairs send their letters of recommendation to the dean/director of their college/unit. These letters should set forth the department chair's reasons for or against recommending promotion/tenure. Such letters should reach the dean's office no later than late October, with a copy provided to the candidate.

In early November, the dean shall transmit each applicant's portfolio to the unit's personnel committee for review. The department chair's recommendation should be included in the portfolio, but without any attachments that the chair may have included from the candidate's personnel file.

The chair of the personnel committee is responsible for keeping portfolios in a secure, central location, where each committee member is to examine the material before the committee convenes to discuss the applicant's qualifications and make recommendations. In its deliberations, the committee should consider the qualifications relevant to the criteria stated above. Only material in the portfolio or the committee members' first-hand knowledge should be considered; decisions must not be based on rumor, hearsay, or questions of popularity. The committee shall make its decisions by secret ballot and return each portfolio to the dean with a written recommendation and rationale.

All applications shall be forwarded to the Vice President for Academic Affairs with recommendations of

the department chair, personnel committee, and the dean/director.

In instances where the dean chooses to override or to veto the committee's recommendation, the dean shall provide the Vice President for Academic Affairs and the committee with written rationale. The dean, with the support of the personnel committee, shall transmit positive recommendations, along with each portfolio and previous recommendations, to the Vice President for Academic Affairs by December 10. The dean will return the portfolios of applicants not positively recommended and will confer with said applicants no later than January 15 of that academic year. The Vice President, in turn, shall make recommendations regarding promotion to the President and shall transmit the complete portfolio to the President by January 15 for approval.

A letter acknowledging or denying recommendation shall be sent to each applicant at each level of review (department chair, personnel committee, dean, Vice President for Academic Affairs, and President). These shall be sent in a timely manner.

The faculty member shall have the right to appeal a negative decision at any level of review to the next level of review within ten (10) working days of receipt of the notification of the negative decision. This negative review recommendation of the Personnel Committee may be appealed to the administrator to whom the Personnel Committee forwards its recommendation. The appeal may continue through the departmental level (depending on the organization of the college), to the dean of the college. The recommendation of the dean may be appealed to the Vice President for Academic Affairs and that of the Vice President Academic Affairs may be appealed to the President. Decisions of the President may be appealed to the University System Board of regents according to procedures found in the Bylaws of the Board.

October 1

The dean of each college notifies the faculty members who are eligible for promotion in writing.

October 20

The applicant delivers his/her completed portfolio and letter of application to his/her department chair. The department chair prepares a letter to the dean affirming or objecting to the promotion.

November 1

The dean transmits each applicant's portfolio, along with the department chair's recommendation to the personnel committee of the college.

December 1

The personnel committee returns each portfolio to the dean with written recommendation and justification. The personnel committee communicates to each applicant its decision and its rationale.

December 10

The dean, with the support of the personnel committee, transmits positive recommendations, with the accompanying portfolio, to the Vice President for Academic Affairs. The dean returns applications and portfolios to applicants who are not positively recommended for promotion. In instances where the dean overrides or vetoes the recommendations of the personnel committee, the dean provides written rationale to the committee and to the Vice President for Academic Affairs. The dean notifies applicants who are positively recommended.

January 15

The dean confers with the applicants who are not positively recommended for promotion. The Vice President for Academic Affairs makes a recommendation to the President and transmits the complete portfolio of each applicant to the President. The Vice President also notifies the applicants of his/her decisions.

February

No later than the end of February, the President notifies applicants of his/her decisions.

2.9.6 Pre- and Post-Tenure Review

2.9.6.1 Pre-Tenure Review Policy

Purpose

The Pre-Tenure Review Policy is designed to ensure that, during their third year of employment, all tenure-track faculty members who were hired with no probationary credit toward tenure will receive a clear idea of the adequacy of their progress toward the award of tenure. This cumulative review will provide an opportunity for colleagues to (1) review the accomplishments of non-tenured faculty members at Savannah State University, (2) determine the adequacy of those accomplishments, and (3) provide timely assistance to the non-tenured faculty members prior to their formal application for tenure. Details of the implementation of this policy will be the responsibility of the deans, department chairs, and tenured faculty members within each unit.

Organization for Pre-Tenure Review

Pre-tenure reviews will be conducted by a committee of at least three tenured faculty members elected by the tenured faculty members of each unit; however, the faculty members may choose to employ the services of the Post-Tenure Review Committee for pre-tenure reviews. At least one of the three members of the Pre-Tenure Review Committee shall be current member of the Post-Tenure Review Committee. The committee members shall elect a chair within one week of their election. The committee chairs shall notify the deans of their election.

March

Reviews will be conducted following the completion of the annual evaluations in the spring. The reviews will address the faculty member's accomplishments in teaching, professional development, academic achievement and service as defined by the unit faculty, by the University's *Faculty Handbook* and by the Board of Regents' *Policy Manual*.

At the time of employment, the policy on pre-tenure review will be discussed with new faculty members at their orientation, and the new faculty members will be given a copy of the University's Tenure Policy. The department chairs will offer guidance in the preparation of materials for the review to the new faculty members. The faculty members' mentors will also offer assistance in the preparation of materials. Pre-tenure reviews will be based on readily available information; e.g. annual evaluations, student and peer evaluations of teaching effectiveness, curriculum vitae, publications, and any additional materials that the faculty member wishes to present to the reviewers. The focus of the review will be on the faculty member's contributions while at Savannah State University.

Scheduling of Reviews

The dean of each college shall be responsible for notifying faculty members of the date for their reviews. The notice shall be a written notice, given during the second week of the second semester each year. The department chair shall forward a list of faculty members scheduled for review to the dean; the dean shall

then forward that list to the chair of the Pre-Tenure Review Committee. The committee chair shall notify the faculty members of the date and time of the review within two weeks of receiving a list of candidates.

The department chairs shall schedule for pre-tenure review those faculty members who are beginning the second semester of their third year of employment. The department chairs shall make the appropriate timing adjustment for those faculty members who were hired with probationary credit towards tenure in order that these faculty members will be reviewed at the mid-point of their progress toward application for tenure.

Accountability

Following each review, the committee chair shall provide a written finding to the faculty member with copies to the department chair and the dean. The department chair shall meet with the faculty member to discuss findings to suggest any performance improvements that may have been recommended, and to offer appropriate assistance.

The department chair shall list the names of faculty members who were reviewed as part of the annual report to the dean.

Copies of the findings shall become a permanent part of the faculty members' personnel records.

2.9.6.2 Post-Tenure Review Policy

Purpose

Savannah State University joins with all other institutions of the University System of Georgia in conducting periodic reviews of tenured faculty members. Parallel with other personnel processes involving tenure and promotion decisions, the purpose of these reviews is to examine, recognize, develop and enhance the performance of tenured faculty through an advisory peer review process. The faculty members of Savannah State University expect that such reviews will strengthen the faculty and, consequently, improve the quality of the University.

Tenured faculty members are, of course, subject to annual performance reviews, as well as, reviews conducted for promotion and awards. Post-tenure review is an additional performance review that allows peers and administrators to examine long-term performance, to review plans for the future, to recognize outstanding performance and, if appropriate, to suggest methods for improvement.

Applicability and Time-Frame

This Policy applies to all tenured faculty members. Each newly tenured faculty member shall be reviewed in the spring of the fifth year following the receipt of tenure. For those previously reviewed, they will be scheduled for review during the spring of the fifth year following the last submission of their materials to the unit Post-Tenure Review Committee. Tenured faculty members, who are on leave from the University, fall into one of three categories:

1. Tenured faculty members who are scheduled for review while they are on leave shall be reviewed the year of their return to the University.
2. Tenured faculty who are on paid leave from the University will be reviewed on the same five year schedule as those faculty not on leave.
3. Tenured faculty on un-paid leave from the University will have the clock stopped while they are on unpaid leave. Upon returning to the faculty, the clock will then resume so that they are

reviewed after five years' service at SSU.

Professional librarians who hold rank and tenure must affiliate themselves with one of the three colleges of the University for post-tenure review. Such declarations must be made in writing to the appropriate dean with a copy to the Vice President for Academic Affairs. Administrators who have been awarded tenure as faculty members shall not be subject to this policy unless they return to full-time faculty positions; i.e., ten-month, academic year contracts. Such former administrators are of two types:

1. Those who return to the faculty who are without prior service as SSU faculty members will be reviewed in the spring of the fifth year following their return to the faculty.
2. Those with faculty experience at SSU since 1998 will be reviewed after five years of service as a faculty member. (For example, a faculty member successfully completed Post-Tenure Review in the Spring of 1990. According to this policy, the faculty member would next be reviewed in the Spring of 1995. In 1994, the faculty member served as interim department chair and returned to the faculty the following academic year. The faculty member will be eligible for Post-Tenure Review in the Spring of 2006 - after 5 years' service (4 years' service prior to assuming the administrative post and 1 year of service after leaving it)). Post-tenure reviews will take place during the spring semester of each year so as not to conflict with the customary promotion and tenure reviews, which are conducted in the fall.

Should the situation arise where a faculty member scheduled for review chooses not to submit the required materials during the spring semester when his/her review is scheduled, that faculty member will still be reviewed and the faculty member's refusal to participate will be considered in the review. Should this review result in a negative post-tenure review, the process described in this document for an "unsatisfactory review" will be initiated.

Criteria for Post-Tenure Review

The faculty of each of the University's units, the three colleges, and the School of Teacher Education shall establish clearly written criteria for the awarding of tenure within the units. Such criteria shall reflect the missions of the University and the unit and shall be sufficiently flexible and fair to accommodate faculty with differing responsibilities and strengths. The criteria will allow for performance ratings of the faculty member under consideration by administrators, students and peers. The unit's criteria must recognize the fact that faculty contribute to the institutional mission in different ways over time and that the intent of the review is to consider the cumulative impact of the faculty member's career, as well as contributions over the previous five years. The University's policy shall ensure that post-tenure review will cause no infringement of generally accepted standards of academic freedom. The college policy shall assure that reviews will be conducted without prejudice or bias based upon race, age, gender, religion, sexual preference, ethnicity, national origin, or handicap.

The criteria for post-tenure review shall, like the criteria for promotion and the initial award of tenure, recognize that faculty members may contribute to the University's Mission in different ways. However, the criteria for post-tenure review must include consideration of the following: (1) teaching, (2) academic achievement, (3) professional growth and development, and (4) service to the University. If the faculty members of the units develop weighted criteria, then the highest weight must be given to teaching effectiveness.

Documentation Required for Post-Tenure Review

It is not the intent of this Policy to place an undue burden upon the faculty as they prepare for post-tenure

review; however, there is documentation that is considered essential for a fair review. Consistent with the locally determined criteria, the faculty of each unit may specify materials according to their process and needs; however, at a minimum, documentation should include the following:

1. Current curriculum vita that highlights the accomplishments of the previous five years and demonstrates the cumulative impact of the faculty member's career.
2. Copies of the last five annual performance reviews conducted by the department chair. [Note: Throughout this Policy, department chair should be understood to mean the immediate supervisor of the faculty member.]
3. A written statement (maximum two pages) prepared by the faculty member that details accomplishments over the previous five years and establishes goals to be accomplished during the subsequent five years.
4. If not included in "2" above, copies of student ratings of teaching effectiveness for the previous five years.
5. If not included in "2" above, copies of ratings or other personnel actions taken by the faculty member's dean and/or the Vice President for Academic Affairs during the previous five years.
6. Documentation must include copies of the documentation prepared and submitted for consideration by the faculty member at the time of each annual review; other documentation that the faculty member believes would benefit a review; and other documentation that may be required by the College faculty as they establish post-tenure review criteria.

Once documentation has been submitted for consideration, the faculty shall be guaranteed supervised access to the documentation at any reasonable time during the review process. Additionally, faculty members shall have the right to add material to the documentation file at any time during the review process.

Procedures to Establish Unit Post-Tenure Review Committees

The faculty of each college and the School of Teacher Education shall establish a post-tenure review committee according their needs and policies by February 1st of each year. The committee shall have a minimum of three members. The members shall elect a chair from among themselves. The chair shall hold office for two years. All members of post-tenure review committees must hold tenure within the unit. The college PTRC shall develop clearly written criteria for the awarding and maintenance of tenure within the college. The PTRC shall also develop procedures for conducting reviews, required documentation and its format, and timetables. A copy of the college PTR policy shall be forwarded to the department heads, the deans, and the Vice President for Academic Affairs.

The method of selection of committee members shall be determined by the faculty members of each unit. Members of the college Post-Tenure Review Committee may be elected by secret ballot by tenured faculty or may be chosen by lot for two-year staggered terms. In no instance shall department chairs, deans or vice presidents appoint members to the unit Post-Tenure Review Committee. If the unit faculty members wish, the Post-Tenure Review Committee may be a committee of the whole. No faculty member shall serve on a unit Post-Tenure Review Committee if that faculty member has a personal or professional conflict of interest that would preclude disinterested performance or would give

the appearance of bias.

Timeline and Procedures for the Review

November 10

The deans shall notify faculty members that they have been scheduled for review. A copy of the notification shall be sent to the appropriate department chair, if applicable, the chair of the unit's Post-tenure Review Committee, and to the Vice President for Academic Affairs. During the five-year implementation phase, faculty members may volunteer for review, be chosen by lot, or be selected by some other means set by the tenured faculty within the unit.

January 9

The chair of the unit Post-Tenure Review Committee shall notify faculty members who are scheduled for review of the date and time that the PTRC will convene. The chair of the PTRC shall also list the names of all committee members and set a date for the faculty member to submit the required documentation. A copy of this notification shall be sent to the appropriate department chair.

January 20

Faculty members who are scheduled for review shall transmit to the chair the required documentation.

February 6

The faculty member's department chair shall transmit to the college PTRC chair copies of the previous five years' annual reviews and a current assessment of the faculty member's performance. The faculty member's dean may submit to the chair any relevant personnel action(s) taken within the last five years. All such transmittals shall occur three weeks prior to the date set for the Post-Tenure Review Committee to convene.

Faculty members shall have the right to appear before the Post-Tenure Review Committee. Department chairs and deans of the faculty being reviewed may be called before the committee, as well. In no case shall the faculty member and the supervisor be in the committee hearing room at the same time.

Within fourteen days following deliberations, the PTRC shall provide the faculty member with a concise, written summary of the review findings and a conclusion whether the faculty member's performance is considered satisfactory. The review conclusions shall be determined by secret ballot within the PTRC. A simple majority is sufficient for a conclusion to have validity and it is acknowledged that those in disagreement may file a minority report. A copy of the findings (including the minority report if present) with a recommendation for approval shall be sent to the faculty member's department chair. The department chair shall review the findings and forward them to the dean with a recommendation for approval. The dean shall review the findings and transmit them to the Vice President for Academic Affairs with a recommendation for approval. The Vice President shall review the findings and transmit them to the President with a recommendation for approval. The findings shall become a part of the faculty member's personnel file. The faculty member will be promptly informed of recommendations made at each level following notification of findings by the PTRC.

The department chair is responsible for ensuring that outstanding performance reviews are reflected in merit pay for the faculty member and in opportunities for research leaves of one semester (or longer) with

pay.

If the review of performance at any level results in a rating of “unsatisfactory,” the PTRC shall prepare a report identifying areas of weakness and suggestions to strengthen performance. This report shall be mailed to the faculty member and to the faculty member’s department chair.

The faculty member shall have the right to appeal a “finding of unsatisfactory performance” at any level of review to the University Post-Tenure Review Appeals Committee within thirty calendar days of receipt of the notification. This committee shall be a sub-committee of the Faculty Affairs Committee. It shall consist of a minimum of seven tenured, senior faculty in good standing at the University professors approved by tenured members of the University Senate for staggered two-year terms. Findings of the Appeals Committee shall be reported in writing to the faculty member within fourteen days following a review. The finding of the Appeals Committee may be appealed to the President. Decisions of the President may be appealed to the University System Board of Regents according to procedures found in the Bylaws of the Board.

Accountability

Copies of unit post-tenure review policies must be filed with deans and department chairs and be made available to tenured faculty members. Department chairs shall maintain a record of completed reviews with the names of reviewers. Department chairs shall maintain ballots for a period of five years. Department chairs shall include summary data on post-tenure review for the department in the annual report to the dean. Deans shall include summary data on post-tenure review in the annual report to the Vice President for Academic Affairs.

Any program reviews conducted shall include a review of the unit’s post-tenure review procedures and promotion and tenure criteria.

If following appeals, a faculty member’s performance is considered “unsatisfactory,” then the following actions must occur:

1. The department chair and the faculty member must establish a Formal Plan of Faculty Development. That Plan must be approved by a majority of the members of the unit PTRC as well as by each administrative level of review.
2. The development plan must include the following:
 - a. specific goals and outcomes for the faculty member;
 - b. an outline of activities to achieve the goals and outcomes;
 - c. a time-frame, generally three years, for completion of the plan;
 - d. criteria to measure and monitor progress; and
 - e. resources necessary to achieve the goals listed.
3. The approved plan must be forwarded to the dean.
4. The department chair and the dean are responsible for providing whatever resources are necessary for completion of the plan.
5. The department chair shall not recommend merit pay raises for faculty members who are initiating a Formal Plan of Faculty Development. The department chair may recommend merit pay for faculty members who satisfactorily complete the first year of a Formal Plan of Faculty Development.

6. The department chair shall review progress on the plan at each annual performance review and write a progress report that will be attached to the faculty member's annual review.

7. The department chair shall send a copy of the progress report to the dean each year. The department chair and the unit PTRC shall conduct a review of the faculty member's progress after three years. If performance on the formal faculty development plan is "unsatisfactory," then the department chair will report that fact to the dean. The department chair shall make a recommendation to the dean, who may include a recommendation of dismissal for cause under Board of Regents' *Policy* 8.3.9.1.

The faculty member shall have a right to appeal such recommendation for dismissal consistent with University and Board policies.

2.9.7 Emeritus Title Policy

Any retiring tenured professor, associate professor, or assistant professor; any retiring administrative officer holding faculty rank, at the time of his/her retirement, having 10 or more years of honorable and distinguished service at Savannah State University, may be considered for the award of the title "Emeritus" (Board of Regents' *Policy*, Section 8.3.13). In considering such an award the following procedures shall govern:

Procedures

1. The person to be considered for the title of "Professor Emeritus" must either apply or be nominated within a five (5) year period of the date of retirement.
2. A letter of application or letter of nomination, not exceeding five (5) pages in length, together with a curriculum vita, must be submitted to the Chair of the Personnel Committee in the unit from which he/she retired.
3. The letter of application or nomination must recite, with reasonable specificity, the activities which demonstrate the qualifications set forth in Section III below. The Personnel Committee may request additional information from the applicant, the nominator, or any constituent of the University, if needed.
4. The recommendation (either for or against), from a majority of the Personnel Committee, shall be forwarded through the structure established for the consideration of tenure and promotion within the colleges, then with the recommendation (either for or against) to the Vice President for Academic Affairs for consideration. The recommendation of the Vice President (either for or against) shall be forwarded to the President for consideration. The recommendation of the President shall be forwarded to the Chancellor for the Board of Regent's consideration.
5. A favorable recommendation must articulate the specific exemplary activities relied upon by the Personnel Committee.

Minimum Qualifications

In order to be considered for the title "Emeritus," the candidate must have a record of exemplary service, above and beyond normal expectations, which is directly linked and supportive of the mission of Savannah State University, in at least two (2) of the following areas:

1. Teaching, i.e., evidence of innovative teaching and student learning, evidence of technology usage, student testimonials, peer acknowledgements, awards in teaching, curriculum development, etc.
2. Service, i.e., awards, recognitions or competitions which bring favorable recognition to Savannah State University, evidence of student mentoring, consulting and fund raising activities.
3. Research, i.e., local, regional, national or international publications: recognitions, notoriety or reputation as an expert in a particular field or area; grantsmanship, etc.

[NOTE: Longevity of service to the University, in and of itself, will not guarantee emeritus status.]

Benefits Bestowed With Emeritus Title

Those individuals who are awarded the title “Emeritus” shall be entitled to the following benefits and privileges at Savannah State University, without cost:

1. Access to the campus library facilities during normal hours of operation;
2. Office and/or laboratory space, depending on availability;
3. Parking privileges in designated areas, at selected functions;
4. Eligibility to serve on University committees;
5. Photo identification card indicating Emeritus status;

2.10 Separation

2.10.1 Resignation

Tenured faculty members or those on a tenure-track who have decided to resign at the end of their contract period shall give written notice of their intention to the President or to his/her authorized representative no later than October 15.

2.10.2 Retirement

Regular faculty members and administrative officers employed at least one-half time are eligible for membership in the Teachers Retirement System of Georgia or Regents’ Retirement Plan. New faculty and administrative officers choose to become members of one of the system’s approved optional retirement plans. Details are available in the Office of Human Resources. The Age Discrimination in Employment Act eliminated the mandatory retirement age for faculty after December 31, 1993.

Faculty members who have decided to retire at the end of their contract period shall give written notice of their intentions to the President or his/her authorized representative no later than October 15.

2.10.3 Non-Reappointment of Non-Tenured Faculty

Each year immediately preceding the expiration of a contract period, the President or his/her authorized representative, shall advise all non-tenured personnel employed under contract in writing whether a contract for the succeeding academic year will be offered to them. Such written notice shall be delivered

by hand or certified mail, to be delivered to the addressee only. A hand-delivered notice may be carried by the Office of Public Safety, the department Chair with a witness or by the Dean of the College in which the faculty appointment resides with a witness. All involved with the hand-delivered process must sign the receipt assuring the delivery of the document. All notices must show to whom and when delivered and the address where delivered.

Notice of the intention not to renew a non-tenured faculty member shall be furnished, in writing, according to the following schedule:

1. At least three months before the date of termination of an initial one-year contract;
2. At least six months before the date of termination of a second one-year contract;
3. At least nine (9) months before the date of termination of a contract after two or more years of service to the institution.

Non-tenured faculty members and other non-tenured personnel employed under written contract shall be employed only for the term specified in their contract. Subsequent or future employment shall result solely from a separate offer and acceptance requisite to execution of a new and distinct contract.

2.10.4 Layoff (Termination)

The Board of Regents may exercise its authority to modify programs offered by the system generally or by various institutions of the system. Such modification may be a part of a change of institutional mission and may result in discontinuation of programs or reduction in size thereof. A program modification of such magnitude that requires the termination of tenured faculty members will be implemented only after completion of a study, with institutional administrative and faculty participation, by the Chancellor's staff. The Chancellor will report the results of that study to the Board of Regents along with recommended guidelines under which program modification will be affected.

2.10.5 Discharge for Cause (Tenured and Non-Tenured)

The President may, at any time, remove any faculty member or other employee of the institution for cause, provided that the institution has complied with procedural due process requirements. Cause or grounds for dismissal from the University are the same as those set forth in the tenure regulations of the policies of the Board of Regents:

1. Conviction or admission of guilt of a felony or of a crime involving moral turpitude during the period of employment or prior thereto if the conviction or admission of guilt was willfully concealed;
2. Professional incompetence, neglect of duty, or default of academic integrity in teaching, research, or scholarship;
3. Unlawful manufacture, distribution, sale, use, or possession of marijuana, a controlled substance, or other illegal or dangerous drugs as defined by Georgia law; teaching or working under the influence of alcohol which interferes with the faculty member's performance of duty or his/her responsibilities to the institution or to his/her profession (Board Minutes, 1989-90, pp. 384-385);
4. Conviction or admission of guilt in a court proceeding of any criminal drug offense (Board Minutes, 1989-90, pp. 384-385);

5. Physical or mental incompetence as determined by law or by a medical board of three or more licensed physicians and reviewed by the Faculty Affairs Committee;
6. False swearing with respect to official documents filed with the institution;
7. Disruption of any teaching, research, administrative, disciplinary, public service, or other authorized activity; and
8. Unsatisfactory progress towards completing a development plan approved following a negative post-tenure review.

2.10.6 Dismissal Procedure

This dismissal procedure shall apply only to the dismissal of a faculty member with tenure or a non-tenured faculty member before the end of the term specified in his/her contract. Whenever the words “president” or “administration” are used in these procedures, they shall be construed to include the designated representative of the President.

1. The President shall give the faculty member written notice of intention to dismiss, specifying the charges clearly, and proposing discussions between the faculty member and appropriate administrative officers looking toward a mutual settlement.
2. Pending a final decision on the case, the faculty member will be suspended or assigned to other duties, only if immediate harm to him/her or others is threatened by his/her continuance.
3. When a mutual settlement is not reached, the faculty member has recourse to the Board of Review as provided for in the grievance procedure (See Section 2.20.1).

2.10.7 Suspension for Violation of State or Federal Laws

When a faculty member is charged with a violation of a state or federal law or is indicted for any such offense, a thorough review of the circumstances shall be carried out by the President and the Chancellor. In the event a faculty member is temporarily suspended, the administration shall immediately convene an *ad hoc* faculty committee or utilize the service of the Board of Review for the purpose of hearing an appeal by the faculty member. This committee shall be composed of tenured faculty and shall represent the various units equally. The appeal shall be submitted in writing in accordance with procedures to be established by the hearing committee, which shall render its decision within ten (10) days from the conclusion of the hearing. Thereafter, any further appeal by the faculty member shall be in accordance with the procedures set forth in Article VIII of the Bylaws of the Board of Regents.

2.11 Faculty Conduct

2.11.1 Academic Freedom

Inside the classroom, faculty members are free to express their opinions on matters that fall within the fields of knowledge they are employed to teach, subject to those restrictions that are imposed by their professional ethics, fair-mindedness, common sense, accurate expression, and generous respect for the rights, feelings, and opinions of others (See 1940 AAUP statement on academic freedom which is available at <http://www.aaup.org/AAUP/pubsres/policydocs/contents/1940statement.htm>).

Faculty members may exercise their rights as citizens free from institutional censorship or discipline, but their special position in the community imposes special obligations. They should at all times exercise

appropriate restraint and demonstrate respect for the opinions of others. They should make every effort to indicate that the opinions they express are personal and not institutional. They should refrain from involving the University in partisan politics, controversies, and harmful publicity. Faculty members have the right to dissent in meetings. Their rights in this matter shall not be infringed upon (See Savannah State University Faculty Minutes, October 23, 1997).

2.11.2 Plagiarism

Any faculty member who's published or presented work includes plagiarism, unacknowledged use of another's work, or falsified or manipulated data shall be subject to immediate dismissal as provided in Section 2.10.5.

2.11.3 Sexual Harassment

Savannah State University, through its sexual harassment policy, guarantees its employees and students an environment free from sexual harassment of any kind. Sexual harassment refers to behavior, either direct or indirect, which is not welcome, which is personally offensive, which debilitates morale, and which, therefore, interferes with the University's effectiveness and mission. Consenting sexual relationships between faculty and students or between supervisors and subordinates are actively discouraged and may be deemed sexual harassment. Sexual harassment is not tolerated at the institution (See *Sexual Harassment Policy* which is available at <http://www.savannahstate.edu/faculty-staff/human-resources/docs/SexualHarassmentPolicyRevised.pdf>).

2.11.4 Discrimination

Savannah State University neither practices nor condones discrimination on the grounds of race, color, sex, sexual orientation, age, handicap, creed, or national origin.

It is Savannah State University policy not to discriminate against any employee or applicant for employment because he/she may have AIDS, is perceived to have AIDS, belongs to a group to be particularly susceptible to AIDS, is perceived to be particularly susceptible because he/she is related to or resides with someone who has AIDS, or has tested positive for the HTLV-III antibody.

Savannah State University is also committed to providing a safe work place for all employees that meets or exceeds federal, state, and local regulations. Every precaution will be taken to ensure that an employee's condition does not present a health and/or safety threat to other employees, to students, to patrons, or to the community. This policy applies to all areas of personnel administration including but not limited to hiring, job assignment, opportunities for training and development, pay, benefits, promotion and demotion, layoff and termination, ethics and standards of personal conduct,

2.11.5 Alcohol and Drug Policy

The unlawful manufacture, distribution, sale, use, or possession of marijuana, a controlled substance or other illegal or dangerous drug as defined by Georgia law, the use of alcohol on college premises, or reporting to work under the influence of alcohol or illegal drugs is strictly prohibited. Violation of this policy will result in disciplinary action up to and including termination and may have legal consequences. The University recognizes drug and alcohol abuse as a potential health, safety, and security problem that affects job performance, productivity, and quality of work. Employees needing help with alcohol and drug abuse problems are encouraged to use professional assistance as outlined in the University's *Alcohol and Drug Abuse Program Manual*. Conscientious efforts to receive treatment under a drug and education program will not be noted in any personnel record. Satisfactory completion of the program shall be a condition of retention of such an employee.

2.12 Faculty Development

2.12.1 Leave With or Without Pay (Educational and Professional Leave)

The President may, with the approval of the Chancellor and the Board of Regents, grant leaves of absence, with or without pay, to members of the faculty or administrative staff. Leaves of absence of one semester or less, with or without pay, may be granted by the President, with notification to the Chancellor. Such leaves may not be renewed or extended without the approval of the Chancellor and the board. The requirement of continued service at the institution for a period of at least one year after the termination of the leave continues unabated (See Board of Regents' *Policy*, Section 8.2.7.4).

In considering a request for leave with pay, the President should bear in mind that it is the policy of the board that such leave shall be granted only for the purposes of promoting scholarly work and encouraging professional development. The President should examine carefully the program or project on which the applicant for a leave proposes to work, and he/she should also consider the likelihood of the applicant's being able to accomplish the purposes for which leave is requested (See Board of Regents' *Policy*, Section 8.2.7.4).

2.12.2 Long-Term Educational Leave without Pay

Institutions may grant educational leave without pay to full-time employees for periods not to exceed one year at a time for the purpose of encouraging professional development. Such approved leave shall allow the employee the right to elect to continue group insurance benefits with institutional participation (See Board of Regents' *Policy*, Section 8.2.7.4).

2.12.3 Short-Term Educational Leave with Pay

Consistent with the leave policies above, the University may extend to a full-time, tenured faculty member leaves of less than one year in duration when the faculty member agrees to pursue a defined course of study which shall enhance the goals and purposes of the institution and which shall enable the faculty member to extend his area of expertise into a field of which the President has determined the University has need. Such mid-career adjustments ought to be carefully developed by the President through the advice and counsel of the President's cabinet and the Chancellor and the Board of Regents (See Board of Regents' *Policy*, Section 8.2.7.4).

2.12.4 How to Apply for Leave

A faculty member may initiate a request for leave by applying, in writing, to his/her department chairperson by October 15 of the academic year preceding the requested year of leave. For an educational leave, the request shall specify the course of study to be pursued, the institution where it will take place, and the purpose the faculty member hopes such a course of study will achieve. A copy of the letter of request shall also be transmitted to the chairperson of the Faculty Development Committee and to the dean of the appropriate school. The dean, as well as the department chair, shall forward to the Faculty Development Committee his/her affirmation of or opposition to the request, constructing a reasoned position in either case. The committee shall then deliberate the potential of the request, add a letter expressing either its support of or opposition to the request, and forward the set of letters to the Vice President for Academic Affairs by March. The Vice President's recommendation shall be transmitted to the President for his/her decision. The President shall notify the faculty member of his decision regarding the request. No leave may be taken without board approval.

2.12.5 Conferences

Attendance at and participation in professional conferences and meetings of professional organizations is recognized as a major element in faculty development. All faculty members are encouraged to be regularly engaged in on-going scholarship and to participate in conferences whenever they are able.

Conferences, workshops, and seminars are also recognized as major resources in mid-career adjustment programs; and, when the institution has deemed such adjustments necessary, the University shall actively support faculty members who participate in such meetings as will broaden and enhance their areas of expertise.

The institution allows flexible scheduling of teaching in order to accommodate pursuing development activities. Department chairpersons and the departmental faculty should confer in mapping flexible scheduling.

2.12.6 Special Programs (Grants and GFIP)

The Office of Sponsored Research Administration (OSRA) routinely gathers information on grants, contracts, and foundation support and distributes this to faculty. OSRA staff will also assist faculty members in the pursuit of external funding (See Section 6.3).

Faculty and staff are eligible to apply for funds through the Georgia Faculty Incentive Program (GFIP). This program provides fellowship support at the University of Georgia for faculty and staff of units of the University System. Additional information on these programs is available in the office of the Vice President for Academic Affairs.

2.12.7 Free Course Enrollment

The University System and Savannah State University encourage full-time faculty, staff, and administrators to participate in development activities and study by remitting or reimbursing tuition for those activities that have been authorized by the institution and are clearly related to the employee's career. Full-time employees, who meet the applicable admission standards and have received appropriate prior authorization from the University, may register without tuition or fees for up to two academic credit courses per term on a space available basis at Savannah State University. Full-time faculty, who have met applicable admission standards and received prior authorization from the University, may register for up to two academic credit courses per term at any other university system institution. Unless other arrangements have been made with the receiving institution, the employee will be reimbursed for tuition and fees by Savannah State University upon successful completion (a grade of C or better depending on course requirement to receive credit) of the course. If the course or program of study needed by the faculty member is not available at an institution within the University System, a full-time employee may be granted permission to register for courses offered by a private institution, a DTAE institution, or a private vendor. The employee will be reimbursed for tuition and fees by Savannah State University upon successful completion of the course.

2.13 Classroom Policies

2.13.1 Attendance

Savannah State University endeavors to provide optimum conditions for the intellectual growth and development of its students. With the exception of University approved activities, it is expected that students should attend and be punctual to their classes, laboratories, and officially scheduled class requirements. Students who are absent because of participation in approved University activities will be permitted to make up work missed during their absences, provided that no more than 15% of class hours per course per term are missed and that work is assigned for completion prior to the University sanctioned activity.

All matters related to student absences, including the making up of work missed, are to be arranged between the student and the instructor. Instructors will publish their guidelines for handling absences in

their syllabi. Students are obligated to adhere to the requirements of each course. Faculty are encouraged to take into consideration religious holidays of the student's faith, summons, jury duty, or similar compelling reasons for absences.

2.13.2 Class Record Book

Each faculty member is responsible for maintaining an accurate record of student attendance and performance in class. Such records should be accessible to the department chairperson and/or duly constituted committees in the event of a grade review and/or conference. Electronic record keeping is an acceptable alternative. Faculty are expected to secure backup copies and to make information available on a disk if requested.

2.13.3 Student Conduct

No faculty member is expected to tolerate rude, disrespectful, or disruptive behavior in class. A student behaving in such a manner may be dismissed from the class; and, if the behavior recurs, the name of the student may be deleted from the class roll, provided due process rights of the student are followed. Students must be encouraged and expected to conduct themselves with respect for others (See Savannah State University's Student Handbook and Code of Student Rights, Responsibility and Ethics).

2.13.4 Academic Dishonesty

Academic dishonesty on the part of students shall not be tolerated. Such behavior may result in disciplinary action, including suspension and dismissal. Acts of academic dishonesty include cheating and plagiarism; knowingly furnishing false information; forgery, alterations, or unauthorized use of university documents, records, identification, or property to gain an un-entitled advantage; taking or attempting to take, steal or otherwise procure in an unauthorized manner any material pertaining to the conduct of a class, including but not limited to tests, examinations, laboratory equipment, and roll books; selling, giving, lending or otherwise furnishing to an unauthorized person material containing questions or answers to any examination scheduled to be given at a subsequent date in any course of study offered by the University; and submitting themes, essays, term papers, tests which include plagiarized materials without attribution of source.

Faculty should report, in writing, cases of academic dishonesty to the department chair and the Vice President for Academic Affairs. The Vice President shall then make the appropriate charge and submit it to the Vice President for Student Affairs who shall then assure that the case follows the appropriate judicial proceedings as specified in the *Student Conduct Code*.

2.14 Advisement and Student Records

2.14.1 Advisement

All students are required to participate in the advisement system at Savannah State University. Departments should monitor advisement records of each student and assign faculty advisors.

The students' course selections must be approved by their advisors as an integral part of the registration process. Students are responsible for fulfilling the requirements of their degree program and must observe all regulations for admission to courses, including meeting prerequisite requirements. Students are also responsible for ascertaining that their schedules are accurate.

2.14.2 Reporting of Grades

The Registrar's office provides online access to grade reporting systems. The faculty is responsible for the

timely submission of mid-semester and final grade reports as well as attendance reports requested by the Registrar. Each instructor is responsible for submitting a copy of the grade report form to his/her departmental office. Faculty should keep all grades confidential.

2.14.3 Class Rolls

Class rolls are placed on-line by the Registrar. In order for a student to be considered a member of a class, his/her name must appear on that class roll.

When a student's name does not appear on a class roll, the instructor should receive evidence (either a registration form with the cashier's stamp, or a drop and add form indicating the appropriate computer sort number and stamped by the cashier and the Registrar) from the student that he/she did register for the course. Professors are responsible for assuring that students are properly registered. Students whose names do not appear on the official roll should not be allowed to remain in class.

At mid-semester, the Registrar must provide faculty members with a correct class roll that reflects all student schedule adjustments. Faculty members must not allow students whose names do not appear on the roll to remain in class.

2.15 Workload

2.15.1 Teaching

A normal teaching load for the academic year of two semesters is twenty-four (24) hours, or an average of twelve (12) hours per semester. The normal teaching load for faculty teaching graduate courses is eighteen (18) hours over two semesters or an average of 9 hours per semester. When possible, this load will include no more than two separate preparations.

Laboratory activity that is a regularly scheduled component of a course shall be counted on the basis of two clock hours as the equivalent of one semester hour. Faculty members, who for whatever reason teach more than the normal load in any academic year, shall be compensated for the overload on a per course basis. All compensation in addition to that specified in one's contract must receive prior approval from the President.

2.15.2 Committees

All faculty members are expected to perform conscientiously on whatever department, college or university committees to which they are appointed or elected.

2.15.3 Research

The University shall support and encourage all faculty in research appropriate to their areas of academic expertise and will facilitate the process as much as possible (See Section 6.3).

2.15.4 Curriculum Development

Faculty members have the responsibility for curriculum development. This process--whether involving the development of new courses or new programs, the establishment of new requirements, the deletion of courses, programs, or requirements, or the modification of current courses, programs, or requirements--should ordinarily originate at the departmental level where expertise in the subject area is found. While it may result from forces external to the department, curriculum development remains a departmental responsibility. The colleges can, of course, mandate a curriculum review at regular intervals. Such a review may or may not result in significant revamping of offerings. Major changes in any proposal that

has been advanced should be the responsibility of the originating department. The faculty approves or rejects these proposals as appropriate to the University's mission and as effective use of its resources. The faculty shall not substantially alter proposals that have come through the development process.

The procedure shall be as follows:

1. Suggestions for changes are referred to a departmental committee or a departmental committee is appointed to evaluate current curriculum and suggest changes.
2. Departmental faculty vote on the proposed changes. If adopted, these are sent to the curriculum review committee of the college.
3. The curriculum review committee examines the proposed changes and approves or rejects them. If approved, the proposal then is presented to the faculty of the college for adoption. If disapproved, the proposal is returned to the department for revision and re-submission if the department so desires. The college curriculum committee may make suggestions regarding revision but not substantive changes to the proposal.
4. The faculty of the college must vote on adoption of the proposed changes. If approved, the proposal then is sent to the NPCC of the Faculty Senate. If disapproved, the proposal is returned to the department for revision and re-submission if the department so desires. Members of the committee may make suggestions regarding revision but not substantive changes to the proposal.
5. The NPCC votes on the proposed changes. If approved, the proposal then is presented to the Faculty Senate for acceptance. If disapproved, the proposal is returned to the department for revision and re-submission if the department so desires. The committee may make suggestions regarding revision but not substantive changes to the proposal.
6. The Faculty Senate considers the proposal and accepts or rejects it. If approved, those proposals needing approval by the Board of Regents then go to the offices of the Vice President for Academic Affairs and/or the President for forwarding to the Chancellor's office (See Board of Regents' *Policy*, Section 3.6). The Vice President shall keep the faculty apprised of the status of each proposal. If the proposal is rejected, it goes back to the department for revision and re-submission if desired. The Faculty Senate may make suggestions regarding revision but not substantive changes to the proposal.
7. If the Chancellor's office returns proposals with a request for revision, the proposal shall be returned to the departmental curriculum committee for re-examination. The proposal need not go through the entire approval process again. Revised proposals shall be sent to the President and then returned to the Chancellor's office. Changes in course name, course content, program requirements that do not exceed system guidelines, and deletion or creation of courses require faculty approval only. Creation of new programs requires faculty and board approval.

2.15.5 Core Curriculum Development

The faculty is responsible for developing the core curriculum within the guidelines specified by the Board of Regents (See Board of Regents' *Policy*, Section 3.3.1). Changes in core curriculum may originate in departments or colleges. The NPCC of the Faculty Senate shall then examine these. Once approved, the proposal is submitted to the Core Curriculum Committee. If approved by the committee, they are

presented to the Faculty Senate. If approved by the Senate, proposals are forwarded to the Vice President for Academic Affairs, the President and ultimately the Board of Regents.

2.15.6 Outside Employment

All employees of the University should avoid actual or apparent conflict of interest between university obligations and outside activities (See Board of Regents' *Policy*, Section 8.2.15).

1. Employees shall not engage in any occupation, pursuit, or endeavor which will interfere with the regular and punctual discharge of official duties.
2. All full-time faculty, administrators, and other professional staff members are expected to give full professional effort to their assignments of teaching, research, and service.
3. Professional employees are encouraged to participate in professional activity that does not interfere with the regular and punctual discharge of official duties provided the activity meets one of the following criteria: (1) is a means of personal professional development; (2) serves the community, state or nation; or (3) is consistent with the objectives of the University.
4. For all activities, except single-occasion activities, employees shall report in writing through official channels the proposed arrangements and secure the approval of the President or his designee prior to engaging in the activities. Such activities include consulting, teaching, speaking, and participating in business or service enterprises.

2.15.7 Consulting

As teaching, research and public service are the primary responsibilities of faculty members, the institution considers it reasonable and desirable for faculty members to engage in consulting activities. For purposes of this policy, these are defined as any additional activity, professional in nature, beyond duties assigned by the institution, for which the individual receives additional compensation during the contract year. Fiscal year faculty and professional employees may not consult for pay without first taking vacation leave (See Board of Regents' *Policy*, Section 8.2.15).

Faculty using university space and facilities for their consulting work must develop and present for prior approval a plan for compensating the state.

2.15.8 Student Advising/Office Hours

Faculty members are expected to maintain regular, convenient office hours in order to be accessible to their students. The interaction of faculty and students outside the classroom is an important part of the instructional program of the University. Office hours should be ten (10) hours per week, with hours preferably scheduled every day that the professor has classes.

Faculty members are expected to advise students regarding their academic programs. Normally department chairpersons will assign advisors to students entering the University and declaring a major. The faculty view academic advising as essential for successful completion of an academic program. Students, however, must take the responsibility for obtaining academic advisement from their advisors prior to registration each semester. Students required to take learning support courses must be advised in the Center for Academic Success. Students who have not declared a major should also be advised in the Center for Academic Success.

The institution offers a minority advisement program.

2.16 Working Conditions

2.16.1 Academic Regalia

The University does not provide academic regalia to faculty members. If necessary, faculty can arrange rental of regalia through the university bookstore.

Generally, the faculty members are required to wear regalia for graduation ceremonies at the end of the spring and fall semesters, the Honors' Convocation ceremony during the spring semester and the Founders' Day Convocation in the fall semester.

2.16.2 Offices, Equipment

The University provides faculty members with an office equipped with standard furniture and a telephone. Equipment in the office is the property of the University. Faculty should clearly mark personal possessions.

Office supplies are provided to faculty members through departmental supply budgets. Additional equipment needed by a faculty member for office use may be requested through the department chair.

2.16.3 Use of University Name

The name, Savannah State University, is the exclusive property of the institution and, consequently, should not be used in support of claims or advertisements by any outside organization without permission of the President. Research grants from commercial concerns are given in accordance with a memorandum of understanding that states that the name of the University or any of its departments shall not be used in connection with advertising except by permission.

University stationery may be used only for official university business. No report or statement relating to private consulting or other services may use the name of Savannah State University or be attributed to it. The use of official titles for personal gain or publicity is not appropriate procedure.

2.16.4 Research Policies

Faculty members are encouraged to pursue professional research and study. When possible, university resources may be used for faculty research, and class schedules can be arranged to facilitate research and professional development activities (See Section 6.3).

Staff in the Office of Sponsored Research Administration will assist faculty research efforts.

2.16.5 Patent and Copyright Policies

The Board of Regents has developed patent and copyright policies which assure that the rights of faculty and the University System of Georgia are protected in the event that patentable inventions or copyrighted materials are developed through research activities of faculty and other employees (See Board of Regents' *Policy*, Section 6.3). These policies are described more fully in Section 6.5 of this handbook. The Faculty Development Committee is responsible for developing the University's patent and copyright policies.

2.16.6 Human and Animal Subjects Policy

The development of a human and animal subjects policy that is in compliance with federal, state, and local guidelines is the responsibility of the Office of Sponsored Research Administration. A copy of this policy is available through OSRA (See Sections 6.4.1 and 6.4.3).

2.16.7 Bio hazardous Waste

The University requires that faculty and staff who order hazardous materials or dispose of hazardous waste first notify the office of logistical services for assistance. Staff of this office will ensure the protection of both human health and the environment and will ensure institutional compliance with federal, state, and local statutes and regulations.

The Institutional Biosafety Committee (IBC) reviews and approves all requests to use bio hazardous chemicals and materials in research, approves handling and waste disposal protocols, and assesses risks to laboratory workers (See Section 6.4.2 and 6.3)

2.16.8 Smoking

Smoking is prohibited in all campus buildings. Smoking is permitted outdoors. All faculty members are expected to observe this regulation for the safety and health of other faculty.

2.17 Leave

2.17.1 Holidays

Twelve (12) official university holidays will be selected by the Director of Human Resources. The established holiday schedule for each academic year can be found on the Human Resources website <http://www.savannahstate.edu/faculty-staff/human-resources/>.

2.17.2 Sick Leave

Sick leave shall be accumulated at the rate of one working day per calendar month of service. Sick leave may be granted at the discretion of the University for the following reasons:

1. Illness or injury of the employee.
2. Medical and dental treatment or consultation.
3. Quarantine due to a contagious illness in the employee's household.
4. Illness, injury, or death in the employee's family requiring the employee's presence.

Faculty claiming sick leave for a continuous period in excess of one week should submit a physician's statement in order to claim further sick leave benefits.

A terminating employee shall not accumulate sick leave or be entitled to receive sick pay after the last working day of his/her employment.

Faculty and administrators with faculty status may use up to five (5) days of earned sick leave per calendar year for personal reasons or for an emergency which prevents the employee from performing assigned duties. The use of personal leave in excess of five (5) days must be submitted to the department chairperson, dean or director, and vice president thirty (30) days in advance, except in cases of an emergency. Non-emergency requests for personal leave of five (5) days or more shall be subject to

maintaining scheduled classes and efficiency of operations. Faculty requesting this leave should complete the appropriate leave request form.

2.17.3 Military Leave

For the purpose of this policy, ordered military duty shall mean any military duty performed in the service of the State of Georgia or the United States, including but not limited to service schools conducted by the armed forces of the United States. Such duty, performed for a period or periods not exceeding a total of thirty (30) days in any one calendar year, shall be deemed "ordered military duty" regardless of whether the orders are issued with the consent of the employee.

Full-time employees shall be entitled to leave with pay while engaged in the performance of military duty, and while going to and returning from such duty, not to exceed a total of eighteen (18) work days in any one calendar year and not exceeding eighteen (18) work days in anyone continuous period of absence.

Notwithstanding the foregoing leave limitations of eighteen (18) days, in the event the governor declares an emergency and orders an employee to active duty as a member of the National Guard, such employee while performing this duty shall be paid his/her salary or other compensation for a period not exceeding thirty (30) days in any one calendar year and not exceeding thirty (30) days in anyone continuous period of such active duty service. After an employee has exhausted his/her paid military leave, an institution may pay the employee for his/her accumulated annual leave.

2.17.4 Civil

Court duty leave with pay shall be granted to regular employees for the purpose of serving on a jury or as a witness. Such leave shall be granted upon presentation of official orders from the appropriate court.

2.17.5 Bereavement

In the event of a death in the family, sick leave with pay may be authorized up to a maximum of four (4) working days. Immediate family for this policy is defined as spouse, parent, parent-in-law, brother, sister, child, step child, son-in-law, daughter-in-law, grand parent, grandchild, foster parent, or legal guardian.

2.17.6 Maternity

Pregnancy shall be considered as any other disability, and appropriate sick leave provisions of these policies shall apply.

2.17.7 Leave of Absence

At the discretion of the President, personal professional leave of absence with or without pay for a period not to exceed one year may be approved. Such leaves may be granted for study, research, scholarly and creative activity, instructional improvement, retraining or other related activity as permitted. Before being granted a leave with pay, the faculty member will have agreed to the stipulations below:

1. For a leave with pay of less than a year, he/she will return to the institution at the termination of the leave for a period of at least one year.
2. For a one-year leave with pay, he/she will return to the institution at the termination of the leave for a period of at least two years.

3. If he/she does not return to the institution for the full amount of time specified in the agreement, he/she will reimburse the institution for the amount of compensation received while on leave, as well as any other expenses paid by the University System of Georgia during the leave.

During this personal leave, the employee may elect to continue group insurance benefits.

2.17.8 Family and Medical Leave

In accordance with the federal Family and Medical Leave Act (FMLA) of 1993, an eligible employee may be entitled to up to 12 work weeks of leave during any 12-month period for one or more of the following reasons:

1. the birth and care of a newborn child of the employee;
2. the legal placement of a child with the employee for adoption or foster care;
3. the care of an immediate family member (defined as the employee's spouse, child, or parent) with a serious health condition; or
4. a serious health condition of the employee himself/herself, which renders the employee unable to perform the duties of his/her job.

To be eligible for FMLA leave, the employee must have worked for the University System of Georgia: (1) for at least 12 months total; and (2) for at least 1,250 hours during the 12-month period immediately preceding the commencement of such leave.

2.17.9 Leave for Organ and Marrow Donation

Each employee who serves as an organ donor for the purpose of transplantation shall receive a leave of absence, with pay, of thirty days. Each employee who serves as a bone marrow donor for the purpose of transplantation shall receive a leave of absence, with pay of seven days. Leave taken under this provision shall not be charged against or deducted from an employee's accrued annual or sick leave. Such leave shall be included as service in computing any retirement or pension benefits. This provision shall apply only to an employee who actually donates an organ or marrow and who presents to the appropriate supervisor a statement from a licensed medical practitioner or hospital administrator that the employee is making an organ or marrow donation.

2.18 Fringe Benefits

2.18.1 Mandatory

The FICA-Social Security Act applies to all employees of Savannah State University except those specifically excluded under the agreements with the employee's retirement system of Georgia providing coverage. There shall be withheld from any salary or compensation due any employee a percentage of salary, wage, or compensation required to be withheld by the Act. Savannah State University, the employer, will make an equal percentage contribution of the salary, wage, or compensation.

TEACHERS RETIREMENT SYSTEM OF GEORGIA (TRS) – All employees of Savannah State University who are employed one-half time or more are required to be members of the Teachers Retirement System of Georgia or one of the available optional retirement programs. Members of TRS currently contribute 5.53% of their gross salary to the system by payroll deduction. In addition, the employer contributes 10.28% of each member's gross salary. If a member ceases employment before

becoming eligible for retirement benefits, all of the employee's contributions and earned interest will be returned upon application by the employee. Members become eligible to retire with benefits at any age with 30 or more years of creditable service, or at age 60 with 10 or more years of creditable service. Visit TRS for more information concerning current contribution rates and eligibility for retirement, <http://www.trsga.com>.

OPTIONAL RETIREMENT SYSTEMS – Employees may be members of the optional retirement systems TIAA/CREF and VALIC.

WORKERS' COMPENSATION – Employees are covered by the provisions of the Georgia Workers' Compensation Act in the event they are accidentally injured on the job; benefits are determined by the State Board of Workers' Compensation. Savannah State University pays the entire cost of workers' compensation.

Any injury received on the job, no matter how slight, must be reported immediately to the supervisor. The Supervisor's Report of Injury is to be completed and submitted to the Office of Human Resources without delay. If an accident occurs which requires emergency treatment, personnel in the office of campus security must be contacted immediately for assistance. For treatment of all injuries on the job, the employee must go to one of the doctors listed on the workers' compensation panel list.

GROUP LIFE INSURANCE – Group life insurance, with accidental death and dismemberment coverage, shall be made available to regular employees who work one-half time or more. The University System, as employer, shall pay the premium of a basic \$25,000 life insurance policy.

PROFESSIONAL LIABILITY – Savannah State University and the Board of Regents participate in a program of self-insurance whereby employees of the University and the board are insured against losses incurred and arising out of, or in the course of their employment.

2.18.2 Optional

SUPPLEMENTAL LIFE INSURANCE – An employee can choose to have supplemental life insurance coverage equal to his/her pay, rounded up to the next \$1,000, then multiplied by one, two or three. When salary changes, insurance coverage will also change. The employee pays the premiums due for supplemental coverage. These premiums are based on age. At age 67, supplemental life insurance coverage and premiums are reduced to 65%, and at age 70, they are reduced to 50% with a maximum of \$40,000.

DEPENDENT LIFE INSURANCE – Dependent life insurance is equal to \$10,000 for spouses and children between the ages of six months and 19 years, or between the ages of 19 and 25 years if they are unmarried, full-time students. Children at least two weeks old but less than six months old may be insured for \$2,000. Employees pay the total premium for dependent coverage. After a covered employee's death, a spouse may retain life insurance coverage until his/her remarriage.

GROUP HEALTH INSURANCE – Hospitalization, surgical, medical, and, sometimes, dental benefits are made available to regular employees of the University working one-half time or more. This insurance is currently available through Blue Cross/Blue Shield. Benefits are also available to dependents of the same employees. The University shall pay that portion of the cost of such insurance as shall be designated from time to time by the board. Employees who do not subscribe to the plan within 31 days after employment are required to wait until the annual enrollment period before coverage can be obtained. Coverage will then begin the next January 1. Health and dental benefits may be carried into retirement at

the same premiums. Disabled and retired employees remain eligible for group health insurance. Dependents of deceased employees, retirees, or disabled employees, except in the case of spouses who remarry, remain eligible also.

Signing a Section 125 Authorization Form allows the university payroll clerk to deduct premiums on health, dental, life, and supplemental life (not dependent life) from the employee's gross salary, thus providing a pre-tax option. Employees interested in establishing a dependent care or medical expenses flexible account should contact the Office of Human Resources.

The University has an arrangement with St. Joseph's/Candler Hospitals to waive the deductible and coinsurance portion of the hospital bill. The Office of Human Resources also offers a list of preferred providers (doctors and dentists who require no payment in advance other than the 20% co-insurance). Former employees will be offered, upon clearance by the Office of Human Resources, the option to accept COBRA health insurance.

2.18.3 Other

TAX SHELTERED ANNUITIES – The University offers tax-sheltered annuity plans under the provisions of the 1954 Federal Internal Revenue Code, Section 403 (b).

STATE DEFERRED COMPENSATION PROGRAM – The University offers investment options under the State of Georgia Deferred Compensation Program established under authority of Section 457 of the Internal Revenue Code.

2.19 Compensation Policy

2.19.1 Non-discrimination

Consistent with Board of Regents' *Policy* on equal employment opportunity, no person shall be discriminated on the grounds of race, color, sex, religion, creed, national origin, age, disability, sexual orientation, or veteran status in recruiting, hiring, and promotion in all categories. All personnel policies and employees benefits will be administered in a nondiscriminatory manner. As a part of this policy, an equal employment opportunity/affirmative action office is maintained on campus.

2.19.2 Payroll Period (Academic Year Contract)

Faculty members with academic year contracts will be paid during the period of August through May. Payday is normally the last working day of the month, except during the months of December and May.

2.19.3 Payroll Period (Fiscal Year Contract)

Faculty members with a fiscal year contract will be paid during the period July through June. Payday is normally the last working day of the month.

2.19.4 Payroll Period (Summer Contract)

Faculty members employed during a summer session will be paid on designated dates in June and July.

2.19.5 Employment Beyond Retirement

Re-employment of retired professors by the University must fall under the following conditions:

1. The reemployment of a retiree must be approved by the President. A copy of his/her hiring and approval procedure must be submitted to the Board of Regents.
2. A rehired retiree must have a minimum break of at least one (1) month between the effective date of his/her retirement and the effective date of his/her reemployment.
3. The work commitment of a rehired retiree must be less than half-time; i.e., less than 49%.
4. The salary that is paid to a rehired retiree must be either:
 - a. No more than 49% of the annual benefit-based compensation amount that he/she was earning at the time of his/her retirement, with consideration for the average merit increase percentages that have been applied since the employee retired; or,
 - b. No more than 49% of the average compensation for the position into which the retiree is being hired based on the institution's existing compensation plan, or, if not applicable, the average compensation of existing or previous incumbents; or,
 - c. No more than 49% of a reasonable market competitive rate for the position into which the retiree is being rehired as determined by the institutional chief human resources officer.
5. The salary that is paid to a rehired retiree must be consistent with his/her work commitment.

2.19.6 Garnishment of Pay

The University considers the acceptance and settlement of just and honest debts to be a mark of personal responsibility. Counseling will be provided for those who fail to meet their personal financial obligations. After an employee receives counseling, repeated instances of default shall be considered sufficient grounds to terminate for cause.

2.19.7 Withholding of Pay

The University may withhold paychecks or deduct from paychecks amounts owed by employees for any fine, fee, penalty, or other financial obligation to the University.

2.19.8 Overload Pay

The standard undergraduate faculty teaching load is defined to be 24 hours per academic year, normally divided into two 12-hour semesters (cf. Section 2.15.1). If a faculty member teaches more than twelve (12) hours during the fall semester, the extra pay for the overload is to be paid 50% at the mid-term point of fall semester and the balance by the end of the fall semester, provided the faculty member is carrying at least a full load during the spring semester. If a faculty member teaches in excess of twelve (12) hours during the spring and has taught a full load during the fall, the additional compensation for the overload shall be paid 50% at the mid-term point of the spring semester and the balance by the end of the spring semester. When overload compensation is paid, it should be in line with compensation paid for performance of the faculty member's normal duties.

2.19.9 Research, Saturday Classes, and Off-Campus Continuing Education

Research and Saturday classes will ordinarily be carried by USG personnel as part of their normal work load without additional financial compensation. Adequate allowance in time assigned for the extra duties shall be made by a proportionate decrease in the teaching load.

Extra compensation may be paid, however, when all four of the following conditions exist:

1. The work is carried in addition to a normal full load.

2. No qualified person is available to carry the work as part of his/her normal load.
3. The work produces sufficient income to be self-supporting.
4. The additional duties are not so heavy as to interfere with the performance of regular duties.

When extra compensation is paid, it shall be in line with compensation paid for performance of the employee's normal duties.

When off-campus services conducted through a continuing education center can be included in the normal work load of an individual, no additional compensation shall be paid. Extra compensation shall be paid when the off-campus service meets the four conditions stated above.

2.19.10 Summer School Pay

Payment of compensation to faculty members for full-time employment during the summer session shall be at a rate not to exceed 33-1/3% of their regular nine (9) months compensation for the previous academic year (See Board of Regents' *Policy* Section 8.3.12.3).

2.19.11 Merit Pay Raises

It is the policy of the University to award merit raises to deserving faculty members when funds for such raises are appropriated by the Georgia General Assembly and allocated by the Board of Regents. The merit raise awarded each faculty member shall reflect the entirety of the contributions made by the faculty member to the academic endeavor of the University as evidenced by the faculty member's annual report and the assessment of same by the department chair/program director/dean. At the conclusion of the annual assessment conference between the faculty member and the department chair/program director/dean, the department chair shall inform each faculty member the amount of the merit raise he/she will recommend for that faculty member. All other administrators who have the responsibility to examine, amend, and approve merit raises shall advise the faculty member in a timely manner if such administrators intend to change the recommended merit pay raise.

2.20 Grievance Procedures for Faculty and Classified Employees

The grievance committee at Savannah State University shall be known as the Board of Review.

The Board of Review is established to provide a means to hear the complaints of university employees (faculty members and classified personnel) who have exhausted normal channels, as defined herein, but who have not received satisfaction in the resolution of a grievance. Prior to filing a complaint with the Board of Review, as provided in Section 2.20.4 below, an aggrieved employee shall have attempted, through normal channels, that is, by appeal to administrative officers through and including one level of authority higher than the grievant's immediate supervisor, to resolve satisfactorily the grievance.

2.20.1 Jurisdiction

The Board of Review shall have jurisdiction to consider grievances of any faculty member or classified employee of Savannah State University. Grievances heard by the board shall include, but are not limited to, the following:

1. Complaints reasonably related to terms and conditions of employment, supported by affidavit of the grievant or other credible evidence, when properly and timely filed in accordance with the procedures set forth in Section 2.20.4.
2. Grievances concerning salary or promotion of any employee or involving the award of tenure or

non-renewal of a faculty member, but only when it is reasonably alleged that the action complained of was the result of discrimination based on race, color, sex, religion, creed, national origin, age, disability, sexual orientation, or veteran status.

3. Any grievance referred to the board for hearing by the President or the Board of Regents.

Except as stated above, the Board of Review shall not be authorized to hear grievances related to the salary or promotion of any employee, or the award of tenure or non-renewal of faculty members, unless it is reasonably alleged by the grievant that such decisions have been based on discrimination as set forth in Section 2.20.1, above. For all other grievances related to salary, promotion, tenure or non-renewal, the next level of review following the President's final decision shall be the Board of Regents, in accordance with the provisions of Article VIII of the Bylaws of the Board of Regents.

In cases of termination (dismissal) of tenured faculty or non-tenured faculty during their contract term, an application for review may be directed to the Board of Regents according to procedures set forth in Article VIII of the Bylaws of the Board of Regents. Grievances related to the termination (dismissal) of classified employees, may be pursued through the procedures for appeal set forth in the Business Procedures Manual of the Board of Regents. After exhausting the procedures set forth therein, and obtaining a final decision by the President, a classified employee may apply to the Board of Regents for review of his/her termination in accordance with the provisions of Article VIII of the Bylaws of the Board of Regents.

In cases of grievances passed through normal channels to the President, the Board of Review shall not rule if the President has made a final decision. In such cases, the grievant's right of appeal rests with the Board of Regents.

2.20.2 Board of Review

2.20.2.1 Selection Committee

A chairperson for the Board of Review shall be elected annually by the Faculty Senate from among the tenured faculty of the institution for a one-(1) year term, to begin no later than November 30 of each academic year. The Faculty Senate shall elect an alternate chairperson. The two must be from different colleges or divisions. The chairperson and alternate chairperson should be briefed thoroughly on the conduct of the grievance mechanism by a university system counselor or the affirmative action officer of the University. The chairperson and alternate chairperson shall rotate, on an alternating basis, the duties of the chairperson.

2.20.2.2 Drawing of Panel

All grievances shall be filed in writing with the chairperson within thirty (30) days after the alleged act prompting the grievance. If the grievance is determined by the chairperson to be within the jurisdiction of the board, he/she shall draw a panel of ten (10) persons as potential members of the board, by lot, or other random process, from a list of eligible faculty members or classified employees, as appropriate to each case. When grievances involve only faculty members, the chairperson shall draw the ten (10) member panel from tenured faculty members. For grievances between faculty members and classified personnel, the chairperson shall draw five (5) members of the panel from tenured faculty members and five (5) members from eligible classified employees, who shall have at least nine (9) months of continuous service at the University. For grievances involving classified employees only, the chairperson shall draw the ten (10) member panel from the names of classified employees having at least nine (9) months of continuous service at the University. A new panel for each grievance shall be drawn by the chairperson in the presence of the director of human resources or the affirmative action officer who shall certify, in writing,

to the President that the panel drawing process has been impartially executed.

2.20.2.3 Eligibility for Service on Board of Review

With the exception of the President, all tenured faculty and classified employees with at least one (1) academic year (nine months) of continuous service at the University are potential panel members of the board. Employees' names shall be removed from the pool if employment is terminated, an employee is a grievant, or an employee is named or otherwise directly involved in the grievance.

2.20.2.4 Excusing of Panel Members

Panel members who are drawn as possible board members may be excused if the chairperson determines that: (1) there is a bona fide conflict of interest between the panel member(s) and either of the parties of the grievance; (2) the potential panel member is ill; or (3) service on the board should be excused for reasonable cause shown.

2.20.2.5 Selection of Review Board Members

Each review board shall consist of a chairperson (non-voting) and three (3) voting members chosen from a panel of ten (10), constituted as set forth in 2.20.2.2, above. Upon notification of the names of the panel members, each party shall in the presence of the chairperson strike the names of three (3) persons from the panel. The parties shall alternate in exercising their strikes, beginning with the grievant, until four (4) members remain. These four (4) members shall constitute the board. The chairperson shall designate one of the four as an alternate; the other three shall serve as voting members of the board. It is expected that this "striking" process will be completed within five (5) days following the selection of the panel by the chairperson.

2.20.2.6 Removal of Review Board Members for Cause

A party may present a request in writing, at least three (3) days in advance of any hearing, to the chairperson, to remove any member of the board for reasonable cause. If the chairperson grants the request, the alternate member shall become a voting member of the board. The chairperson may, on his/her own motion, remove any member for reasonable cause stated.

2.20.2.7 Notice to Parties and Review Board of Hearing

After the three (3) members of the board and the alternate have been selected, written notice of the time and date set for hearing shall be hand delivered or sent by certified mail when necessary, to the parties and to the members of the board, by the chairperson, no less than three (3) nor more than ten (10) working days in advance of the date set for the hearing.

2.20.3 Duties of the Chairperson

The chairperson of each board shall not vote but shall be responsible for the conduct of the hearing and implementation of the grievance procedures. His/her duties include:

1. Assuring that all parties are familiar with the grievance procedures.
2. Receiving the grievance and determining that:
 - a. it is one which is properly heard by a board (if not, the grievant shall be so notified in writing within 10 days of the filing), and
 - b. it has been filed as provided in 2.20.4, below.
3. Notifying the respondent of the fact of a formal grievance and of the specific charges therein

within ten (10) working days.

4. Drawing, at random, within five (5) working days following receipt of a written grievance, a panel of ten (10) persons as potential members of the board from the pool of faculty or classified employees, or both as the case may require.
5. Notifying the parties:
 - a. whether the grievance is one which is properly heard by a duly constituted board; and if so,
 - b. that a hearing panel of ten (10) members has been drawn;
 - c. that each party should come before him or her on a date certain and strike the names of three (3) panelists; and
 - d. that he/she shall name an alternate from the remaining four.
6. Distributing the complaint (grievance) to the members of the board; setting a date for the hearing after conferring with board members.
7. Convening the hearing after written notice within at least three (3) but no more than ten (10) working days in advance of the hearing to the members of the board and the parties; conducting and presiding over the hearing; ruling on motions of the parties and assisting the board during its deliberations.
8. Assuring that a tape recording or transcript of the hearing is made and retained for use in the event an appeal is filed.
9. Forwarding a copy of the written findings of the board to the President within ten (10) working days after the hearing; and forwarding a copy of the board's confidential recommendation(s), (if any), to the President as set forth in 2.20.7, below.
10. Filing transcripts of the findings and recommendations in the office of the faculty secretary.

2.20.4 Procedures for Requesting a Hearing

The grievant, within thirty (30) working days after the occurrence of the alleged act causing the grievance, shall file a written request for a hearing with the chairperson of the board stating the following:

1. A notarized statement of facts of the complaint, including the date, time, and place the act occurred and other pertinent facts, verified (sworn to).
2. The names of possible witnesses.
3. A description of the evidence that supports the complaint.

The chairperson, within three (3) days from the grievant's filing of the application for hearing, shall determine whether the grievance is one that has been properly and timely filed, and whether the nature of the grievance is one which may be properly heard by a board. If so, the chairperson will instruct the parties as to the procedures to be followed in drawing the names of the members of the board and in conducting the hearing. If not, the chairperson will notify the parties and the President of his/her determination and give the reason(s) in writing. The President may, nevertheless, direct that the grievance be heard by a duly constituted board. The chairperson will within ten (10) working days following receipt

of a grievance cause the panel and board members to be drawn as provided in 2.20.2.2 above. Either of the aggrieved parties shall have the right to ascertain the progress of the grievance.

2.20.5 Hearing Procedure

1. The Board of Review shall hold a hearing in all cases unless all parties agree in writing to waive the hearing.
2. A hearing before the board will be conducted in private; however, the parties may each select one (1) person to attend as an observer and one colleague from the institution, other than an attorney, to assist him or her. Neither of these persons selected shall participate in the grievance hearing.
3. A tape recording, transcript or written summary of the proceedings shall be kept and made available at reasonable cost to the parties concerned. Requests for these materials should be made to the keeper of the university records (See Board of Regents' Records Retention Guidelines).
4. The parties shall be afforded a reasonable opportunity to obtain and present witnesses and documentary or other evidence except personnel and other confidential records of university employees.
5. The parties shall have the right to cross-examine witnesses against them. Should a witness be unable to appear because of illness or other cause acceptable to the chairperson, a sworn affidavit of the witness may be introduced into the record.
6. An oath of affirmation shall be administered to all witnesses by a notary public.
7. The board will not be bound by strict rules of disputed evidence. It may receive any evidence deemed by the chairperson to be of probative value in determining the issues involved. Every possible effort shall be made to obtain the most reliable evidence available. All questions as to the admissibility of evidence or other disputed matters shall be decided by the chairperson.
8. The board shall make no decision on the merits but shall state its findings that shall be based on the evidence introduced at the hearing. The chairperson will report the findings to the President, who will decide the case in the manner set forth in 2.20.7 below.
9. Public statements and publicity about the complaint shall be avoided, and the confidentiality of the hearing shall be preserved.
10. Upon termination of a hearing, the chairperson shall collect all materials including tapes, pertaining to that hearing and deposit them with the faculty secretary for secure keeping.

2.20.6 Findings and Recommendations by the Board

The chairperson at the conclusion of the hearings shall write the findings of the majority and confidential recommendation(s) (if any) to the President. Findings shall be sent to the President, immediately upon conclusion of the hearing, but not later than ten (10) working days following the hearing, unless a transcript of the hearing is required, in which event findings shall be sent no later than ten (10) working days following receipt of the transcript. In addition to its findings, the board may make confidential recommendation(s) (if any) to the President. These shall be advisory only and shall in no way entail a required course of action.

2.20.7 Action Taken by the President

In making a decision, the President will not be bound by the board's findings or confidential recommendation(s) (if any). The President shall, within ten (10) working days after receipt of such written notification of the findings and confidential recommendations (if any), advise the faculty member or classified employee, his/her direct supervisor, and other parties concerned in writing of his/her decision, or he/she may refer the matter back to the chairperson of the board for further response and recommendation(s) before rendering his/her final decision. All employees shall be advised by the President in writing of his/her right to apply to the Board of Regents for review of the President's final decision in accordance with the provisions of Article IX of the Bylaws of the Board of Regents.

2.20.8 Time Requirements of the Review

This procedure contemplates that the grievance panel's ten (10) members should be constituted (drawn by lot) within five (5) working days following receipt by the chairperson of an acceptable written grievance from any employee of Savannah State University, and that the final selection of a four (4) member board should be completed within ten (10) working days after the filing of the alleged grievance. The chairperson will give written notice of any hearing date to the members of the board and to the parties at least three (3), but no more than ten (10) working days prior to the date set for the hearing. Findings and confidential recommendation(s) (if any) should be forwarded by the board to the President within ten (10) working days from the conclusion of the hearing unless a transcript of the evidence is required. If such occurs, these documents should be forwarded to the President within ten (10) working days after receipt of the transcript from the chairperson. The final decision of the President should be made within ten (10) working days thereafter unless he/she refers the matter back to the board for further response and recommendation(s).

2.20.9 Prohibition of Retaliatory Action

A grievant shall not be harassed, intimidated, or otherwise penalized for having used the grievance procedures.

2.21 Alternative Dispute Resolution

Since 1995, SSU has implemented ADR to resolve disputes at the lowest possible level. The University adopted the Conciliatory Model commonly known as Mediation. Mediation is where the parties in dispute turn to a neutral third party to listen to their concerns and facilitate communications between them. The neutral mediator assists the parties in identifying interests and needs and then guides the parties in generating options for solutions to satisfy those interests and needs. The process is voluntary, confidential, and allows for self-determination of the parties. The mediator does not render a decision. The parties craft their own resolution to their dispute.

ADR Program information can be found at <http://www.savannahstate.edu/faculty-staff/human-resources/altern-dispute-res.shtml>.

3 Academic Policies and Services of Interest to the Faculty

3.1 Library Policies

Units of the Library include the Library, Archives, Audio-visual Center, and eLearning.

1. Traditional Interlibrary Loan and GIL Express: GIL Express is a service being offered at all libraries within the University System of Georgia (USG). The service is an innovative resource

sharing initiative that allows students, faculty and staff access to all eligible circulating material at all USG libraries. GIL Express is available to all eligible patrons through both an on-site (walk up) requesting service and a remote requesting service.

2. **The Academic Department Liaison Program:** The academic department liaison program was established as a channel of communication between the library faculty and teaching faculty. The academic department liaison answers questions, resolves problems, interprets library policy, and provides information about library resources; provides workshops on research tools or on topics that are of special interest to faculty; assists faculty with developing high quality collections in their subject areas; provides reference assistance with faculty research; works with faculty to make information literacy an essential component for students' learning.
3. **Library Instruction:** Library instruction is available to any class offered at Savannah State University. It includes use of GALILEO, the public online catalog; electronic indexes to periodicals and government documents; Internet access as well as World Wide Web searching; and newspaper electronic indexes. Students are taught how to access this information and how to evaluate their findings.
4. **Course Reserves:** Reserve materials books, audio visual materials are available at the Circulation Desk, can be searched using the library's GIL catalog. Reserve journal articles are available through the Course Reserves section of the library's GIL catalog page. Electronic reserve materials may be accessed 24 hours a day through the library's catalog.
5. **Purchase of Library Materials:** Faculty members are responsible for developing the library collection for the degree program in which they teach. Each of the colleges is allotted funds from the library's budget for collection development. Orders for library materials are honored as long as there are funds. Book orders may be placed via computer from individual faculty offices or submitted directly to the librarian.

Additional information on the library and access to information regarding library holdings are also available by computer from faculty offices by accessing the library's web site.

3.2 FAX Service

FAX service is available to faculty in most academic offices. Faculty should check with the departmental secretary or department chair to determine departmental rules regarding the use of fax service.

3.3 Computer Services

Computing support for students, staff, and faculty is controlled and maintained by staff in computer services and information technology (CSIT). Computer services staff are responsible for approving all purchases of computer hardware and software.

Faculty offices are equipped with microcomputers that provide access to the campus network, E-mail, the library, Peach net, and the Internet. Students have free access to computer laboratories in academic and residential buildings.

3.4 Secretarial Services

The University provides secretarial services through the departmental secretaries.

3.5 Print and Copy Services

The University provides printing and mail series through the Document Center located in Morgan Annex.

The staff provides duplicating and printing services. The cost of using these services is charged to departmental operating budgets. Faculty members obtain permission in their departmental offices. Approval forms must be submitted with the materials to be printed or copied.

3.6 Academic Computing

The Computer Utilization Committee reviews broad recommendations for purchases of computer hardware and software. Decisions of the committee are transmitted to the President as recommendations. The President reviews the recommendations and transmits approved EDP requests to the vice Chancellor for information technology of the University System of Georgia. When the vice Chancellor approves and returns the requests, purchases are completed through the normal procurement process.

3.7 Bookstore

Faculty are responsible for ordering texts through departmental offices, usually early in the semester preceding a scheduled course.

3.8 Reserving Meeting Rooms

Rooms on campus may be reserved by means of a space reservation form, available from either the student affairs office or the student activities office. Requests must be approved by the faculty advisor (if the request is from a student organization), the building director, and the Vice President for Student Affairs. Meeting rooms in buildings of the various colleges may be reserved for meetings by faculty through departmental or college secretaries.

4 Administrative and Financial Policies of Interest to the Faculty

4.1 Emergency/Closing

In the event of inclement weather or any emergency that requires the emergency closing of the University, the President may declare leave with or without pay. The President will specify who will report to work. In the absence of the President, the Vice President for Academic Affairs will determine who shall report to work. Information on emergency closings will be available through the university police.

4.2 Keys

Staff members in physical plant are responsible for issuing and controlling building keys. Key request forms are available in the physical plant office and online under *Forms Online*. Each request must be signed by the building director or the department chair. All requests for master keys and building entrance keys must be approved by the President. Faculty should submit completed forms to the physical plant office. Staff there will telephone the faculty member when the new key is available to be signed out. The key then becomes the responsibility of the faculty member. That responsibility remains until he/she leaves the University. All keys must be returned to physical plant when employment ceases. If lock changes become necessary due to key loss or theft, the faculty member will be charged for the material and labor costs to change the locks.

4.3 Mail

Savannah State University's post office offers full postal services to the campus community. Each department has been assigned a post office box in which a faculty member may receive mail. Personal boxes are available for a nominal rental fee.

4.4 Bulletin Boards

Students should regularly read bulletin boards in their dormitories and all other buildings which they frequent, as they are held responsible for information and notices posted. All announcements and notices must be approved in the office of student affairs before posting, and those without proper authorization

shall be removed. Those posting announcements must remove these announcements within forty-eight (48) hours after the event or activity has taken place. Students or organizations failing to comply with the removal deadline will be subject to disciplinary action by the Vice President for Student Affairs.

4.5 Telephone Services

Telephones are primarily for conducting business of the University. Personal long distance calls shall not be made from faculty offices. Calls to 800 and 888 (toll free) numbers can be made.

4.6 Travel

In requiring certain of its employees to travel in the performance of their duties, Savannah State University expects to reimburse them for reasonable and necessary expenses as may be incurred while traveling away from their official headquarters and places of residence.

4.6.1 Travel Authorization

Each employee required to travel in the performance of official duties shall have prior authorization from the department head or other designated official (See travel regulations on file in the Business and Financial Affairs office).

4.7 Parking

Traffic regulations on campus have been established for the convenience and well-being of the campus community. Those who park on campus must purchase a decal each year.

4.8 Purchasing on Behalf of the University

Only the President or the director of business services IS able to contract for services, to purchase materials or equipment, or to make any financial obligation on the University and then only within prescribed budgetary limits. It shall be unlawful for any university employee, or other person, to order the purchase of any equipment, material supplies, or services in the name of the institution. Invoices and bills for unauthorized purchases will not be processed for payment and shall become the personal obligation of the person who initiated the order. Any member of the faculty, staff, or student body who attempts to make purchases or otherwise financially obligate the institution without permission of the President or the director of business services is subject to disciplinary action.

4.9 Home or Off Campus Use of Equipment

State property such as portable personal computers or similar items may be removed from the campus to the home of an employee or to an off-campus site when the purpose is for business use only. Such use shall be tightly controlled by the University and documentation as to the location and use shall be available at all times (See Board of Regents' *Policy*, Section 7.11.9).

4.10 Faculty Identification Cards

The office of auxiliary services, located in the student center, issues faculty identification cards. One of the uses of these is to check out materials from the library.

4.11 Property Transfers

Property inventory records are maintained on the basis of departmental and building location. The person/department on record as custodian will be held responsible for such items. It is imperative that transfers of equipment be recorded by property control.

4.12 Academic Calendar

In conjunction with Director of Enrollment Services/Registrar, each year the office of the Vice President for Academic Affairs prepares an academic calendar listing specific dates and events. Faculty members

are responsible for referring to the calendar and adhering to its deadlines.

5. Student Affairs Policies of Interest to the Faculty

Copies of Student Rules and Regulations, the student handbook, can be obtained through the office of student affairs. More explicit statements on student life regulations are contained in the residence manual and other related documents in the student affairs office.

5.1 Student Records Policies (Buckley Amendment)

In accordance with the provisions of Section 438 of the Family Educational Rights and Privacy Act, commonly known as the Buckley Amendment, students shall have the right of access to their personnel file, whether or not the University maintains a centralized record keeping system. Procedures shall be available in the office responsible for the maintenance of the record and students shall be informed that they may inspect and review the contents of their records and obtain copies, at their own expense, of items in the file. Students also have the right to a response, from the appropriate official of the office, to reasonable requests for explanation and interpretations of their records; students may challenge the accuracy, appropriateness or validity of any item in their file (Such rights, however, do not extend to content placed in the file prior to January 1, 1975).

1. Access to Public Information--Directory information is public information unless specifically ordered withheld. Directory information is limited to name, campus address, phone number, major field of study, participation in officially recognized activities and sports, weight and height of members of athletic teams, dates of attendance, degrees and awards received, and the most recent previous educational agency or institution attended by the student. Public information shall be released freely unless the student requests in writing that certain public information not be released.
2. Access to Personal information--Access to personally identifiable information which consists of academic or citizenship records, academic standing, academic rank, grade point average, test scores, and other related educational records shall be released only upon written permission by the student. Certain documents may carry waivers, signed by the student, relinquishing to third parties the right of access to personally identifiable information.
3. Faculty and Staff Access for Student Files--Student records are open to members of the faculty and staff who have a legitimate need to know their contents, except where access is prohibited by special policies such as those governing medical and psychological records. The determination of "a legitimate need to know" shall be made by the person responsible for the maintenance of the records. This determination must be made scrupulously and with respect for the individual whose record is involved. Students will be notified in the event a request to review their file is made. Academic documents inaccessible to students (because the documents have been filed before January 1, 1975, or are segregated by waivers) are to be used only for the purpose for which they were prepared. Detailed guidelines for the use and dissemination of information from student files, with provisions excluding the inspection of certain student records, can be obtained through the student affairs office.

6 External Relations Policies of Interest to the Faculty

The Communications Department, a unit of University Advancement, is responsible for developing and implementing broad-based communication plans that encompass media relations, issues management, crisis communications, marketing, publications, special events and other public relations functions.

6.1 Communication Channels: Policies and Procedures

In order to provide clear and concise communication, all media inquiries, including coordination of media related events and publicity of university programs should be channeled through the communications department.

Reporters may ask to interview a specific member of the faculty or staff about a specific subject or project. The communications director, or a designee, will contact the appropriate dean, faculty member, or other employee to discuss the request. While local reporters are aware of the communication channels, they sometimes bypass the communications department and contact personnel directly. When this happens, personnel are encouraged to verify that the reporter has been in contact with the director of communications.

Verification is not necessary if a reporter is contacting personnel to follow-up on an official media release or advisory from the communications department. A courtesy call to the director, however, would be appropriate.

6.1.1 Procedures for Submission of Press Releases

Information for events to be publicized externally shall be submitted to the director of communications at least three weeks before the event; a four-week notice is preferred for public service announcements. Submissions should include the basic information, i.e., who, what, when, where, why, and a contact name and campus telephone number. The information will be compiled and distributed as a media release, media advisory, public service announcement, and/or weekly calendar item to appropriate media outlets.

6.1.2 Procedures for Use of Marquees

The Savannah State University campus has two message marquees; one is located in front of Colston Administration building and the other is near the stadium at the intersection of LaRoche Avenue and Skidaway Road.

Typically, plant operations staff posts messages on Monday mornings. Employees and students may submit requests to have messages posted on the marquees.

To make a request:

1. Submit the proposed message in writing to the communications director seven (7) to ten (10) days prior to the desired posting date.
2. Include the name and telephone number of a contact person in case there is a question; message may be edited for space.
3. Student organization requests should also include the approval of the advisor, along with a daytime telephone number.
4. Specify the Colston Administration marquee and/or the stadium marquee.

While every effort will be made to accommodate a request, submission does not guarantee that a message

will be posted. Message requests will be evaluated according to the date received, audience, universal appeal and impact, timeliness and validity. Emergency situations may cause scheduled messages to be replaced, i.e., hurricane preparation updates.

6.2 Publicity for Faculty Activities

See Section 6.1.1.

6.3 Sponsored Research Administration Policy

The mission of the Office of Sponsored Research Administration (OSRA) is to facilitate and enhance the University's ability to acquire extramural funding to support the institution's instruction, research, and service programs.

Additional OSRA information can be found at <http://linux.savannahstate.edu/osra/index.html>.

6.4 Institutional Compliance Committees

6.4.1 Animal Welfare

The Institutional Animal Care and Use Committee (IACUC) reviews and approves all requests to utilize vertebrate animals in testing, research, or education, evaluates research protocols, and inspects animal laboratory and housing facilities. Committee members are appointed by the President and must include a veterinarian, two scientists, one non-scientist and one member not affiliated with SSU.

6.4.2 Bio hazardous Materials

The Institutional Biosafety Committee (IBC) reviews and approves all requests to use bio hazardous chemicals and materials in research, approves handling and waste disposal protocols, and assesses risks to laboratory workers. Committee members are appointed by the President.

6.4.3 Human Subjects

The Institutional Review Board for the Protection of Human Subjects in Research (IRB) reviews and approves all requests to use humans as subjects in research, including the use of educational tests, survey procedures, interview procedures or observation of public behavior, as defined by the Department of Health and Human Services (DHHS) regulations. Committee members are appointed by the President.

6.4.4 Misconduct in Science

Scientific misconduct is defined by PHS as fabrication, plagiarism, or other practices that seriously deviate from those that are commonly accepted within the scientific community for proposing, conducting, or reporting research.

Each institution which receives or applies for a research, research training, or research related grant or cooperative agreement under the PHS Act must submit an annual assurance (42 CFR 50, Subpart A). Institutional procedures are in place for dealing with allegations of misconduct.

6.4.5 Research Approvals

IACUC, 113C and IRB requests should be coordinated with the Office of Sponsored Research Administration. Approval Forms are available in the OSRA.

6.5 Copyright Policy

6.5.1 Definition of Copyrightable Materials

Copyrightable materials shall include the following: (1) books, journal articles, texts, glossaries, bibliographies, study guides, laboratory manuals, syllabi, tests and proposals; (2) lectures, musical or

dramatic compositions, unpublished scripts; (3) films, filmstrips, charts, transparencies, and other visual aids; (4) video and audio tapes, cassettes; (5) live video or audio broadcasts; (6) programmed instructional materials; (7) computer program documentation; and (8) other materials or works which qualify for protection under the copyright laws of the United States or other protective statutes whether or not copyrightable thereunder.

6.5.2 Determination of Rights and Equities in Copyrightable Materials

See Board of Regents' *Policy*, Section 6.3.3.

1. Individual Effort—Copyrightable materials produced by employees of the University System shall be the exclusive property of the employee if there is no significant use of university system personnel or facilities (libraries excluded) and the materials are not prepared in accordance with the terms of a contract or grant or as a specified assignment. A faculty member's general obligation to produce scholarly and creative works does not constitute a specific assignment.
2. Institutionally—Assisted Individual Effort--Joint rights of ownership and/or sharing of royalty income shall be insured where the institution provides significant support of an individual's effort resulting in copyrightable material by the contribution of faculty or staff time, facilities (libraries excluded), or institutional resources.
3. Institutionally-Assigned Efforts—Ownership of copyrightable material developed as a result of assigned institutional duty shall reside with the institution; however, sharing of royalty income with the author is authorized as an incentive to encourage further development of copyrightable materials.
4. Sponsor Supported Efforts— The grant or contract between the sponsor and the institution under which copyrightable materials are produced may contain specific provisions with respect to disposition of rights to these materials. The sponsor (a) may specify that the materials be placed in the public domain, (b) may claim reproduction, or other rights, or (c) may assign all rights to the institution or may not require retention of any rights. In those cases where all rights are vested in the institution or in cases where royalty income is shared between the sponsor and the institution, the author may appropriately share the income. The nature and extent of author participation in royalty income, however, shall be subject to sponsor and institution regulations.

6.5.3 Institutional Procedures

See Board of Regents' *Policy*, Section 6.3.4.

1. Each institution of the system is required to develop policies and procedures for handling copyrightable materials.
2. The Faculty Development Committee, in its capacity as the patent/copyright committee, shall recommend to the President or his designee the rights and equities in copyrightable materials. Division of income from royalties and other use shall be agreed upon by employees and appropriate administrative personnel in accordance with policies of the copyright committee in advance of the use of the institution's personnel or facilities. In the event of a disagreement as to the ownership and use of such materials, the institution's policies shall provide for an appeal procedure within the institution with final appeal to the Board of Regents.

6.5.4 Copyright Infringement

Copyright infringement is the act of exercising, without permission or legal authority, one or more of the exclusive rights granted to the copyright owner under Section 106 of the Copyright Act (Title 17 of the United States Code). These rights include the right to reproduce or distribute a copyrighted work. In the file-sharing context, downloading or uploading substantial parts of a copyrighted work without authority constitutes an infringement.

Penalties for copyright infringement include civil and criminal penalties. In general, anyone found liable for civil copyright infringement may be ordered to pay either actual damages or “statutory” damages affixed at not less than \$750 and not more than \$30,000 per work infringed. For “willful” infringement, a court may award up to \$150,000 per work infringed. A court can, in its discretion, also assess costs and attorneys’ fees. For details, see Title 17, United States Code, Sections 504, 505.

Willful copyright infringement can also result in criminal penalties, including imprisonment of up to five (5) years and fines of up to \$250,000 per offense.

For more information, please see the Web site of the U.S. Copyright Office at <http://www.copyright.gov>, especially their FAQ’s at <http://www.copyright.gov/help/faq>.

For a list of legal sources of online content as an alternative to unauthorized downloads, visit <http://www.educause.edu/legalcontent>.

6.6 Use of Institutional Letterhead, Trademarks, Logos

All trademarks of institutions of the University System of Georgia constitute property of the Board of Regents of the University System of Georgia and all applications for registration under federal and state laws pertaining to trademark registration shall be made in the name of the Board of Regents of the University System of Georgia.

“Trademark” shall include all trademarks, service marks, trade names, seals, symbols, designs, slogans, or logotypes developed by, or associated with the University System or any of its institutions, or not yet registered under federal and state trademark statutes.

Authorization by the Board of Regents shall be required for the private or commercial use by any person, firm, association, corporation, institution, or other entity of any trademark developed by, or associated with the University System of Georgia or any of its institutions.

6.7 Political

As responsible and interested citizens in a democratic society, employees of the University System are encouraged to fulfill their civic obligations and otherwise engage in the normal political processes of society. Nevertheless, it is inappropriate for system personnel to manage or enter political campaigns, while on duty to perform services for the system or to hold elective political office at the state or federal level while employed by the system. Therefore, the following policies governing political activities are hereby adopted:

1. Employees may not manage or take an active part in a political campaign which interferes with the performance of duties or services for which they receive compensation from the system.
2. Employees may not hold elective political office at the state or federal level.
3. Employees seeking elective political office at the state or federal level must first request a leave of

absence without pay beginning prior to qualification as a candidate in a primary or general election and ending after the general or final election. If elected to state or federal office such person must resign prior to assuming office.

4. Employees may seek and hold elective office at other than the state or federal level, or appointive office, when such candidacy for or holding of the office does not conflict or interfere with the employees' duties and responsibilities to the institution or the system.
5. The President may authorize the use of institution facilities for political speeches. The use of system materials, supplies, equipment, machinery, or vehicles in political campaigns is forbidden (See Board of Regents' *Policy*, Section 9.10.6).

6.7.1 Political Campaign Events and Partisan Political Activities

Savannah State University is a state supported public institution of higher education. The responsibility for educating and training the future leaders of the state and nation carries with it a duty to adhere to the highest ethical standards and principles. In fulfilling its multiple missions as an institution of higher education, Savannah State University encourages the free exchange of ideas. The University will protect the freedoms of speech, expression, petition, and peaceful assembly, while maintaining its right to impose reasonable time, place, and manner restrictions concerning acts of expression and dissent.

Official Rule/ Responsibilities/ Process

1. Institutional Neutrality – In order to maintain its integrity as a public institution, it is critical that Savannah State maintain neutrality in regard to any partisan political activity. Savannah State University cannot endorse, support or promote any political candidate (either incumbents or new office seekers, members of their staffs, or their campaign representatives) or any partisan political activity. Further, it is the intent and expectation of Savannah State University that all faculty, staff, and students avoid any behavior that could reasonably be interpreted as official University endorsement, support, or promotion of political candidates or partisan political activities. Nothing in these rules should be construed to limit the right or ability of any member of the University community to express personal opinions or to exercise his or her right to engage in political activities outside his or her official capacity or affiliation with the University.
2. Use of University Funds, Services or Facilities – No Savannah State University employee shall expend or authorize the expenditure of any University funds, services, or supplies for the purpose of influencing the outcome of any election, or partisan political activity. Political candidates (either incumbents or new office seekers, members of their staff, or campaign representatives) are not permitted to reserve University facilities for political campaign events. An area on campus may be reserved in accordance with the University Rules on Freedom of Expression.
3. Use of Symbols, Insignia, or Marks – Savannah State University prohibits the use of any of its symbols, insignias, or other identifying marks in association with any activity that involves the endorsement, support, or promotion of political candidates or partisan political activities. For purposes of this rule, the prohibition includes, but is not necessarily limited to, all registered marks and all official insignia, uniforms, landmarks, or licensed songs that may be reasonably identified with Savannah State University. This prohibition also includes any University affiliated organizations that officially represent the institution, such as the band and athletic teams. University affiliated organizations will be determined by the Vice President for Student Affairs.

4. Recognized Student Organization Sponsorship of Campaign Events – In the spirit of maintaining a “marketplace of ideas,” officially recognized student organizations may sponsor partisan political activities or events on campus in accordance with all applicable University rules as set forth in the Savannah State University Student Handbook. In sponsoring a partisan political activity on campus, a recognized student organization or group of organizations must be responsible for communicating and collaborating with appropriate university officials about the event and cannot delegate any responsibility for the event to non-student organizations unless mutually agreed upon by appropriate university officials, the sponsoring organization, and the office of the Vice President for Student Affairs.
5. Disclaimer Statement – Savannah State University reserves the right to require that a statement be made prior to the presentation of any speaker that the views expressed are not necessarily those of the institution or the sponsoring group.

6.8 Fund Raising

6.8.1 The Office University Advancement

The Office of University Advancement is the unit of the University that addresses resource development from private sources. Additional information can be found at www.savannahstate.edu/alumni-donors-parents/univ-advance.shtml. The fund raising policy states:

Solicitation of gifts made by anyone for the benefit of Savannah State University, or any agency thereof, shall require the prior approval of the President, through the Vice President for University Advancement.

A detailed packet of information containing policies and procedures is available to faculty and staff in the institutional advancement office.

7 APPENDIX

7.1 BYLAWS OF THE FACULTY SENATE

PREAMBLE

The Faculty Senate, authorized by the faculty and approved by the Board of Regents, shall be the legislative body of the faculty with responsibility to advise the President and make rules and regulations for all areas under its purview as prescribed in Board of Regents' *Policy 3.2.4* and in Section IV of Statutes of Savannah State University. The Faculty Senate shall formulate academic policy and rules regarding student affairs. Upon approval of the President, its actions shall be considered policy to be implemented by the administration. The President shall respond to all decisions recommended by the Faculty Senate for approval within 30 days.

DEFINITION: When used in this document, "majority" shall be understood to mean "simple majority" unless otherwise specified.

ARTICLE I: FUNCTIONS OF THE FACULTY SENATE

SECTION 1: The Senate shall serve as the representative body of the University faculty and shall consider issues presented by any member or group from the faculty. Following deliberations of the Senate, matters specified in these Bylaws as requiring ratification by the entire faculty shall be presented to that body for a vote.

- A. The Faculty Senate shall serve as the representative body of the University faculty and shall study and prepare recommendations concerning the faculty and the University. The Senate shall:
1. Have legislative responsibility with respect to academic policies, educational standards, curricula, and academic regulations;
 2. Approve or disapprove curricular changes recommended by academic departments and colleges of the University;
 3. Make rules and regulations for the students of the University regarding admission, dismissal, discipline, scholarship, classes, programs of study, requirements for graduation and other matters as may be necessary or proper for maintaining high educational standards; and
 4. Inform the University faculty of its actions by written communication to be distributed by the Executive Committee; and
 5. Prepare a written annual report developed by the Executive Committee and presented by the chairperson of the Senate to the University faculty at the last regular meeting of each academic year.
- B. The Senate shall establish and maintain standing and other committees of the University faculty and shall make rules and regulations for these.

- C. The Senate shall consider concerns of the University faculty and academic departments and colleges. It shall make recommendations or express opinions of the faculty to the University president, and, through the President, to the Board of Regents.

SECTION 2: On behalf of the University faculty, the Senate shall act to

- A. Recommend general rules and regulations for all academic programs of the University and the conduct of students and student organizations;
- B. Recommend actions to be taken for the general welfare of the faculty and for the protection of academic freedom;
- C. Advise the President on any matters that may affect any academic area or aspect of the academic image and integrity of the University; and
- D. Consider requests or petitions of a unit's faculty (department or college) or an individual faculty member about matters within the realm of legitimate consideration of the entire faculty and make recommendations about same to the President of Savannah State University.

SECTION 3: The Senate, via these bylaws, shall make rules and regulations for its own governance and proceedings.

ARTICLE II: ORGANIZATION OF THE FACULTY SENATE

SECTION 1: MEMBERSHIP

- A. Regular (Voting) Members--The elected representatives of the academic units of the University shall be known as senators and shall have voting rights. In order to be elected to the Senate, a faculty member must have completed two years of service as a full-time, tenure track teaching faculty member at the University, or in units in which tenure is not offered, must have completed two years of service, be full-time, and hold faculty rank. Department chairs and unit directors who regularly teach during the course of an academic year may be elected to the Senate. Temporary, visiting, and adjunct faculty are excluded from membership on the Senate. The Vice President for Academic Affairs shall be a regular member, but shall not be eligible to serve as an officer.
- B. Associate Members--The following administrative officers shall be continual, non-voting, associate members of the Senate by virtue of their positions and provision in the Statutes: the Vice President for Business and Financial Affairs, the Vice President for Student Affairs, the Vice President for University Advancement, the academic deans of the colleges, the Director of Institutional Planning, Research and Assessment, the Director of Library Services, the Assistant/Associate Vice President for Academic Affairs, and the assistant and associate deans of the colleges. All associate members shall be ex-officio.

SECTION 2: ELECTION OF SENATORS

- A. Unit faculty shall elect their Senate representatives and shall report the names of those elected to the Executive Committee at least seven days prior to the last regularly scheduled Senate meeting of the academic year.

- B. Senators shall serve for a period of two years.
- C. Every academic department or degree-granting program of the University shall have at least one senator.
- D. The total number of senators shall be not fewer than 29 elected members and the designated ex-officio members. Minimally, the elected membership shall consist of one-fourth of the total number in the University faculty. The number of senators from each academic department, program or discipline in respect to the total number of elected regular members of the Senate shall be consistent with the ratio of the number of full-time faculty employed in the academic department, program or discipline to the total number of full-time faculty employed in the University faculty.
- E. New senators shall be installed at the last regular meeting of the academic year. Installation of new senators shall occur at the beginning of the meeting, which allows all new senators to vote/participate in the process of senate.
- F. If a department or program believes it is not being properly served by a senator, then that department or program has a right to recall that senator by majority vote.

SECTION 3: VOTING

- A. All powers of the Senate shall be exercised by the affirmative vote of a majority of Senators present.
- B. Each senator shall have one vote.
- C. Voting may be by (1) voice vote, (2) show of hand, or (3) ballots. Following a non-unanimous voice vote, a senator may request a division of the house which must be conducted immediately by show of hand vote. A senator may request a ballot vote.
- D. Given that all actions of the Senate are transmitted to the President as recommendations, the President, who also serves as the Chair of the Senate, may not exercise the usual tie-breaking vote.

SECTION 4: OFFICERS OF THE SENATE

- A. There shall be the following officers: Chair, Vice Chair, Recording Secretary, Corresponding Secretary, Parliamentarian, and Logistics Officer.
- B. In accordance with Board of Regents' *Policy*, the President of the University shall serve as Chair and preside over the Faculty Senate.
- C. All officers, except the Chair, shall be senators elected from the Senate membership at the year's final, regularly scheduled meeting, shall take office on the 1st of July, and shall serve one year terms.
- D. Election of officers shall be by majority vote of the senators present. Each officer shall be elected in an individual motion. The Recording Secretary of the Senate shall be the election teller and shall certify all final vote counts.

- E. In the event of an officer abdicating a position, said position shall be filled by majority vote of the senators present during the regular meeting following the announcement of the vacancy.
- F. Excepting the Chair, an officer may be impeached for failure to perform those duties specified in the Senate's Bylaws. A petition signed by ten (10) percent of the Senate's voting members shall be required for including this action on the agenda. A two-thirds majority vote of senators present shall be required for impeachment.
- G. In the event of an impeachment, the vacant position shall be filled at the next regular meeting of the Senate.

SECTION 5: DUTIES OF THE OFFICERS OF THE SENATE

- A. Chair. The Chair shall preside at Senate meetings.
- B. Vice Chair. The Vice Chair shall be the presiding officer and Chair of the Executive Committee and shall be the official spokesperson for the organization. The Vice Chair shall serve in the absence of the Chair and shall perform any other duties assigned.
- C. Recording Secretary. The Recording Secretary shall (1) prepare and secure the minutes of the Executive Committee, (2) record, transmit and preserve the minutes of the Senate meetings, (3) reproduce and distribute the minutes of the previous Senate meetings to all senators, associate members, and faculty at least seven days prior to the regularly scheduled meeting, (4) act as vote teller at all meetings of the Senate, and (5) act as the Vice Chair in the absence of that individual.
- D. Corresponding Secretary. The Corresponding Secretary shall be responsible for all communications and correspondence going out from or coming in to the Faculty Senate. The Secretary shall receive from the Executive Committee the agenda and reproduce and distribute this. The Secretary shall also distribute announcements of meetings and other pertinent information.
- E. Parliamentarian. The Parliamentarian shall settle matters of debate procedures and protocol of conducting the meetings. The Parliamentarian shall be guided by Robert's Rules of Order.
- F. Logistics Officer. The Logistics Officer shall meet with the appropriate service units of the University to ensure that the meeting site of the Senate is properly equipped and available prior to the hour scheduled for that meeting.
- G. No person shall be elected to the same office more than two consecutive terms.
- H. Officers shall be elected at the year's final regularly scheduled meeting of the Senate and shall take office on the 1st of July.

SECTION 6: COMMITTEES

- A. The Executive Committee shall be composed of the Senate's Vice Chair, Recording Secretary, Corresponding Secretary, Parliamentarian, and Logistics Officer. The chairperson of the Faculty Affairs Committee is a non-voting member of the executive Committee.

- B. The Senate shall establish and maintain standing and *ad hoc* committees of the University faculty and shall make rules and regulations for these.
- C. The terms of membership on standing committees of the Senate shall be two years, beginning in the fall term of the academic year. The terms of membership of special committees shall be as defined by the Executive Committee at the time that such committees are created.
- D. The Executive Committee shall require a standing or *ad hoc* committee to report to the Senate as needed.
- E. Membership on the standing committees shall include senators but, except as provided in Section 7A below, shall not be limited to senators only. As much as possible, membership shall be representative of the various academic units and of the race/gender mix of the faculty population. Membership in all committees shall be for two years with terms of service to be staggered one year for half of the membership of each committee.
- F. Chairs of standing committees shall be senators. These persons may be elected by the committee or appointed by the Senate.
- G. Any committee (including *ad hoc* committees) dealing with promotion, tenure, retention, and/or dismissal of faculty or with grievances by or against faculty shall consist of tenured and good standing faculty only.
- H. Except in situations involving confidential matters, the Senate may require its appointees to administrative committees to submit a report to the Faculty Senate.

SECTION 7: THE EXECUTIVE COMMITTEE

- A. The Vice Chair shall chair the Executive Committee.
- B. The Executive Committee shall serve as the executive body of the Senate and shall be responsible for planning and directing the work of the Senate. It shall prepare and distribute, through its Corresponding Secretary, the agenda for meetings.
- C. The Executive Committee shall be the channel of communication between the Senate and the University administration. It shall meet regularly with the President to discuss the issues which are of interest to the faculty and the University.
- D. The Executive Committee shall request and receive regular reports from the standing committees of the Senate. It may establish *ad hoc* committees to examine and report on issues which are of interest to the faculty but which do not fall within the domain of a standing committee.

SECTION 8: STANDING COMMITTEES

- A. The standing committees of the Senate shall be: Executive Committee; Committee on Committees (Senate members only); New Programs and Curriculum Committee (NPCC); Committee on Student Affairs; Library and Education Media Committee; Scholarship Committee; Faculty Development Committee; Committee on Faculty Affairs; International Students Programs and Activities Committee, Committee to Revise the Faculty Handbook; and Evaluation Committee.

- B. The chair shall schedule meetings and notify members; prepare the agenda for each meeting (a copy shall be filed with the report submitted to the Senate); preside at committee meetings; present written committee reports to the Faculty Senate, including reports of attendance and participation records; and appoint a recorder, assure that the committee elects a recorder, or accept a volunteer committee member as recorder.
- C. An elected, volunteer, or appointed recorder shall take notes at committee meetings, keep accurate attendance records, and prepare and present minutes to the committee and other individuals/groups as requested.

ARTICLE III: PROCEEDINGS OF THE SENATE

SECTION 1: MEETINGS OF THE SENATE

- A. The Senate shall meet at least twice each academic term. Summer meetings shall be scheduled if needed.
- B. The Chair of the Senate shall preside at Senate meetings. The Chair may delegate, to the Vice Chair, this function on an *ad hoc* basis for portions or all of a meeting.
- C. The Chair of the Senate shall distribute to all senators and associate members a calendar of regular meeting dates for the academic year. Such distribution must be completed prior to the initial meeting of each year, and the meetings so identified shall be deemed regular meetings.
- D. Special meetings of the Senate may be called by the Chair of the Senate or the Executive Committee.
- E. A quorum shall consist of one-half the elected senators. All powers of the Senate shall be exercised by the affirmative vote of a majority of senators present.
- F. A summary of the minutes of each meeting shall be furnished by the Recording Secretary to all senators, associate members, and faculty not later than seven calendar days prior to the next meeting of the Senate.
- G. Except as determined by majority vote of senators, all meetings of the Senate shall be open to visiting members of the general University faculty. Such persons may be granted the privilege of the floor on a specific agenda item at the discretion of the presiding officer.

ARTICLE IV: AMENDMENT OF BYLAWS

These Bylaws shall be amendable by a majority vote of the elected senators at a regular meeting, provided that the proposed amendment is a part of the written agenda of that meeting and that a quorum has been certified. Said amendment shall then be presented to the general faculty for approval. All amendments shall be submitted to the Senate at least one meeting prior to the meeting at which the vote on the amendment shall be taken.

ARTICLE V: RATIFICATION OF AMENDMENTS

Having already been approved by the Senate, amendments to the Bylaws shall be recommended to the University faculty for approval by a two-thirds vote of the faculty present.

ARTICLE VI: SUBORDINATION TO THE STATUTES

The Bylaws of the Faculty Senate shall be in compliance with the Savannah State University Statutes and the policies and bylaws of the Board of Regents of the University System of Georgia. In case of any conflict between the Bylaws of the Faculty Senate and the University's Statutes, the Statutes shall prevail.